

EUROPEAN NEWS

Paris and Bonn seek accord on telecom market

By Hugo Dixon in Bonn

WEST GERMAN and French officials will be meeting in Düsseldorf today to see whether they can thrash out an acceptable compromise on how Europe's Ecu 75bn (£50.4bn) a year telecommunications services market should be liberalised.

Since the Socialists returned to power last year, France has become more dirigiste. Germany, on the other hand, has moved from being the bastion of monopolistic attitudes to one of Europe's more liberal countries - a change incorporated in a new telecommunications structure which comes into force at the beginning of next month.

Proposal on compulsory EC car standards

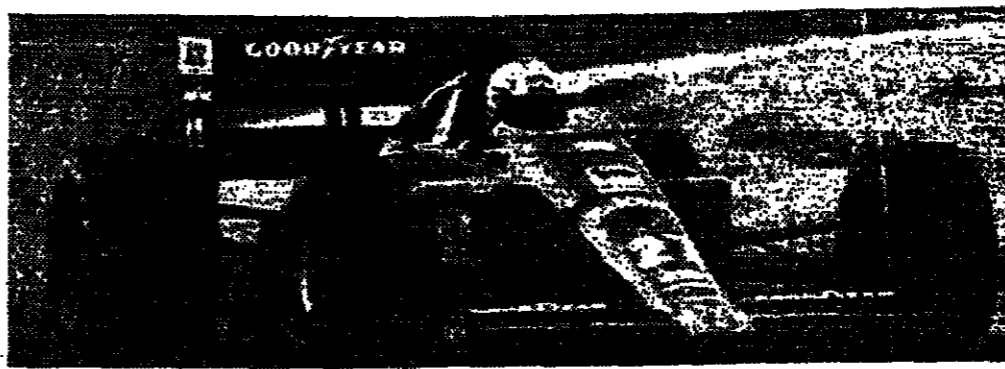
By William Dawkins and Kevin Done in Brussels

FULL proposals for a mandatory system of EC-wide technical approval for cars should be in place by the middle of next year, a senior Commission official said yesterday.

Ferrari UK designer runs out of road

By John Wyles in Rome

At the outset three years ago it seemed to be a union which promised more for Anglo-Italian relations than a dozen royal visits to Rome.



Nigel Mansell at the wheel of the Ferrari F1-89 earlier this year

A thousand day reign which leaves no regrets" said one headline in yesterday's La Stampa newspaper, which only the mischievous would interpret as the official view of the Fiat group - Barnard's Italian employer and the owner of La Stampa.

Pöhl warns against weakening Bundesbank

By David Marsh in Munich

THE WEST GERMAN Bundesbank president, Mr Karl Otto Pöhl, yesterday warned the Bonn government against taking hasty steps to weaken the central bank's monetary policy powers as part of a move towards European monetary union.

Human rights and the exit visa test

By Ian Davidson in Paris

MR VLADIMIR Tsvikin, a 39-year-old engineer, was sitting yesterday on a platform in a public hall in Paris, next to Alexander Lerner, a 33-year-old naval architect, and Semyon Axelrod, a 32-year-old computer programmer.

The Soviet Union lived up to this commitment, and is the only East bloc country to have done so; but only to a limited extent: if these three young men were allowed to come to Paris, at the invitation of the French human rights group Committee of Fifteen, five others were refused permission to attend the conference.

senks, forbidden by the Soviet authorities to emigrate. The Committee of Fifteen has a dossier of 620 names of refugees, which it claims falls far short of the total.

his close relatives before he can leave the Soviet Union. Sir Anthony Williams, the chief British delegate, yesterday said that the four-week conference had been a success, because it had got the new human rights mechanism off to a good start.

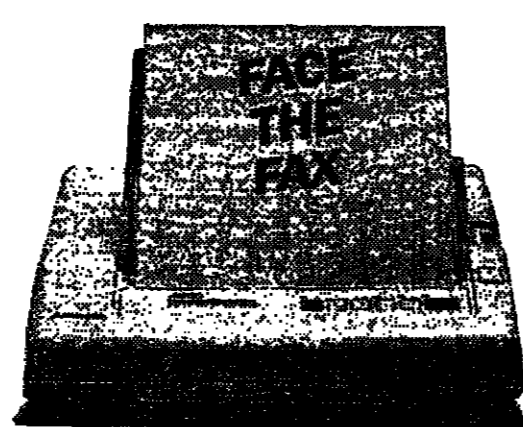
Schönhuber urges coalition of W German conservatives

By David Marsh in Munich

MR FRANZ SCHÖNHUBER, chairman of West Germany's far-right Republican Party, yesterday flung down the gauntlet to the country's mainstream conservatives by calling on them to join him in future coalitions or else risk further ebbing of power.

of being Nazis, but favour reducing immigration and payments to the European Community, and standing up for unity between East and West Germany. Achieving German reunification would be his highest priority in the Strasbourg parliament, Mr Schönhuber said.

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Form with fields for Name, Position, Company, Address, Phone, and a Mitsubishi logo with the slogan 'So everyone can have one.'

Defiant Georgia dismisses leader

By Quentin Peel in Moscow

THE GEORGIAN Communist Party, taking an increasingly independent line from Moscow since the tragic massacre of 20 nationalist demonstrators by Soviet troops in April, has sacked its Russian deputy leader, in a new gesture of defiance.

by that event. The sacrifice of Mr Nikolsky is yet another indication of this. The Georgian commission of inquiry declared "the use of army troops to disperse the meetings was a violation of the constitution of the USSR."

Mafia hunter beats bomb plot

By John Wyles

PALERMO'S most celebrated Mafia hunter, Mr Giovanni Falcone, appears to have been the target of an assassination plot involving sub-aqua divers and a remote-controlled bomb made of 58 sticks of gelignite.

villa about three weeks ago on the coast at Addaura to the north of Palermo. If he had taken an early morning swim on Wednesday, he, his villa and others up to 70 metres away would have been blown up. But a guard saw a bag on the rocks and gave the alarm.

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EUROPEAN NEWS

Djilas calls up phoenix from Communism's embers

Long-term critic points to opportunity in collapse of the system, write John Lloyd and Judy Dempsey

THIS IS the end, in Poland and Hungary, not just of Stalinism but of Marxism-Leninism, says Milovan Djilas. In the Soviet Union Leninism still continues for the moment but they cannot stop at a criticism of Stalin... Marxist Socialism was the first idea to spread all over the globe... Religions did not manage to do it, and now this idea is coming to an end.

Mr Djilas is the Communist world's longest-surviving dissident, and among its most distinguished. He was the first to criticise from within the cruelties, stagnations and inevitable impasses of state Socialism.

He was, and remains, an intellectual, but was also a Yugoslav partisan, Vice-President to Tito after the war, and a "negotiator" with Stalin during 1947-48 when Yugoslavia broke with Moscow.

In 1950, he denounced the "nationalist obscurantism" of the Soviet Union, its imperialism, its "grey and standardised thought", its pervasive informers, its networks of espionage.

In a Yugoslavia justifying its independent stance, this was fine; but he then turned the sword on his own country. In



Djilas: still a revolutionary
are seen to be exhausted.

something more efficient, because it is the most efficient. This is not capitalism from the time of Marx and Lenin. It is not imperialism. There is now only Soviet imperialism. There is, of course, capitalist financial exploitation - but this is trade, it is not political domination.

Does not China argue against this optimism? "This is only a period; they are fighting to survive, the monopolist group at the top, trying to keep power... Of course, it influences the consciousness of people in other Communist states. It assists in a de-ideologising process, in the disillusion with the Communists. People think, tomorrow this may happen here, and we will lose the freedom we have."

On Yugoslavia, he is "no longer a partisan for anyone" but sees ability in Mr Slobodan Milosevic, the Serbian president whose championing of Serbian nationalism has frightened ethnic Albanians and Hungarians in the autonomous regions of Kosovo and Vojvodina (over which Serbia has reasserted control) and many in Yugoslavia's other republics.

"The Western press criticises the Serbian Communist party, but it forgets the objective situation of the Serbs. They were humiliated in these last years. The regions are not responding. The requests to serve the republics who fear a strong Serbia. But that is a mythic fear."

Mr Djilas, once a Stalinist, later became a free marketeer and a democrat when this was thought, quite literally, to be mad. He approves the measures which Mr Ante Markovic, Yugoslavia's Prime Minister, is trying to push through, but fears the blocking power of the republics, and of party conservatives.

"Besides, the root of the problem is Socialist ownership. This is a fiction. It does not exist. No-one knows who is the owner of anything... There is no room for private ownership."

"In every Socialist country this will be very difficult to change. Because without political pluralism you cannot change the economic power. So all the reforms would be without result, they cannot work. They do not go to the roots, to

the essence. The whole system must be overthrown."

To the suggestion that he remains a revolutionary, he responds: "I am a revolutionary. I am not for violence now, but my intellectual approach is revolutionary."

"Some day the party must bring in institutions like they are doing in Poland and Hungary to cement liberalisation: if it does not, Yugoslavia will disappear. We do not have long, perhaps two years... the crisis is slowly coming to a head. This is a democratisation through the whole of Yugoslavia, it is a positive process, but it is difficult for people."

Mr Djilas, slowly being reinstated in his own country and in the Socialist bloc - a Soviet publisher has applied to publish his "Conversations with Stalin" - sees an opportunity in the collapse of the system he has long predicted.

"We are now on the verge of some of the greatest events in human history. In the third of the world which Communism has ruled, it is now practically dead. And that third of the world must find a new way - how, nobody can say. We need a new politics."

Socialists revise objections to market economy

By Robert Taylor in Stockholm

THE SOCIALIST International, which groups more than 80 left-wing and social-democratic parties from around the world, yesterday embraced the market economy and rejected the idea of nationalisation of industry as a "remedy for social ills."

In a major revision of its basic principles, the organisation's president, said "broad experience" had convinced Socialist parties around the world that they were mistaken in having "strong confidence in the role of the state in the economic process."

The new Socialist manifesto asserts, "Markets can and must function as a dynamic way of promoting innovation and signalling the desires of consumers through the economy."

It continues, "Markets should not be dominated by big business power and manipulated by misinformation" and suggests that the state "must regulate the market in the interests of the people."

The Stockholm declaration adds: "Neither private nor state ownership by themselves guarantee either economic efficiency or social justice. The democratic socialist movement continues to advocate both socialisation and public property within the framework of a mixed economy."

Mr Brandt said the new declaration of principles differed in other significant ways from that drawn up by the Socialist International in 1951 in Frankfurt when it reconvened after the Second World War. "That document was very much influenced by the Cold War," he said.

Today the Socialist International has almost as many party affiliates from Latin America as it does from western Europe, although its theory and practice still seem to be heavily influenced by German and Scandinavian Social Democrats.

The Stockholm conference, convened to mark the International's 100th anniversary, grouped such leaders as Britain's Neil Kinnock, French premier Michel Rocard, Italy's Bettino Craxi and West Germany's Hans-Jochen Vogel.

Observers from the Palestinian Liberation Organisation and Oliver Tambo of the African National Congress were also present, along with a wide range of Third World politicians. It was a subdued affair compared with the idealistic conferences of the International's early days.

Mr Rocard said, "Democratic Socialism has broken with the Messianic dimension of early Socialism. Too often in the past, utopian visions of a perfect society have proved destructive. No longer do we have a ready-made blueprint for social change to offer the rest of the world."

He pointed out that the achievements of political pluralism and social protection had been achieved slowly and only after Socialists had disassociated themselves both from violence and regarding the state as protector.

Mr Rocard added that Socialists had "no wish to rob our society of the dynamism that springs from competition between free firms. All we are concerned with is to avoid confusing justice with free market economics."

Setback for Greek Socialists' hopes

By Andriana Ierodiakonou in Athens

THE GREEK Socialists' hopes of remaining in power following last Sunday's inconclusive general election through a coalition government with the opposition Communists received a serious setback yesterday.

The Communist Alliance, which ran third last Sunday with 28 seats in the 300-member house, called for the setting up as soon as possible of a national unity government responsible for prosecuting members of the defeated Socialist administration implicated in financial scandals, and holding new elections.

"We believe this coalition reflects popular feeling and serves the national interest," an Alliance announcement said.

Alliance officials accused the Socialists, who remain in office in a caretaker capacity, of continuing to promote a party state.

The national unity government solution to the deadlock resulting from the election is prescribed by the Greek constitution, in the event that no party is able to form a viable government.

The Alliance is currently being wooed for support by

Hungarian ruling party looks for allies

By Leslie Collett in Berlin

HUNGARY'S Communist Party will go into opposition if defeated in next year's planned elections, Mr Imre Pozsgay, the ruling politburo's leading reformer, has said.

Recent polls showed the Communists would receive only 36 per cent of the ballots if elections were held now. The party, however, hopes to form a coalition with one or more opposition parties in order to continue in power.

Mr Pozsgay also said that, as

a result of a compromise at the current talks with non-Communist opposition groups, the party agreed not to submit three draft laws to a session of Parliament next week.

The nine opposition groups had objected that the laws should not be acted upon by a parliament which was not freely elected. Instead, the main features of the legislation are to be worked out at the talks.

The three draft laws deal with the establishment of political parties, a constitutional court and a new presidency.

A spokesman for the opposition, Mr Imre Konya, hailed the party's decision as its first "spontaneous democratic step." He said the opposition in return would agree the party's proposal to discuss future economic strategy at the talks.

Unlike the recent balloting in Poland, the Hungarian election which may be held next March will not guarantee any seats to

Swiss assets rise to record level

By John Wickes in Zurich

SWITZERLAND'S net foreign assets rose last year from SF271bn to a record level of SF300.4bn (£113.9bn), according to estimates published by Union Bank of Switzerland.

This reflected rises of some 11 per cent in both assets and liabilities to respective peaks of SF284.9bn and SF244.9bn.

Among the assets, the biggest single Swiss holdings abroad were those of securities, up over the year from SF217.2bn to SF250.5bn.

Bank assets were up from SF176.5bn to SF188.1bn, while fiduciary holdings jumped from SF46.3bn to SF77.4bn.

Industrialised states boost aid to developing world by 6.7%

By Ian Davidson in Paris

INDUSTRIALISED countries increased their official aid transfers to developing countries to \$47.6bn (£30.7bn) last year, compared with \$41.5bn in 1987, according to the latest annual report by the Development Aid Committee (DAC).

This represented a 6.7 per cent increase in real terms, after allowance for exchange rates and prices, and raised the average share of official development aid of DAC member states to 0.25 per cent of GNP.

The rate of increase in official development aid transferred by governments was significantly offset by the opposite movement in transfers of private development resources, which fell to \$22.8bn last year, from \$25.6bn in 1987. If private sector resource

flows are added in, total resource flows to developing countries from all sources, public and private, from all countries and from multilateral institutions, reached \$105.2bn in 1988, compared with \$97bn in 1987. This effectively marked no change in real terms.

The increase in official development aid spending last year cannot be taken as a shift in long-term trends, the Development Aid Committee warns.

The 1988 figure was swollen by a concentration of spending which had been available for the years 1987 and 1988; conversely, the large note deposits made in 1988, in connection with the Belgian replenishment of IDA, will probably have the knock-on effect of dragging

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Decline forecast in nuclear electricity

By Maurice Samuelson

NUCLEAR electricity output by Western industrialised countries will reach a peak next year before declining steadily to the end of the century, according to the Nuclear Energy Agency.

The Agency, an arm of the Organisation for Economic Co-operation and Development, found that the quantity of nuclear electricity generated in OECD countries last year rose by 8.9 per cent to provide 23.5 per cent of total electricity demand.

Using figures from OECD states, it predicts that the contribution by nuclear power stations will be highest in 1990 at 23.8 per cent of electricity supply and then will fall to 22.7 per cent by the year 2000.

Last year, 10 nuclear reactors came on stream in OECD countries, bringing the total to 320, with a capacity of 247 Gigawatts (247,000MW). There are also 50 reactors under construction, four more firmly committed and 17 in the planning stage.

Nuclear Energy Data, 44 pp; IECD Paris, Fr.35.



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AMERICAN NEWS

US plans no more sanctions against China

By Lionel Barber in Washington

THE US does not plan, at present, any further diplomatic or economic sanctions against China, Mr James Baker, Secretary of State, told Congress yesterday.

Banishing memories of Muppets on the Great Wall

Bush's policy towards China is caught between two conflicting tendencies, writes Peter Riddell

PRESIDENT George Bush's approach to the Chinese crackdown involves balancing two long-standing, and conflicting, tendencies in US foreign policy.

meeting has been celebrated by a full-scale opera as the 1972 visit was by John Adams "Nixon in China." And even in the most anti-communist period of the early 1980s President Ronald Reagan continued his predecessors' policy of regarding China as a counterweight to the Soviet Union.



George Bush: needs to carry out balancing act

an unusual warmth, although later the same day the White House was squirming with embarrassment when dissident Fang Lizhi was barred by the Chinese authorities from a US Embassy reception.



Henry Kissinger: leader of the realpolitik school of thought

caught the moralist/human rights strain of US opinion. The view of the US of the last, best defender of freedom in the world asserted itself. This has resulted in consistent pressure on Mr Bush to demonstrate American anger at the horrors of the repression.

George Mitchell, the Democratic majority leader, in urging further steps, he said: "There are times when what America stands for and believes in is more important than an economic benefit to be derived from a trade relationship."

President Bush both wants and is obliged by the strength of US opinion to express the US moral outrage about what has happened. Yet he and his advisers, especially Secretary of State James Baker, a chip off the Kissinger realpolitik block, do not want to sacrifice the gains of the 1970s and 1980s.

Nicaragua expropriates coffee farms

By Tim Coone in Managua

THE Nicaraguan government seized the farms of three prominent coffee growers yesterday, further shaking private sector confidence in the government's economic policy.

Figures show US slowdown

By Peter Riddell, US Editor, in Washington

FURTHER confirmation of a slowdown in the growth of US industrial activity earlier this year came yesterday with the final version of Gross National Product figures, showing an underlying rise of just 1.5 per cent at an annual rate.

Argentine army conflict grows

By Gary Mead in Buenos Aires

ARGENTINA's internal army conflict sharpened yesterday after strongly worded statements by General Francisco Gassino, the army chief of staff, and General Damir Cardil, who held the same post until December last year.

Foreign currency reserves dwindling

By Gary Mead

ARGENTINA's central bank foreign currency reserves have reached the dangerously low level of \$150m or less, according to Mr Carlos Menem, who is due to take office as Argentina's president on July 8.

Novel candidate withdraws from presidential race

By Robert Graham in London and Veronica Baruffal in Lima

MR Mario Vargas Llosa, the Peruvian novelist, yesterday withdrew his candidacy for next year's presidential race after mounting disagreements with the centre-right coalition that has been backing him.

Fear and division prop up Afghan regime

Christina Lamb slips her minders to seek out the truth about life in war-torn Herat

ON A sunny afternoon in the ancient city of Herat, the Afghan war can almost seem over by the wedding of the daughter of the chief administrator, local notables gorge themselves on luxuries.

Westernised women dread return to a veiled existence

Christina Lamb finds resistance to the burqa

IT COULD be any western university campus. Brightly dressed girls in tight miniskirts or baggy T-shirts proclaiming "I'm not with this idiot," sit in the sun, kicking icecreams and discussing everything from their favourite Indian filmstars to politics.

OVERSEAS NEWS

whispers amid loud bargaining that everyone was scared of the Government and that the mujahideen controlled half the city. This was a half which we had not realised existed, and as I wandered towards it, six servicemen surrounded me.

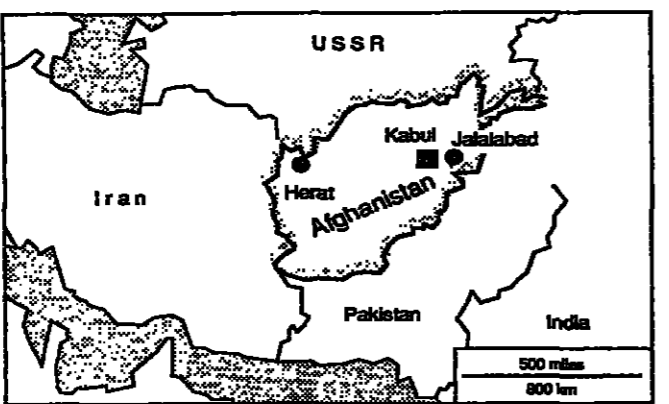
Moreover, while Najib (who became president in 1985) is eager to emphasise that the two different tendencies, hundreds of thousands of people whose relatives were tortured or executed in jail will not easily forget his black history as head of the Khab, the Afghan secret police.

President Najibullah, giving his first major public assessment of the Afghan war since the final withdrawal of Soviet troops four months ago, said yesterday government forces had won a crucial first victory against Moslem guerrillas, Reuters reports from Kabul.

Fear and division prop up Afghan regime

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ON A sunny afternoon in the ancient city of Herat, the Afghan war can almost seem over by the wedding of the daughter of the chief administrator, local notables gorge themselves on luxuries.



In fact, so confident is the Government of Soviet-backed President Najibullah that it even runs tours to Herat. This is the Government which, according to the US, should have collapsed when the last of 115,000 Soviet soldiers left Afghanistan in February.

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Westernised women dread return to a veiled existence

Christina Lamb finds resistance to the burqa

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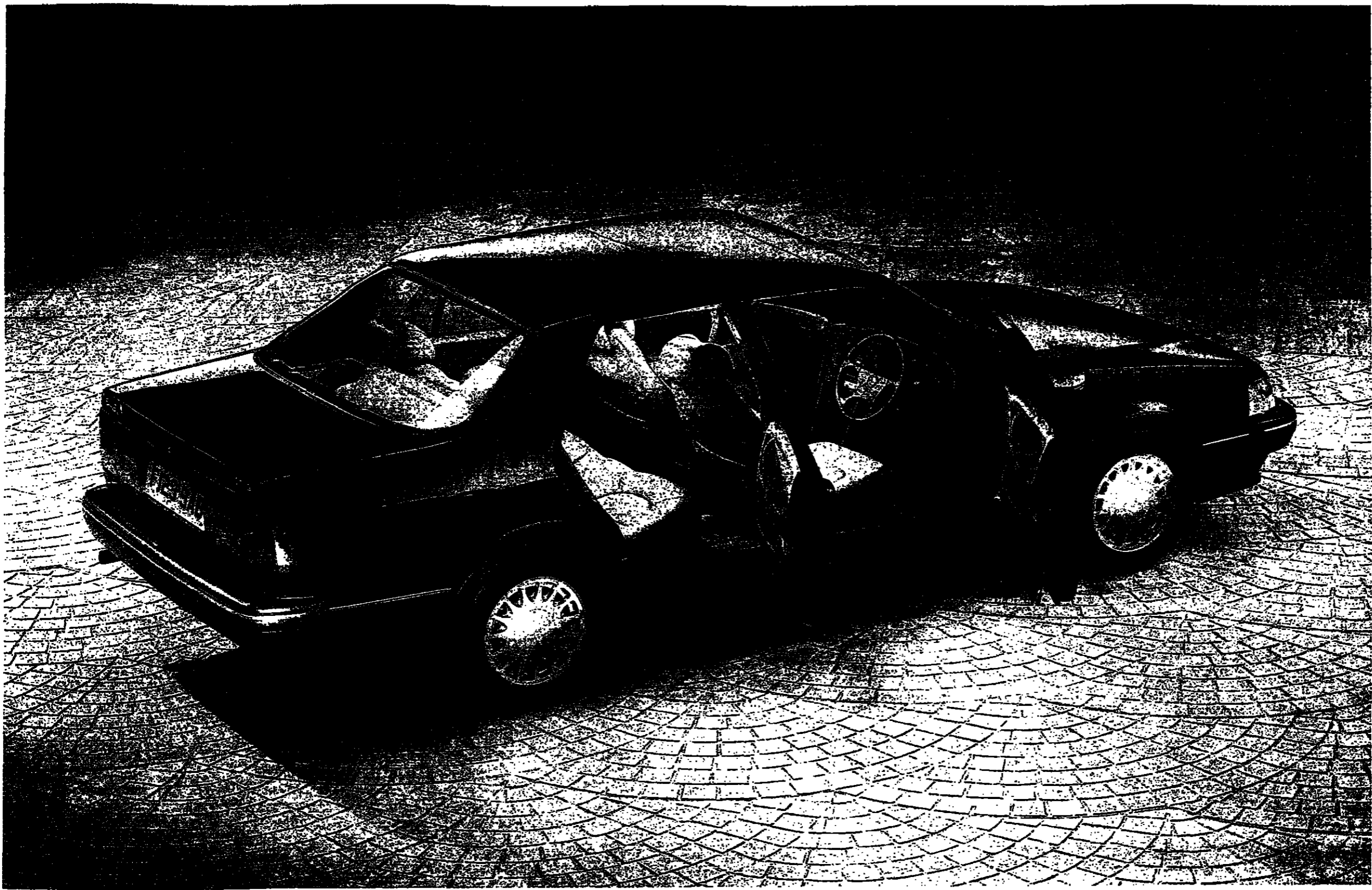
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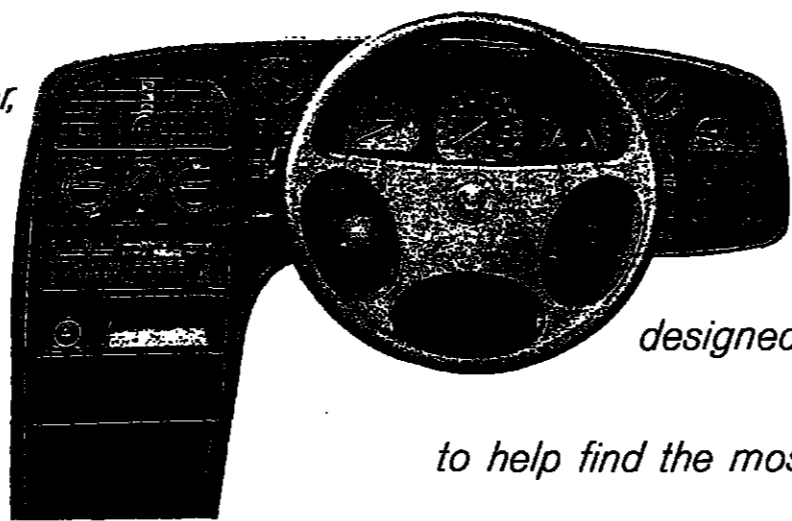
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You begin to realise, that when Saab make a luxury car, they don't sacrifice practicality. Nor will you find any compromise

on space. In the USA the Saab CDS is one of only two European cars officially classified as large. The other is a Rolls-Royce. The Saab, however is designed for drivers, not chauffeurs.



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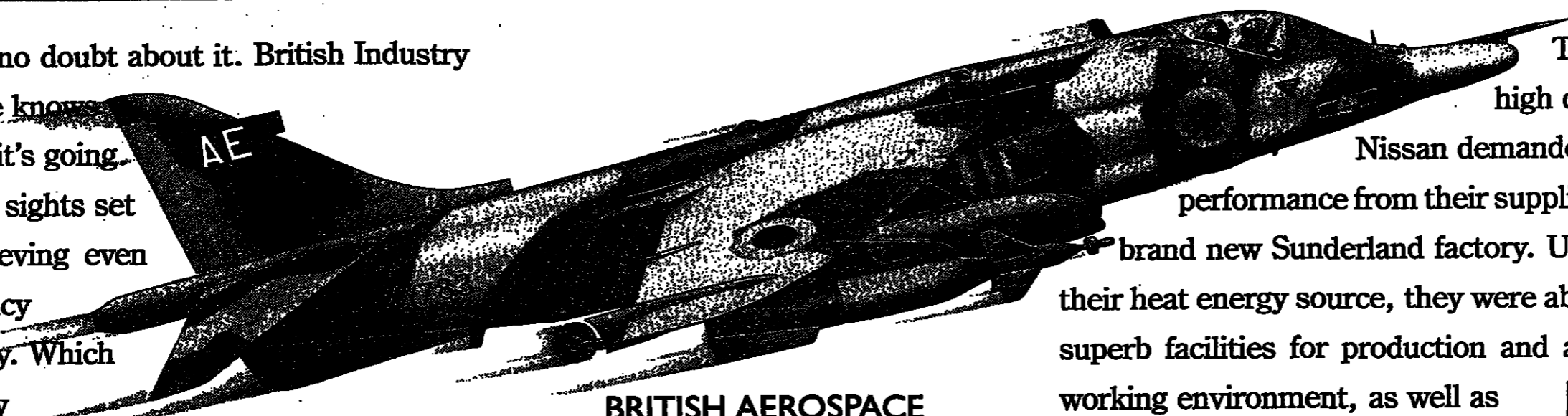
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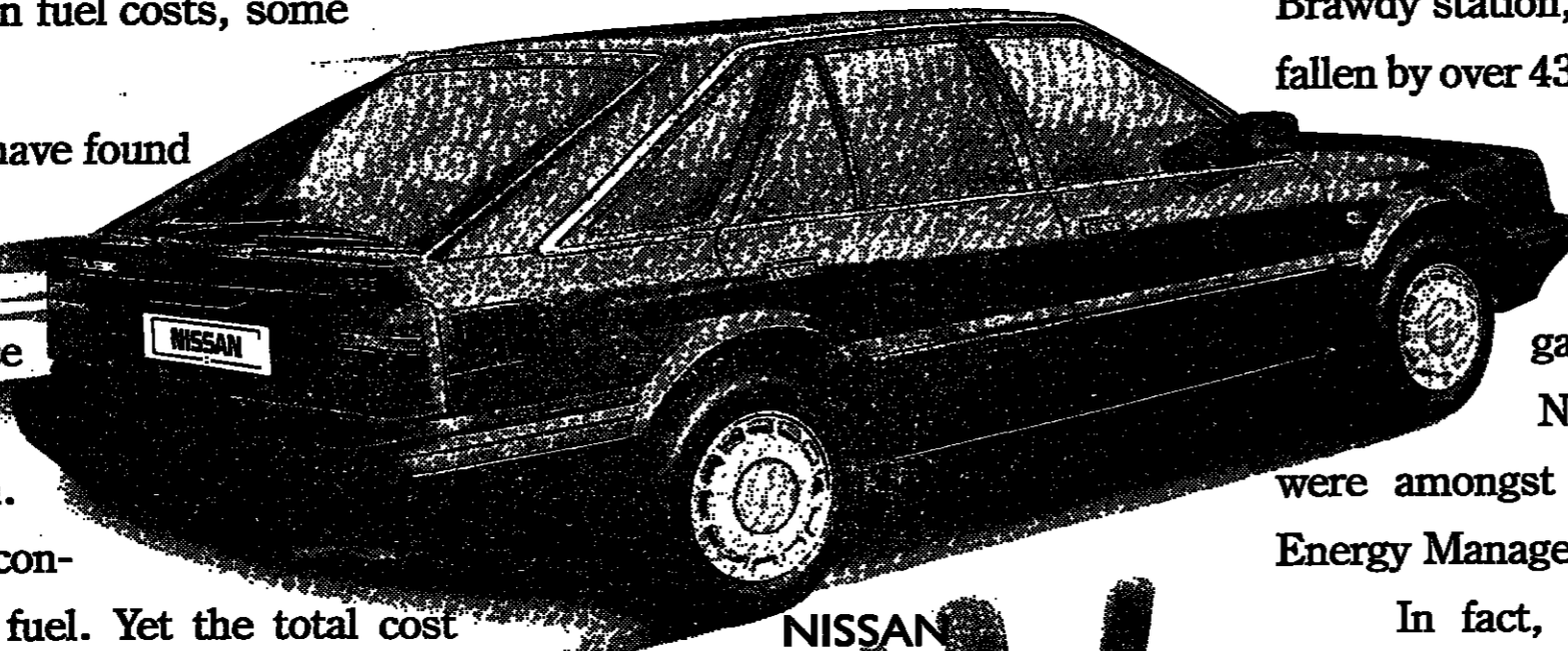
Take British Aerospace, for example. As part of a major modernisation and expansion programme at Dunsfold, they replaced their central oil and

coal-fired boiler plant with dispersed gas heating equipment.

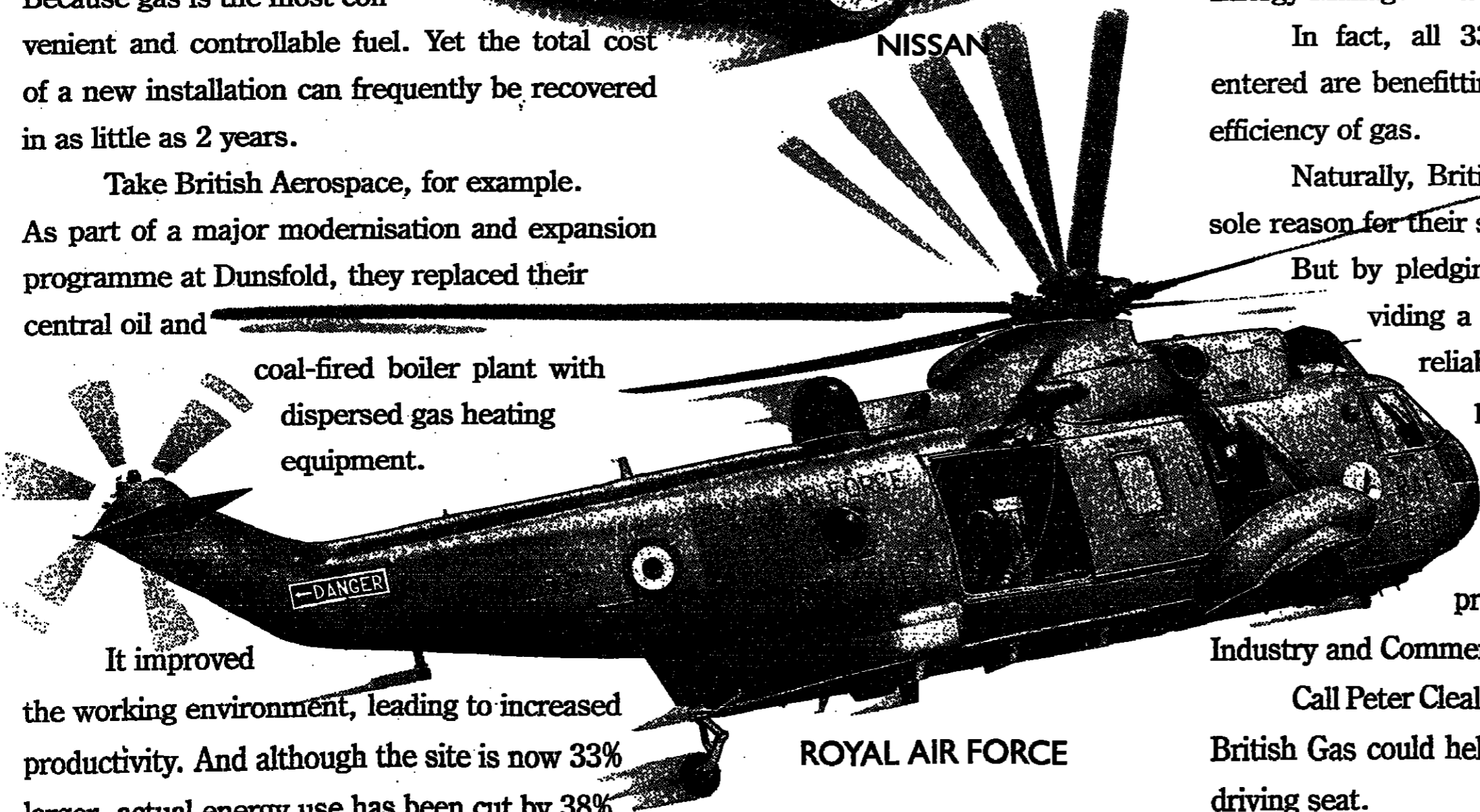
It improved the working environment, leading to increased productivity. And although the site is now 33% larger, actual energy use has been cut by 38%.



BRITISH AEROSPACE



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And in the case of the RAF's Brawdy station, energy use has fallen by over 430,000 therms a year,

a saving of 31%, by replacing two centralised oil-fired boiler houses with localised gas boilers.

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UK NEWS

Faulty pipes force Chevron to shut two N. Sea platforms

By Maurice Samuelson

TWO OIL platforms in the British sector of the North Sea have been shut because of corroded pipework, cutting the flow of oil by 83,000 barrels a day of crude, Chevron Petroleum (UK) said in Aberdeen yesterday.

The shutdown came as Britain's North Sea oil output, already hindered by a series of accidents during the past 12 months, fell in May to its lowest level since records began in 1980.

Chevron said two of its three platforms on the Ninian field stopped pumping when pinhole leaks were found in pipes on the platforms.

Ninian North was shut last Sunday and Ninian South on June 4.

Chevron said the Ninian South platform "may resume limited production perhaps at the weekend."

Repairs would probably be delayed by a 24-hour strike of more than 130 contracted maintenance workers, part of a wave of strikes throughout the North Sea.

The Royal Bank of Scotland, in its monthly index of oil production, reported yesterday

that May production levels of 1.68m b/d were nearly 80,000 barrels below those of April and 33 per cent down on May 1988.

Had high prices not cut consumption in the early 1980s, Britain would now be importing oil, the bank said.

The value of North Sea production has held up, however, mainly because of sterling's weakness against the US dollar, in which oil is traded internationally.

Most of the loss resulted from the shutdown of the Brent pipeline in May after a fire on the Cormorant Alpha platform, which affected nine fields.

The recovery in output from the resumption of the Brent pipeline will be delayed by the summer maintenance period.

The bank said: "Output could be close to the 2m b/d mark for June and should stabilise around 2.3 b/d in the second half of 1989, good news for the Chancellor's trade balance worries and inflation."

Average prices in May were \$18.5 a barrel, \$1 down on April, but the falling pound helped to maintain prices in sterling terms.

Standard Chartered to sell head offices

By Paul Cheeseright and David Lascelles

STANDARD Chartered, the international banking group in the throes of a reorganisation, expects to raise about \$400m from the sale of its head offices in the City of London and in Singapore.

The sale of its office complex in the heart of the City, at a price of more than £200m, would be one of the largest single property transactions seen on the British market.

The Singapore building is a 44-storey tower with office space of 494,000 sq ft and has a value roughly comparable with that of the London building.

Disposal of the buildings would release funds to boost the core banking business. More specifically, the sales would result in a significant contribution to Standard Chartered's core, or "tier one", capital.

Under last year's international Basis agreement on bank capital, this form of capital distates the rate at which a bank can expand its business.

As part of its reorganisation since escaping from the clutches of Lloyds Bank in 1986 and the subsequent appointment of Mr Rodney Galpin as chairman, Standard Chartered has had a programme to dispose of high-price assets.

It has been most marked in Asia, where there have been sales in Bangkok and a fund-raising exercise on the bank's Hong Kong headquarters. It has also disposed of two US subsidiaries.

Growing attention to costs has led Standard Chartered to the same conclusion as the British clearing banks - that it is not necessary to keep expensive complexes in the City.

Its headquarters, which cost £76m and was opened by the Queen in 1986, is one of the most sumptuous bank buildings in the City.

The potential buyer is likely to be a large investing institution or an owner-occupier. The City property investment market has recently been dominated by foreign interests.

BP's builders discover formula for success

Peter Marsh looks at the construction of a 'model' £250m chemical production plant.

EXECUTIVES at the chemicals division of BP, the UK oil group, will be firing open the champagne bottles today to celebrate completion of what they regard as a model plant-building project.

The £250m scheme, in Hull, Humberside, has involved an unusually complicated mixture of contractors and investors and has many different products.

The plant was built in modules at three different yards before being shipped to the Hull site. The approach cut construction time and, so BP claims, broke important new ground in management of chemical industry building programmes.

Despite the complexity of the operation, one of Britain's biggest chemical building programmes in recent years, the Hull scheme has been finished on schedule and with hardly any serious technical hiccup.

"We view Hull as a showcase of how to run a construction project," says Mr John Routley, general engineering manager at BP Chemicals.

The project's main purpose was to add to BP's production of acetic acid, a chemical important in a range of industries including paints, adhesives, solvents, paper treatment and foodstuffs. BP is, after Hoechst of West Germany, the world's second-biggest producer of the material, and accounts for about a fifth of total annual production of some 4.5m tonnes.

The Hull scheme, which adjoins the site of an existing BP acetic acid plant, also

makes ammonia for nitrogen-based fertiliser on behalf of Kemira, a Finnish fertiliser company. Another set of products are industrial gases, including oxygen, nitrogen and argon, in a part of the site controlled by Air Products, a US gases company.

Both Kemira and Air Products were among the consortium of five groups involved in management of the project and which together put up the investment. BP - whose annual output of acetic acid from its Hull operations is increasing from 400,000 tonnes to 575,000 tonnes as a result of the new plant - was the leader of the construction team and contributed half the total cost.

The other two members of the consortium were the Yorkshire Electricity Board, which laid on power supplies, and British Gas, the gas company which built a new pipeline to transport the methane used as the plant's feedstock.

All five organisations agreed from the start of the scheme three years ago that one person - Mr Keith Mackman, a BP engineer - would be in overall charge. That avoided the problems of lack of leadership, and consequent arguments and delays, that have characterised other construction projects in recent years involving several partners.

A similar approach was agreed with the main contractors working on the project, Davy McKee and John Brown of Britain, West Germany's Linde and M.W. Kellogg of the US. "They went along with the approach of working in integrated teams as part of the



Keith Mackman in front of the plant assembled at Hull

process of making the construction as efficient as possible," says Mr Routley.

The biggest innovation was the idea of building the complete plant in 23 separate units

at three sites in north-east England run by different construction companies - Whessoe, Charlton & Leslie and South Humberside Services. The units were transported to Hull at the beginning of last year and, in a process which took just 12 months, bolted and welded together in the manner of a Meccano set.

This general philosophy is well known in the offshore industry. But according to BP the approach has been seldom tried when constructing large and complex plants on land.

"It meant we could get on with the civil-engineering work at Hull - like laying underground pipes and securing the foundations - while the three other yards were working on things like pressure vessels and the steelwork," says Mr Routley. "The approach saved us six to nine months in construction time."

BP is also full of praise for the attitude of the workforce involved in the project. At its peak, the programme employed 2,800 people spread across the three construction yards and in Hull.

Mr Routley says the three main trade unions involved - the Transport and General Workers' Union, the AEU engineering union and the EECTU electricians' group - played a full part in ensuring the success of the programme.

The unions even agreed to their members' working in the rain, conditions which often bring construction yards to a halt, after BP and the other consortium members said they would issue protective clothing. "The whole project required 4m man hours of construction labour," says Mr Routley. "There were no disputes and no strikes."

London's 'Misery Line' set for revamp

LONDON Underground railways yesterday announced plans for a \$500m revamp for the cramped and overcrowded Northern Line, known to millions of Londoners as the "Misery Line", writes Kevin Dona.

About \$400m would be spent on a fleet of 115 new trains to replace the existing rolling stock, some of which is 30 years old.

The rest of the money would be spent on a revolutionary new signalling system developed in Canada and France which has not yet been used in the UK.

The proposals require approval from both the board of London Regional Transport,

the state-owned holding company for London's buses and Tube, and Mr Paul Channon, the Transport Secretary. This is thought likely to be a formality in view of extreme overcrowding and unreliability on the Northern Line, which carries 719,000 passengers a day - up 50 per cent since 1981.

The core of the Northern Line proposals is the new signalling system, called Transmission Based Signalling (TBS) which abandons the principle of discrete track sections used for all railway signalling since the 1940s.

A project team is studying TBS signalling systems in Paris, Vancouver and Toronto.

Audit Office criticises RO sale

By Paul Cheeseright, Property Correspondent

THE NATIONAL Audit Office, Parliament's watchdog over public sector efficiency, believes that when public land is sold, the taxpayer should be able to share in future profits arising from that land.

This is the conclusion it reaches from a further examination of the circumstances surrounding the sale of Royal Ordnance, the state-owned armaments group, to British Aerospace in April 1987 for £190m.

The conclusion is a thinly-disguised criticism of the way in which the Ministry of Defence conducted the sale. It follows earlier criticism of the House of Commons' Public Accounts Committee that the Ministry of Defence had deprived the taxpayer of benefits from the RO sale because up-to-date general price levels had not been carried out.

Controversy has surrounded the British Aerospace purchase since August 1988 when War-

burg Securities published an internal estimate that three RO sites, at Enfield and Waltham Abbey to the north and north-east of London, and Patricroft, near Manchester, could be worth more than \$450m.

Ministry of Defence: Further Examination of the Sale of Royal Ordnance plc - report by the Comptroller and Auditor General, National Audit Office: June 1988; HC 448; HMSO, London, £7.90.

Manufacturers' stocks up by £236m in first quarter

STOCKS HELD by British manufacturers rose by £236m in the first three months of the year, according to revised seasonally-adjusted first quarter figures released by the Department of Trade and Industry yesterday, writes Simon Holberton.

The largest increase in manufacturers' stocks, some £194m in 1988 prices, occurred in the engineering sector. This followed a rise in engineering

stocks of £330m in the last three months of 1988.

Across all industries, stocks rose by \$468m in the first quarter compared with £1.5bn in the last three months of 1988.

DTI statisticians made an "exceptional" upwards adjustment to stocks of £300m to its "other industries" classification - which includes motor trades, finance and construction - to offset stock changes due to the early Easter.

Accountants plan European training

By David Thomas, Education Correspondent

PLANS to increase the flow of graduates from continental Europe into British chartered accountancy and to improve the assessment of the practical elements in accountants' training were announced yesterday by the Institute of Chartered Accountants in England and Wales.

Mr Andrew Colquhoun, the institute's director of education and training, said the package of measures as "the most radical change to our

assessment systems for many years."

The institute has decided that offices in Europe with institute members will in future be recognised as appropriate places to train chartered accountants.

The initiative highlights the trend across Europe towards competition for graduates in anticipation of the decline in the number of young people and the completion of the single European market.

A project team is studying TBS signalling systems in Paris, Vancouver and Toronto.

Until now, only offices in Britain have been recognised as appropriate places for the three years of work-based training undertaken by graduates before qualifying as chartered accountants.

Mr Colquhoun said the initiative was designed to increase the flow of continental graduates into the British profession - at present numbering less than 10% of the 6,500 annual intake - as well as to encourage British trainees to

gather experience outside the UK.

The institute is also launching a study of how its assessment methods can be re-cast to give greater weight to the practical skills learned on the job by trainees.

At present, successful qualification is almost entirely dependent on examinations of theoretical knowledge. The institute plans to prepare proposals on assessing practical knowledge by mid-1990.

Colleges yield on engineering funds despite fall in intake

By David Thomas, Education Correspondent

THE NEWLY independent polytechnic and college sector has bowed to Government pressure to maintain the funding levels for engineering courses, even though the number of engineering students is continuing to decline.

The Polytechnics and Colleges Funding Council, responsible for distributing £1bn a year to 60 polytechnics and colleges, announced this decision yesterday, as it also approved a new system for distributing funds designed to put greater stress on student preferences.

The annual intake of engineering students in the sector fell by 2.9 per cent this year, against the trend for all other subjects.

However, the council has decided to channel marginally more funds to engineering courses next year, even though it has adopted a general principle of reducing the trend in student preferences.

This is because Mr Kenneth Baker, Education Secretary, told the council to continue the emphasis on engineering and science in the sector.

Separately, the council

approved a new system for distributing funds which might be used as a model for decisions due to be made soon about university funding mechanisms.

In future, the polytechnics will bid for a slice of the council's funds under nine broad programmes such as engineering and technology, business and management, and humanities and social sciences.

The council will survey the bids, taking into account student numbers and the price and quality of courses, and will then place contracts with each college.

The council believes the system will encourage colleges to increase their student intake and to drive down course costs.

This will be on top of the Government's recent decision to channel more funds through student fees, which will tend to have the same impact. When the Government's proposals are fully operational, 43 per cent of polytechnic income will come through fees, as opposed to 13 per cent at present.

However, the council also decided to introduce the funding changes gradually.

An open reply on South Africa

Dear Mr Rogaly,

My acknowledgements of your open letter to me are to you for making this open reply necessary and for the FT, for making it possible. On a personal note, I imagine you found some change in the Republic - in laws less restrictive and in material wealth a little more widely spread - in the 30 years since you left that country. But there remains a stark contrast between 87 years after Cecil Rhodes's immortal phrase.

From your frequent references to the politics of the South African environment, it seems that the main thrust of your letter is for us to become politically involved, perhaps not only in South Africa. This reply is framed on that assumption.

Your several other points do, however, also merit some comment in the interests of accuracy, objectivity and fair play.

Only 66 ex-workers, none of them "Africans" (sic), took the choice of re-employment in Natal but you made no comment about a response of such unusual unanimity from the black African labour force. Perhaps it was due to the presence of the militant picket line which physically forbade any black worker to present himself at the re-employment counter.

Your reference to winning and losing in the courts may be acceptable journalism but it is an inadequate description of the legal findings. We also find much irony in your description of our management as being a touch legalistic. The two occasions on which the Howick matter came to the courts have both been at the instigation of the unions. The suggestion of a "wrap-up" deal à la Murdoch reads as a diversionary ploy of pragmatism dropped into a stream of political articulation. Businessmen spend most of their lives finding workable solutions in the relentless timeframes set by the marketplace.

Sir Owen Green, chairman of BTR, replies to Joe Rogaly's open letter a week ago, about a four-year-old dispute at a rubber factory in Howick, Natal, South Africa

Comparisons with Unilever or any other industrial corporation are those of style and one does not need to make a safari into the South African business scene to draw such disconcerting conclusions.

They rarely exist between companies and countries in endless variety. In several markets we are taken as a role model of enterprise and effectiveness in the business of wealth creation.

Our organisation structure has for over 20 years represented the more advanced of today's management theories on decentralisation, globalisation, flexible networks, transnationalism and other "isms".

In the matter of local and perhaps evolutionary management styles, the Howick plant which you visited practised joint consultation under a markedly paternalistic management continuously from the 1930s. Some change in those previous good relations between worker and management appears to have coincided with the introduction of a white-organised black union in 1983.

Your final important assumption, as evidenced in your opening and closing paragraphs, is that BTR plc (a UK registered company) which holds 53.3 per cent of BTR Dunlop (a public company registered in South Africa) controls and directs that organisation. While there might come to be circumstances in which BTR plc votes its shares to express its views, these have never arisen, there or elsewhere. The greatest safeguard against an intrusive act of the parent is the very existence of local shareholders, represented by locally involved directors, as

members of a publicly accountable corporation.

As a matter of choice, those companies in which we have less than 100 per cent ownership worked within a BTR framework because it has always proved advantageous to the achievement of their wealth creation objectives. In South Africa at this time that choice is followed without even the presence of a parent company representative on the board.

Finally I address your query on whether the creation of wealth and being in "business not politics" is good enough.

The creation of wealth is a priority in any society which believes in improving the material living standards of its members. This is the essential contribution that we and other participants in that activity in South Africa are making to the cause of the under-privileged people of that country.

Those who advocate a scuttile may satisfy political imperatives. They do nothing for the advancement of the material living standards of the masses they wish to represent.

You affirm that one cannot operate under spotlights and stay politically aloof. I have no declared political bias, unless a strong belief in the free market marks me. But our disagreement on business in politics is fundamental. Perhaps two examples taken from each end of the spectrum of business in politics and vice versa will underline one of the reasons for our stance. At one end the support given to Hitler by German big business from 1934, and at the other end the influence of the trade unions on Government policies in the UK

gather experience outside the UK.

The institute is also launching a study of how its assessment methods can be re-cast to give greater weight to the practical skills learned on the job by trainees.

At present, successful qualification is almost entirely dependent on examinations of theoretical knowledge. The institute plans to prepare proposals on assessing practical knowledge by mid-1990.

Whatever our personal politics, it is a matter of fact that BTR has none. In common with all corporate bodies, BTR is a legal entity which takes the form of an "artificial person" created by Parliament for the protection of investors. It surely embodies the spirit of the upholders of the corporation but it has neither mind nor will of its own nor any vote. The political rights and expressions of the workers, the shareholders and the customers, all of whom contribute to the objectives of the enterprise, are not within a company's domain.

We in BTR acknowledge the government established by the electorate of a country or society. We obey the laws of the lands in which we work. We believe in the freedom of the individual, of any race, colour or creed, to accept our employment and to work with us in our common cause - the creation of wealth through the satisfaction of material wants and needs. We have been successful in that commitment for many, many years.

I believe that record to be conclusive evidence that the BTR working environment - that of employees freely engaged, their energies creatively rewarded, and the results satisfying society's ever-changing requirements - is healthy, contemporary and a worthy microcosm of a world in

Owen Green

Chairman, BTR plc, Silverburn House, Vincent Square, London SW1

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UK NEWS

P & O European Ferries faces manslaughter charge

By Kevin Brown, Transport Correspondent

P & O European Ferries, the company which owned the ill-fated Herald of Free Enterprise car ferry, is to be prosecuted for manslaughter.

A summons was issued by Bow Street magistrates in London yesterday at the request of Mr Allan Green, the Director of Public Prosecutions.

The prosecution will be one of the first in which a UK company has been prosecuted for the criminal offence of manslaughter.

P & O European Ferries is a subsidiary of Peninsular and Oriental Steam Navigation which operates ferry services to continental Europe from Dover.

The company, formerly known as Townsend Car Ferries, was taken over by the P & O Group six weeks before the Herald capsized outside Zeebrugge in March 1987 with the loss of 193 lives.

Summons for manslaughter were also issued against two of the Herald's senior officers, a crewman and four Townsend managers.

The Herald seafarers facing prosecution are Captain David

Lewry, the master; Mr Leslie Soble, first officer; and Mr Marc Stanley, assistant boatswain.

The directors named are Mr Wallace (Jimmy) Ayres, head of the company's technical department; Mr Jeffrey Dewlin, chief marine superintendent; and Mr John Almond, deputy chief superintendent.

All three former directors have left the company since the takeover by P & O.

All the summonses relate to the deaths of two passengers and two crew killed.

The victims are named in the summonses as Martin Spooner, Alison Gallard, Richard Bernard and Marie Richards.

The individuals summonsed could face heavy fines or imprisonment.

P & O European ferries faces an unlimited fine if found guilty.

The summonses follow the return of verdicts of manslaughter by an inquest jury at Dover on 187 of the victims.

The coroner subsequently passed the file to the DPP, who ordered an investigation by

kent police.

The investigation, set up by Mr Frank Jordan, Chief Constable of Kent, was codenamed Operation Libra, and headed by assistant chief constable Mr Brian Reynolds.

A team of eight officers interviewed ferry company employees, former directors and survivors.

P & O European ferries last night refused to comment.

Mr John Prescott, opposition Labour party transport spokesman, said the summonses followed a campaign by him, relatives of the dead, and the coroner.

The Crown Prosecution Service said: "It has not been an easy or a comfortable decision but we feel it is the right one."

There is no previous case in English law of a company being prosecuted for an offence such as manslaughter.

But, according to solicitor Sir David Napley, the law provides for such a prosecution so long as the offence is not incapable of being performed by a company and providing the penalty is not a mandatory prison sentence.

Unions call for two more 24-hr rail strikes

By Fiona Thompson

BRITAIN'S rail users face further chaos following a call yesterday by the National Union of Railwaymen for two more 24-hour strikes on British Rail. The stoppages are planned for next Wednesday, June 28 and the following Wednesday, July 5.

London will face the worst disruption as the NUR has called out its members on London Underground railway on the same two days.

Within an hour of the strike call, British rail management asked Acas, the conciliation service, to set up formal talks with the NUR.

Mr Dennis Boyd, Acas' chief conciliation officer, rang Mr Jimmy Knapp, NUR general secretary, with the invitation and Mr Knapp agreed to attend for a briefing session at 10.30 this morning. British Rail, led by Mr Trevor Toole, managing director, personnel, will attend at 9.30.

British Rail is expected to improve its imposed 7 per cent pay award. "We are flexible, there is scope for improvement," said BR.

The NUR said BR's intervention was the first sensible move it had made this week. "We said all along we would go to Acas if an invitation was issued."

There was a possibility that talks could lead to next Wednesday's strike being averted, but "there is a lot to do before we can reach a negotiated settlement," the union said.

The talks will take up where they abruptly left off last Friday when BR made its surprise announcement that it was taking the union to court to try and stop this week's strike. The High Court, followed by the Appeal Court, refused to grant an injunction banning the action and the strike went ahead.

Announcing the two further strikes, Mr Knapp said the support for this week's stoppage had been "magnificent" and there was no doubt about the strength of feeling among members.

Mercury to win mobile telecom licence

By Terry Dodsforth, Industrial Editor

THE DEPARTMENT of Trade and Industry is to license two or three new mobile telephone companies with the aim of creating direct competition to the existing Cellnet and Vodafone car telephone groups by about 1992.

In a move which decisively changes the competitive picture in mobile telephones, Lord Young, the Industry Secretary, is also intending to give one of the licences to Mercury, the sole competitor to British Telecom in conventional fixed telephone networks.

Up to two further licences will be granted depending on the quality of the submissions to the DTI. "If there were two exceptional proposals we would have to consider both of them," Lord Young said.

Lord Young repeatedly stressed his commitment to increasing the number of telephone service suppliers in Britain as a means of stimulating the market.

Neither Cellnet nor Vodafone, which is owned by the Racal group, will be allowed to apply for the new licences, he said. Mercury, however, is to be given one of them because the company needs a mobile operation to compete more effectively with British Telecom, the majority shareholder in Cellnet.

Asked whether he expected the proposed new entrants to drive down prices in the car phone market, Lord Young said: "You would expect prices to drop. Competition has that effect."

Lord Young's statement will create a further flurry of

excitement in the mobile telephone industry, which has emerged as one of the fastest-growing industrial sectors in the UK and the rest of the industrialised world during the late 1980s.

Doubts about the ability of the existing car phone companies to maintain their high levels of profitability over the longer term were reflected yesterday in sharp falls in the Racal share price.

The price of Racal Telecom, the direct parent of Vodafone, fell back by 12p to 462p, while Racal Electronics, which owns 80 per cent of Racal Telecom, dropped by 18.5p to 483p. British Telecom's shares also declined by 8p to 264.5p, while Cable and Wireless, which owns Mercury, put on 21p to 459p.

Mr Gordon Owen, managing director of Mercury, said last night that his company's entry into the mobile market "must drive down existing prices."

Lord Young said that the new telepoint mobile system, which is to be launched within the next few weeks, ought not to suffer from yesterday's proposals. Telepoint is a one-way system which allows users to make calls using a radio phone connecting into a few specific points in the fixed network.

Yesterday's proposals are aimed at a more sophisticated two-way service which is likely to cost subscribers more than telepoint services. It will use higher radio frequencies than the existing car telephone networks - an approach that will require substantial investment in new chip technology.

Plans for English teaching in schools receive mixed reaction

By David Thomas, Education Correspondent

PLANS to improve the teaching of English in schools were hailed yesterday as "a milestone in leveling up standards in our schools" by Mr Kenneth Baker, Education Secretary.

But they were attacked as too vague by some educationalists and impossible to deliver because of teacher shortages by the teaching unions.

The plans for English within the new national curriculum were published by a committee chaired by Mr Brian Cox, professor of English at Manchester University. Proposals for teaching English to five-seven year olds were finalised last month.

An earlier report from the Cox committee was widely criticised for describing non-standard forms of English, such as "wee-wee, hee-hee" and "they never saw nobody," as "rarely more than a social irritant to some people."

The Cox committee was stung by this criticism into giving a long account of the role of standard and non-standard English, and linguistic terms in its proposals published yesterday.

It repeats its argument that standard English - grammatically correct English used in

Average ability

- AGE 11
- Give a detailed account of an event.
- Read aloud expressively, and with fluency, from a range of familiar literature.
- Organise non-chronological writing in orderly ways.
- AGE 14
- Participate in simple presentations with some fluency.
- Talk about examples of changes in use and meaning over time.
- Make some use of literary stylistic features.

public discourse - is one dialect among many, but stresses that all pupils must be able to speak and write standard English by the age of 15.

The Cox committee has also rejected any return to traditional methods for teaching English grammar, but insists that grammatical competence and the use of linguistic terms should be taught in context.

Mr Baker, who criticised earlier work by the Cox committee as insufficiently precise, endorsed yesterday's report as rigorous enough.

However, critics on the right of the educational spectrum attacked the report, described as "a woolly piece of nonsense trying to be all things to all men" by Dr Sheila Lawton, educational expert at the Centre for Policy Studies.

She argued that by failing to lay down simple tests for reading and writing the report had negated the original intention of the national curriculum, which was to give parents simple benchmarks by which to judge their children's progress.

Five-year-olds are due to be taught English according to Cox's recommendations this September, with eight and 12-year-olds following next year and 14-year-olds in 1992.

The Department of Education and Science believes no extra resources are needed to deliver Cox's recommendations. However, Mr Doug McAvoy, general secretary designate of the National Union of Teachers, said a shortage of teachers would prevent the curriculum being delivered.

English for Ages 5 to 16. NCC, 15/17 New Street, York YO1 2RA. Free.

City 'surfeit of equity analysts'

By Philip Coggan

THERE MAY BE 1,000 superfluous equity analysts in the City of London, according to the latest Exel Financial ranking.

Fifty-five per cent of fund managers polled believe that there is 50 per cent or more surplus capacity in the UK research business. There are 2,000 analysts, employed by 47 securities groups, working in London.

The survey also found that 43 per cent of investment managers think that the quality of research is deteriorating.

However, investment managers thought that the quality of the research produced by seven of the leading 10 firms was improving. Four-fifths of the weighted votes went to the top 10 firms, and 40 per cent went to the top three.

James Capel finished top of the poll for the 10th consecutive year, although the figures carry a slightly ambiguous message. Capel's share of the poll increased from 15 per cent of the total weighted votes in 1988 to 17 per cent this year, but 51 per cent of fund managers think the quality of its research is deteriorating.

Calsonic completes £15m deal for Llanelli Radiators

CALSONIC, the Japanese automotive components group, said yesterday it intended to make the former Rover Group subsidiary, Llanelli Radiators Holdings, "the foundation" for its expansion plans in Europe.

The Japanese group, an associate company of Nissan, has now completed its £15m takeover of Llanelli Radiators. The acquisition is an important part of the restructuring of the European automotive components industry, which is gathering pace as the Japanese group enters the single European market.

It is one of the first moves by a Japanese automotive components maker to establish a presence in Europe through acquisition, although several, including Calsonic, are present through joint ventures or technical agreements.

Calsonic, formerly known as Nihon Radiators, is one of the world's leading makers of car air-conditioning systems, radiators, heaters, exhaust systems and catalytic converters. It said yesterday that it would establish operations in Europe covering research and development, manufacturing, marketing and service.

Its European presence has previously been limited largely to a joint venture with TI Group, TI-Nihon, in Washington, north-east England, close to the Nissan car plant. It is the sole supplier of exhaust systems for those cars. It also has a joint venture with TI in the Netherlands to supply exhaust systems to the after-sales market of parts and services.

It is understood that Calsonic is negotiating the takeover of TI Group's stake in the TI-Nihon joint venture.

Calsonic, in which Nissan holds a 33.2 per cent stake, had a consolidated turnover of ¥180bn (€800m) in its last financial year. Its profitability has fallen sharply in the last two years, partly under the influence of the investment, with group operating profit declining last year to ¥2bn from ¥3.4bn in 1987 and ¥5.3bn in 1986.

ready-made position in the European automotive components market, particularly in the UK.

Rover Group is still the Llanelli Radiator's main customer, accounting for about 45 per cent of turnover, but the company is also a supplier to Nissan's Sunderland plant, which accounts for about 13 per cent of its sales, and to General Motors Europe in the shape of Vauxhall and Opel.

Llanelli Radiators is forecasting a turnover of £44m this year and has been modestly profitable since the buy-out.

It has a full-time workforce of 880 and more than 100 temporary employees producing radiators, heaters and seat frames. It has had technical links with Calsonic for several years and makes car heaters under licence from the Japanese group.

It accounts for about three-fifths of the original equipment car radiator market in the UK as the sole supplier to Austin Rover, Land Rover and Nissan, and as the chief supplier to Vauxhall. It has a much smaller share of the car heater market, but is a supplier to Nissan - using Calsonic technology - and to Land Rover and Leyland DAF vans.

Llanelli Radiators is still small on a European scale in the face of competitors such as Valeo, Behr of West Germany, Harrison Radiator (the General Motors subsidiary), and Ford. But Mr Michael Keilly, Llanelli Radiators managing director, is confident that Calsonic's financial, technical and commercial backing can significantly strengthen the Welsh company's presence in the single European market.

Kevin Done reports on one of the first Japanese components makers to establish a presence in Europe through acquisition

Llanelli Radiators was sold by Rover Group in 1987. Calsonic's takeover, however, has created its own piece of UK industrial history as it is the first purchase of a company with an employee share ownership plan.

The employees controlled a quarter of the Llanelli Radiators equity, but they have accepted the takeover unanimously, taking the recommendation of the other main shareholders - the company's management, Rover Group, and Barclays de Zoete Wedd.

The 762 shareholder employees will each receive more than £4,450 after basic-rate tax for a holding for which they paid £500 some 18 months ago.

The acquisition of Llanelli Radiators gives Calsonic a

ready-made position in the European automotive components market, particularly in the UK.

Rover Group is still the Llanelli Radiator's main customer, accounting for about 45 per cent of turnover, but the company is also a supplier to Nissan's Sunderland plant, which accounts for about 13 per cent of its sales, and to General Motors Europe in the shape of Vauxhall and Opel.

Llanelli Radiators is forecasting a turnover of £44m this year and has been modestly profitable since the buy-out.

It has a full-time workforce of 880 and more than 100 temporary employees producing radiators, heaters and seat frames. It has had technical links with Calsonic for several years and makes car heaters under licence from the Japanese group.

It accounts for about three-fifths of the original equipment car radiator market in the UK as the sole supplier to Austin Rover, Land Rover and Nissan, and as the chief supplier to Vauxhall. It has a much smaller share of the car heater market, but is a supplier to Nissan - using Calsonic technology - and to Land Rover and Leyland DAF vans.

Llanelli Radiators is still small on a European scale in the face of competitors such as Valeo, Behr of West Germany, Harrison Radiator (the General Motors subsidiary), and Ford. But Mr Michael Keilly, Llanelli Radiators managing director, is confident that Calsonic's financial, technical and commercial backing can significantly strengthen the Welsh company's presence in the single European market.

DKB ECONOMIC REPORT

June 1989: Vol. 19, No. 6

Two concerns in the buoyant Japanese economy - Trade friction and price trends

Japan-U.S. trade friction has reached a critical point. The U.S. has become increasingly restive over the persistent trade imbalance with Japan and has applied the Omnibus Trade and Competitiveness Act to force a more rapid improvement.

The domestic economy continues sound expansion.

The Japanese domestic economy continues to expand spurred by growing personal consumption and capital investment.

Monthly economic activity from February to April indicated some fluctuations caused by the late Emperor's funeral and the recently enacted tax reforms. For example, industrial production decreased by 1.8% in February and 2.6% in April from the previous month, while it increased by 5.4% in March.

Looking ahead, however, it is expected that the economic expansion will be sustained particularly by personal consumption and capital investment.

Personal consumption is likely to continue its firm growth, although there has been the unfavorable factor of price increases stemming from the new consumption tax. The causes for the expected growth to personal consumption are: (1) disposable income is expected to increase steadily as a result of the salary negotiations (from a 4.45% increase in 1988 to an increase at the 5% level in 1989) added to the effects of income tax reductions; and (2) an increase in leisure-related expenditures and housing improvements can be anticipated as the five-day working week becomes more widely adopted.

There is also a strong likelihood of capital investment retaining its solid growth. According to the March survey of corporate enterprise trends conducted by the Economic Planning Agency, corporate interest in capital investment remains strong as evidenced by increases in their projected capital investment compared with the preceding quarter of 15.0% in January-March (estimated month), 5.8% in April-June, and 6.3% in July-September.

Price trends are a major cause for concern, as the economy continues to expand steadily. April domestic wholesale prices rose 1.8% over the previous month (an increase of 2.3% on a year-to-year basis) and consumer prices

an excessively protectionist tendency.

The domestic economy continues sound expansion.

The Japanese domestic economy continues to expand spurred by growing personal consumption and capital investment.

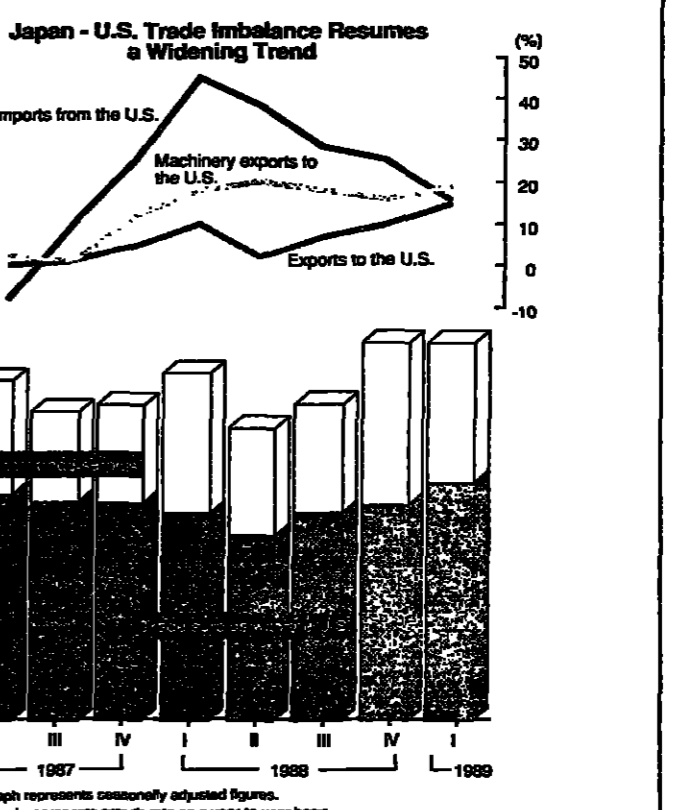
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in Tokyo (excluding perishable foodstuffs) increased 1.5% over the previous month affected by the initiation of the consumption tax. Both increases represent a substantial rate of rise. A price rise in services, including dining-out, was especially conspicuous in consumer prices.

Although the price rise that accompanied the initiation of the consumption tax is considered temporary and it is unlikely that prices will rise at the same pace as recently, future prices must be carefully monitored. The reasons behind this heightened concern are: (1) a faster pace of wage hikes is expected in future, reflecting the tightening labor situation and the outcome of the spring labor negotiations; and (2) there is a general tendency that supply situations will be tightened in domestic products and merchandise; and (3) import costs are rising due to the weak yen and the rise in crude oil prices.

In the event inflationary pressures should build up further, it will become necessary to adjust the pace of economic expansion as well as to induce the yen to appreciate on the exchange market by tightening credit.

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The next DKB monthly report will appear July 21.

TECHNOLOGY

An ominous warning for European Community investment in research and development was sounded when its own Joint Research Centre - with laboratories in Italy, Belgium and The Netherlands - started to market itself to industry.

Why R&D muscle must be toned up

David Fishlock finds out what research managers want from EC-funded programmes

trial technologies) are aimed at big companies. He says IRDAC has tried hard to discover what the EC should do to help smaller concerns. A Danish civil servant puts the issue bluntly: "Not all small companies want to be big."

But the focus on "bigger is better" is what worries Beckers; and nowhere more than in electronics, where the EC has just announced its support for the ambitious Joint European Sub-micron Silicon Initiative (JESSI).

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integration and control, and optical and laser-related science and technology.

Getting the climate right for European industry, to compete with Japan and the US is the main role for government, as Coleman sees it.

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Harry Beckers, head of Shell's R&D

involved in the Eureka research programme, in Vienna this week. Pasquale Pistorio, president of SGS-Thomson Micro-electronics, an eloquent proponent of government support for advanced micro-electronics, says that "to slow down now is to fail."

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Making diamond from gas

A METHOD of depositing true diamond films on to small engineering surfaces has been developed by Pilkington Electro-Optic Materials, of Darnborton in Scotland.

Pilkington says that although diamond-like coatings have been available for some years, they have always exhibited qualities between those of true diamond and graphite.

A brush up for steel finishing

HOTANS, of Japan, is making available in Europe a new roller brush that finishes the surface of steel sheet.

The brushes have bristles which consist of a Nylon 6 filament in which a synthetic grit has been incorporated at the extrusion stage.

Optical storage for PCs

IDEAL Hardware, of Surliton in the UK, is launching an erasable optical disk storage system which can be plugged into any personal computer that uses the MS-Dos or OS/2 operating systems.

Made by AGA of New York, the system can also be used on a shared basis in networks. It allows users to share, retrieve, modify or delete up to 650 megabyte rewritable disk (a megabyte is 1m characters).

Known as the DR650 Discus, the unit allows large amounts of data normally held on mainframe stores to be downloaded to the 5.25

surface finishes between two and six microns (millionths of a metre) to be produced. They are water cooled and the internal shape allows good heat removal.

Hot rolling of steel produces scale which is removed by pickling (acid treatment), leaving a rough surface which is normally improved by shot blasting. The Hotans process produces a combination of grinding and brushing which can be carried out immediately after pickling.

A record of air hazards

WALTON Radar Systems, of Farnborough in the UK, is aiming to export a radar recording system which can quickly provide information to civil aviation organisations after a near miss between aircraft, or similar incident.

The tape recording system operating in the UK are now 10 years old and use open reel recording. Walton's new Hindsight system is able to store the data from 20 radar stations over 24 hours on a single high-density, digital 3 mm cassette tape.

Automatic alarm for buildings

PREMISES can be protected against anything from theft to equipment failure with a telephone-based alarm system, called Phoneback, from ICD of Crowkerne, Somerset, in the UK.

The system automatically reports alarms from sensors and transmits measurements from process equipment to a remote location. The equipment can be controlled remotely via a phone line or radio link.

A Siren that can lure an Exocet missile away from its target

Since the Falklands War, defence firms have been developing antidotes to the most feared weapon the Navy had to face in the South Atlantic: the Exocet.

GEC Marconi, Racal (leading a consortium with British Aerospace and Seicon) and Thorn EMI Electronics.

aluminium strips around the ship to confuse missiles. A small computer is installed in the control system to load the Siren decoy with information about the incoming threat.

expendable travelling wave tube amplifier (TWT). Both STC and EMI, the GEC subsidiary, have developed relatively cheap, expendable TWTs that will operate for the five minutes necessary.

a flexible wing rather like a syzyrene leaf and a parafoil. Thorn EMI declined to discuss its proposals.

"Trading With and Against West Germany" A Financial Times Business Information Seminar Nottingham - June 29. West Germany is the most important outlet for British business after the U.S., with a £9.5bn export market.

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THE PROPERTY MARKET

Taking the longer view

Paul Cheesright looks at foreign confidence in London property

The investment market faces a test. With the disclosure that Standard Chartered Bank is selling its head office complex at 38 Bishopsgate in the City of London, it is becoming apparent just how serious foreign investors are about central London property.

Foreign investors have been underpinning the City investment market and domestic institutions have been relatively reserved about new purchases. Indeed, the UK institutions have had the opportunity to unload some of their holdings. But 38 Bishopsgate, modern in front, refurbished early 20th century buildings behind, with 200,000 sq ft of space, is the sort of complex that only the largest investor, foreign or domestic, can contemplate buying.

With a value of over £200m it is a large morsel to swallow. Its sale at this price would make it one of the biggest single property transactions in Britain. Mountleigh sold Beaufort House in the City to Norwich Union last year for £200m and, in the biggest transaction involving foreign interests, Manufacturers Hanover Corporation sold the Adelphi building in the West End of London to Coffea Industries, a Middle Eastern investment company, for £190m.

Foreign investment interest

In central London has been building up gradually, as the accompanying chart shows. And, this year, the pace appears to have quickened.

In recent weeks, for example, Skandia Life Insurance of Sweden has paid City Site Estates £25.5m for three West End properties. Control Securities has sold a West End property to a Hong Kong trust for £22m. Sumitomo Life has paid Electricity Supply Nominees more than £20m for a building in the heart of the City.

What is apparent is that both foreign investors and developers have greater confidence in the City, as opposed to the West End market, than many of their British counterparts. The British reservation is encapsulated in the graph: the amount of space becoming available could bring rental growth down to a modest rate.

Over the medium-term the situation may be different given economic growth and the consolidation of London's position as the main financial centre in Europe.

But just as British developers were not interested in Bracken House at the price Ohbayashi paid £143m to Pearson - in 1987, so they tend to shudder at the £22m which Land Equity Group of Australia is paying to Eagle Star to build 55,000 sq ft of

offices opposite the Bank of England.

On the institutional side, it is clear that Japanese property companies and institutions are prepared to take a longer view than British institutions. Partly, of course, this is because, in Japanese eyes, London properties look relatively cheap compared with those in Tokyo, although not necessarily with those in the US, which has attracted the bulk of Japanese property investment. In any case, many British institutions have stepped up their property trading at the expense of their longer-term investment.

But it is not clear whether Scandinavian investors take a similar long-term view. They have not been in the market long enough. But the Scandinavians share the Japanese desire to diversify assets and to establish a presence in the EC as internal trade barriers drop. In addition, both appear to be more comfortable in the British market than elsewhere in Europe - hence more of their investment has arrived in London than in other capitals.

By general agreement, the Japanese and Scandinavian investors are the most active on the market - the former interested largely in core City properties, the latter more catholic in choice. But there are others. There have been

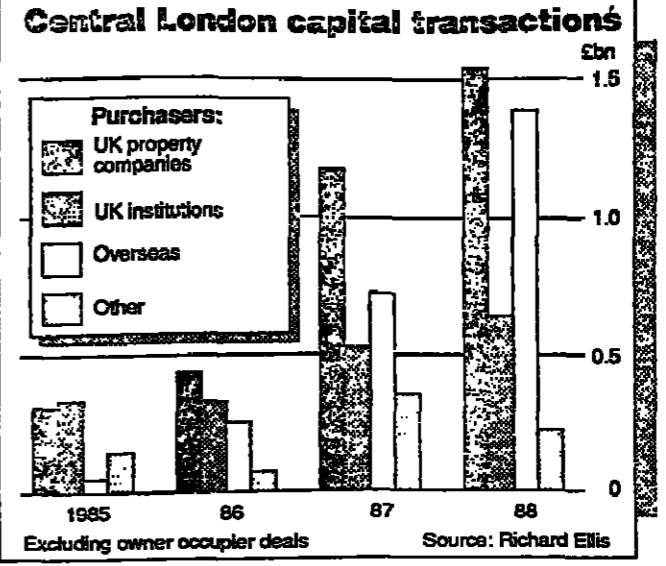
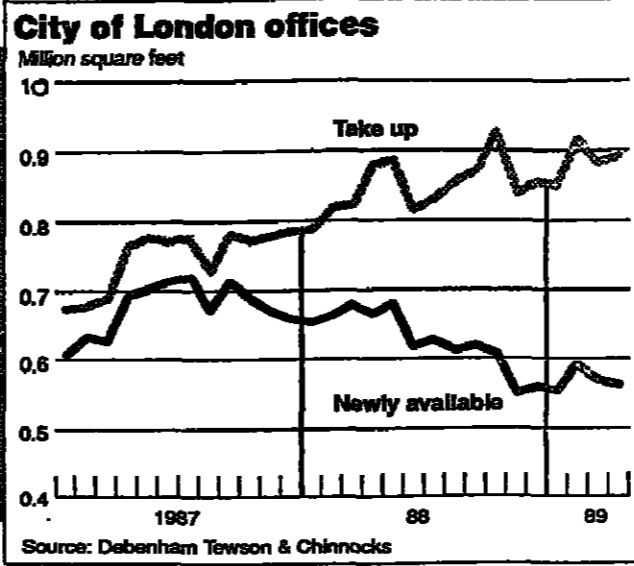
some high-profile Australian deals, some evidence of Hong Kong Chinese interest, some patchy buying from Middle East funds and Venezuelan purchases like that of Paternoster Square by Organización Diego Cisneros.

The effect of this activity, plus what Healey & Baker, chartered surveyors, terms "market evidence that more than 10m sq ft could potentially be occupied by tenants with identified requirements for new premises," has been to hold yields down.

Although the prime yield for office investment in central London remains at 5 per cent, recent trading suggests that for some buildings, a lower yield might be obtainable.

Healey & Baker suggests. The effect of the requirement for new premises will diminish as more and more buildings move into the supply pipeline. If that is the case, then the role of foreign buyers in underpinning the investment market in the City will assume greater importance.

Barclays de Zoete Wedd, the City securities house, has already shown that some types of foreign investment can be transitory - notably the speculative Japanese development acquisitions in the City during 1987 and the dearth since then. "While there are no grounds for thinking that current pur-



chases are other than long-term investments," argues BZW, "the pattern of investment in other markets - particularly the US - suggests that Japanese investors, having established a position in the market with a 'full price' acquisition linked perhaps to business interests in Japan, do not necessarily expect to compete so fiercely for future acquisitions."

Although there has been foreign investment in the London market for decades, the latest wave has gathered force partly in response to the growth of the British economy and to the power of the City in world financial markets. It has coincided with sustained tenant demand.

What is not clear is the pos-

sible effect on this investment of a downturn in the economy and a subsequent easing of demand pressures either because the demand itself slackens or because there is more space to meet it.

One significant fact about the sale of 38 Bishopsgate is that it comes when market sentiment has shifted to a slightly more bullish tack. It is of especial interest not only because it is a standing invest-

ment but also because there is planning permission for redevelopment of part of the complex, adding another 55,000 sq ft of office space.

The point is that foreign investors may prove reluctant to pay higher prices when domestic sentiment and demand patterns point to a lower level, and when the prospects of increases in capital value may be delayed. A more sluggish market would tend to

lower the entry fee and eliminate the difference which has opened up between the prices foreign interests are prepared to pay and those acceptable to British buyers.

Notwithstanding the long-term nature of some of the foreign investment, capital is footloose and will tend to gravitate towards the areas of highest and most stable returns. That does not always have to be London.

	Rental value growth (%)			
	Retail	Office	Industrial	All Property
Year to Dec 88	15.9	27.5	22.2	23.9
Year to Apr 89	17.8	25.3	24.9	22.0
Monthly rate - Apr 89	0.9	1.0	1.5	1.0

Source: Investment Property Database

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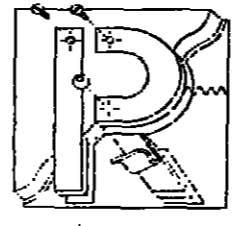
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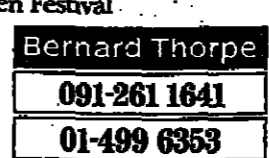
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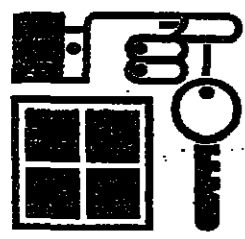


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FINANCIAL TIMES SURVEY



The British have re-discovered water, both inland and on the coast, as a valuable focus for

property development. This has prompted a multitude of projects embracing leisure, retail, residential and office activities. Paul Cheeseright reports.

Phenomenon of the decade

DOUBTS about the immediate future of the economy cast a shadow over the short-term prospects for a movement that, this decade, has been one of the most striking phenomena in the property industry. In waterfront developments, whether or not based round a marina, key elements of property industry activity come together - housing, retail facilities, leisure, offices, industrial premises, for the most part, tend to be pushed further back from the water.

The first three of these key elements have in common a dependence on the disposable income of individuals. The fourth depends, naturally, on the commercial climate at any given time. It is, of course, precisely the disposition of this disposable income that the Government with its policy of higher interest rates has been trying to bring under control.

To that extent, waterfront developments are right in the firing line of Mr Nigel Lawson, the Chancellor of the Exchequer. Few sectors of the residential property market have responded to the growth of the economy with the same panache as that based on waterfront developments: price rises of up to 70 per cent in a year on marina houses along

the south coast, releases of flats at Albert Dock, Liverpool, all taken up in 24 hours.

But the housing market is slowing generally and the higher cost of money affects waterfront developments as well as any other. This comes when the retail industry has been under pressure: some of the multiples have seen their profit margins crumbling, independents have been coming to terms with a higher cost structure. And leisure activities are dependent in any case on the amount of money people have in their pocket.

The combination of these factors is likely to cause problems for the myriad new waterfront developments under construction or planned. If there was one lesson from the experience of the Brighton marina in the 1970s and its subsequent takeover in the 1980s by Brent Walker, it is that marinas of themselves are not necessarily very exciting business. They only become so when the water element is used as a focal point for the whole range of property activities.

In the US, the general experience was that if a place was created for people to moor a boat, then the boats would appear. The affluent society needed somewhere to put its



Ocean Village, Southampton: a mixed-use development including offices, homes, leisure and shopping facilities

MARINA AND WATERFRONT DEVELOPMENT

toys. Building on that experience, watching the steady rise in incomes and the thirst for new surroundings and new forms of leisure, has meant that hardly a corner of the country is now without its marina or its plans for one.

So the whole movement is a reflection of growing standards of living and a pressure for an improvement in the living and working environment. Water, which had been ignored in so many cities and towns, has become a saleable asset in the wider process of regenerating the national property stock. Whole areas closed off because of commercial activity have been opened up.

Further, the spread of waterfront developments is additional evidence of the way in which the economy itself is changing. The developments

are another manifestation of the growth of the services economy. Their retail element is part of a general expansion throughout Britain of shopping facilities. They replace the industrial and transport activities which previously had been dependent on access to the sea or to the canals and which now have withered or moved.

But the speed of this replacement is the speed of the economy. The willingness to invest is a totem of industry confidence in the economy. Arguably, this confidence is disenchanted. Returns from commercial property have started to come off the top and the south-eastern housing market especially has slowed down - witness the flurry of buying incentives for residential developers in London Docklands where the amount of building

outpaced the movement of the economy.

This would suggest that for the next year or two waterfront developers locked into existing schemes are likely to have a more difficult time. Reduced cashflow from residential sales used to help the funding of the commercial part of a development could be pinched. But it does not suggest that the whole process of waterfront development is likely to grind to a halt.

For one thing, the process is deeply rooted in the wider changes taking place in the economy and those changes will continue at varying speeds regardless of short-term movements on interests. Second, the more ambitious waterfront developments are designed to come to fruition perhaps two or three years from now, by

which time another phase of the economy will probably have started. Higher interest rates may be an irritant, but they are not likely to be decisive for larger companies.

Certainly, the fate of marina and waterfront property will mirror that of the industry at large. Water may be an additional attraction, a factor in pushing up adjacent land prices, but it will not of itself create an environment impervious to the trends outside.

Although it is true that marinas on the south coast attract customers to moor and shop and stay from as far away as the Midlands, more generally marina property performance reflects that of the region in which it is situated.

Notwithstanding that marinas on the south coast generally provide a better base for

sailing than those on the east and west coasts, their more rapid and prosperous development is a function of the fact that this area is where the most striking property performance has been anyway.

The surge in property values that has been particularly apparent since 1986 started in the south and then spread northwards. Thus London Docklands, with its mixture of offices and residences built on the framework of once derelict wharves has been much more successful in drawing in private capital than Merseyside.

It is noticeable that the waterfront developments planned for cities like Newcastle or Cardiff have coincided with a rise in the property values in the north-east and Wales that has come later than that in the south-east. It is also

noticeable that, in cities where the nature of industry has either radically changed or simply disappeared, waterfront projects have been seen not as a consequence of greater economic growth but as a possible catalyst for it. Hull and Sheffield are cases in point.

This points up the role of waterfront development in the overall process of urban regeneration which recognises that the presence of water - suitably cleaned up - creates the basic agreeable environment for the siting of new offices. Hence the plans for new commercial complexes around the canals of Birmingham Heartlands or the creation of a new office centre for Manchester alongside the canals of Salford.

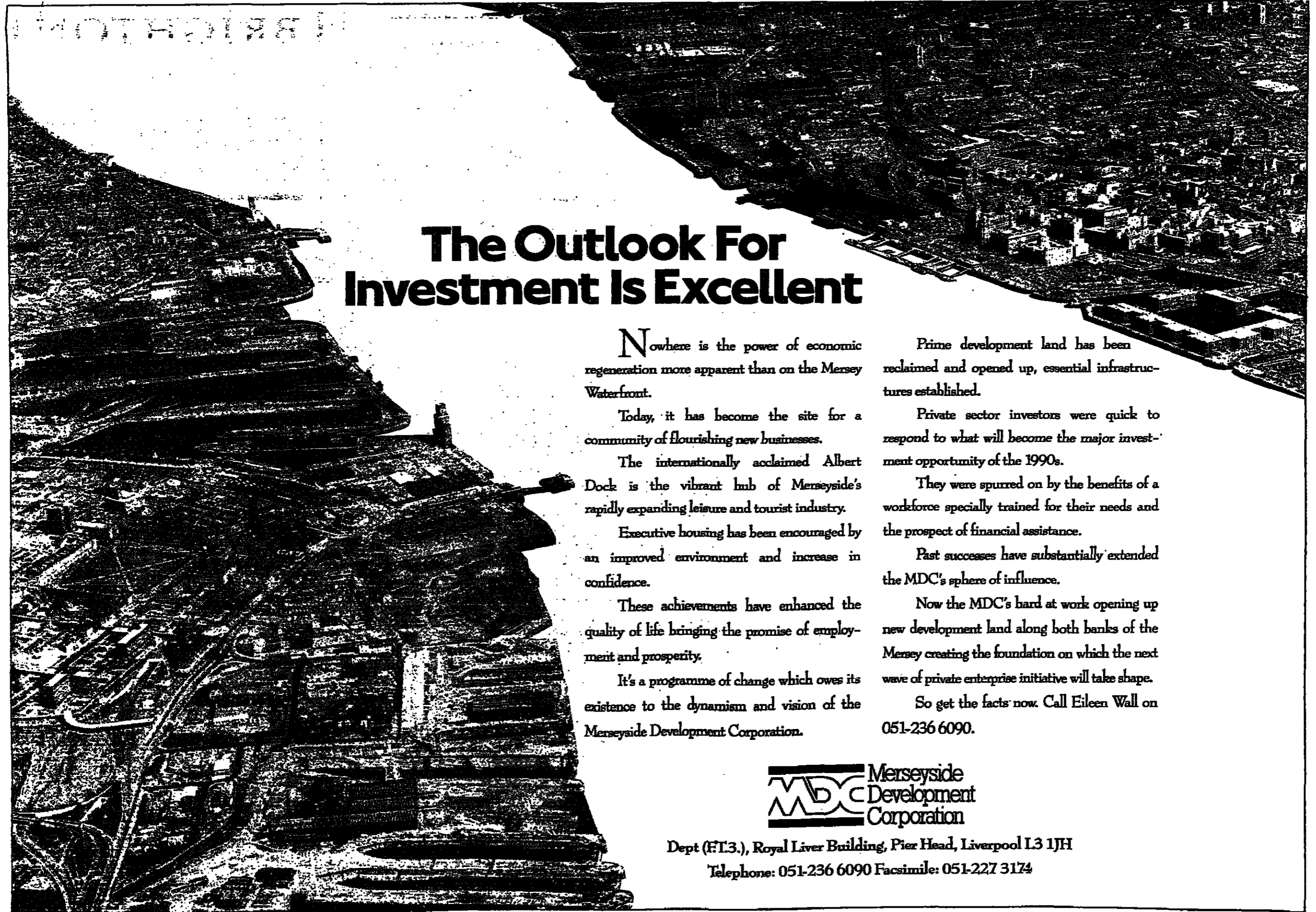
But the need for new offices in the regions is, of course, a result of economic expansion, in just the same way as in London it is the result of, especially, the expansion of the financial community. If the expansion slows then the amount of water or lengths of riverside walkways will hasten the regeneration and its waterfront developments.

It is at least partly the uncertainty about future economic expansion that has led the Government to put in place a battery of incentives, in the form of grants and tax concessions, to hasten the conversion of derelict waterfronts. Some developments, especially in the Midlands and north can still not be justified without an injection of official finance.

But the finances of waterfront schemes can be transformed if the land is in the hands of the developing company at a low or nominal price. Thus the growth of interest in coast property has provided Associated British Ports with a wealth of commercial opportunities which it has been exploiting to the extent that property is just as important to its finances as port operations.

Similarly, the land holdings of the Manchester Ship Canal Company provide it with a series of property opportunities of which it is now beginning to take advantage. The possibility of retail developments has evoked market interest in Mersey Docks and Harbour Board. At the same time, the fashion for water has given a financial fillip to the state-owned British Waterways Board and the state-controlled Crown Estate.

The big landowners will be able to sit out any hiccup in a market which has had in parts of the south the appearance of boiling over and which, elsewhere, may have been approaching a peak. The danger is that some schemes may have been designed in more expensive terms than the local markets can bear in the short term. But the longer term future is assured.



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MARINA AND WATERFRONT DEVELOPMENT 2

Paul Cheeseright looks at urban regeneration schemes

Greening away rubbish dumps of the past

THE death or departure of Victorian industry and commerce left in many British cities a forlorn and unwanted landscape of crumbling warehouses, dirty waterways and bleak waterfronts.



Fortuitously much of the urban dereliction in the UK has been around inland waterways or along the coast. What has been happening in these centres has been both a cleaning-up of the past — a greening, to use the current jargon — and a movement into new forms of commercial activity.



Salford Quays, Greater Manchester: the council bought land and established a mechanism to obtain funding for private developers. Albert Dock, Liverpool (right): Arguably the most striking treatment of the rehabilitation of old warehouses along the waterfront.

lines of credit or through companies already with extensive land holdings on waterfront areas. The second springs out of this state of affairs. It is that the degree of enthusiasm for the regeneration projects has tended to reflect the general thrust of the property industry.

Yet this activity has been uneven and in some places it has hardly begun. But there are at least four themes which run through the different geographical areas and their waterfront developments. The first relates to investment. The property investing institutions have for the most part eschewed this sort of renewal project as too risky.

That is, the current surge of industry activity started in London and the south-east and then spread outwards as developers sensed the possibility of higher returns in a growing economy. Hence much more has been done to clean up the dock areas on both sides of the Thames, or at Southampton, than has been achieved, for example, in Glasgow, Cardiff, Newcastle, or inland, Manchester and Birmingham with

their network of canals. But, given the discovery that people actually like to be by water, it is the waterfront sites in all of these places which are considered prime for development. In other words, the waterfront areas are a sort of spearhead of local regeneration.

A third theme springs out of the confluence of a relatively narrow base of investment funds and the desire of developers to achieve adequate margins on their ventures. The property values which may be achieved by the development of land outside the south-east have frequently not been high to make private sector funding a dependable source.

The Government's favoured method of promoting regeneration has been through urban development corporations with their sweeping and sometimes fast-track planning powers and some funding for land assembly and the provision of infrastructure.



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CROWN ESTATE Ground landlord along the coast

THE Crown Estate has a crucial position in development around Britain's shores. It owns 55 per cent of the foreshore — the land which lies between high and low tide marks and most of the seabed out to the territorial limit. In recent years the Crown Estate has been taking a more aggressive approach to extracting gains from its holdings. Last year it presented commercial accounts for the first time and the year before it published for the first time a property valuation.

Advertisement for MDL THE MARINA DEVELOPMENT GROUP Plc. Text: 'The country's premier marina owner offers: Prime sailing locations, Coastal and inland marinas, Safe and secure berths, Services and facilities to the highest standard, Berth-leasing: A new scheme to secure your berth over a medium term period.'

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BRITISH WATERWAYS BOARD

Sleepy image discarded

DEEP in the heart of Europe's largest urban regeneration projects is the quiet influence of one of its least-known developers. The British Waterways Board is probably dismissed by most people as the sleepy trustee of clogged canals and crumbling warehouses rather than as a mover and shaker in the property world. But the image is no longer accurate.

owner partners in the right places and has some remarkably powerful weapons if builders decide to go their own way. Bridging a canal, tidying up the bank, or even running in drains require the board's permission. It will not give that without a slice of the profit, which can suddenly present a builder with a nasty extra slice cost. This is why BWB surveyors try to ensure they are brought in early.

Further, the links between the public and private sector are strengthened by the fact that it is often public sector agencies which possess the land. As these agencies are themselves under pressure to maximise their returns, they have to turn to the private sector for joint ventures where they put in the land as their equity share and the property company undertakes the finance and development.

assets. Canal basins lay quietly slumbering for decades in cities such as Sheffield, Coventry, Birmingham and Gloucester until the board rediscovered these potential treasure boxes. An urban grant here, a private sector partner there and they were set for rebirth as fashionably leisure-based commercial or residential centres.

Fortuitously much of the urban dereliction has been around inland waterways or along the coast

Bryant joint venture, Waterlinks, in Birmingham Heartlands, is based on co-operation with the Birmingham City Council.

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Milton Keynes has 50 per cent more waterfront than Jersey

That proved no problem in the BWB's first leisure-based joint venture with the private sector, a 650m mixed development in Milton Keynes. This is a new town with the remarkable claim to 50 per cent more waterfront than Jersey because of its canals and lakes. And its development corporation maintains tight control. Old-town planners are even more strict with their precious

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MARINA AND WATERFRONT DEVELOPMENT 3

David Lawson looks at Associated British Ports' land exploitation

Gold strike in the swamps

ONE section of Associated British Ports' annual accounts will be nagging at the minds of union leaders as they struggle to control the temper of their members in the docks during the industrial action. In the first half of this financial year, 50 per cent of ABP's £21.2m profits came from property development, and a dozen schemes are under way which should push this proportion even higher.

Shipping is not being dumped for the sake of speculative development. Every effort has been made to exploit the hundreds of acres of surplus land lying derelict around the group's 21 ports as a means of subsidising its traditional activities. But there must be a hidden threat to docks making losses or on water-thin margins. Long stoppages and bigger losses could swing the balance from ships to homes and shopping centres.

For the moment, however, that is the last thing on the mind of Mr Paul Marber, the property expert brought in to mastermind the exploitation of ABP's untapped waterfront assets two years ago when the group absorbed Grosvenor Square Properties. He has enough on his hands with a 10-year programme for transforming sites he would probably never have considered in his long career as a developer of city-centre office blocks and greenfield shopping malls.

His optimism shows how fashions have changed. If not part of ABP, he would probably be among the scrum of

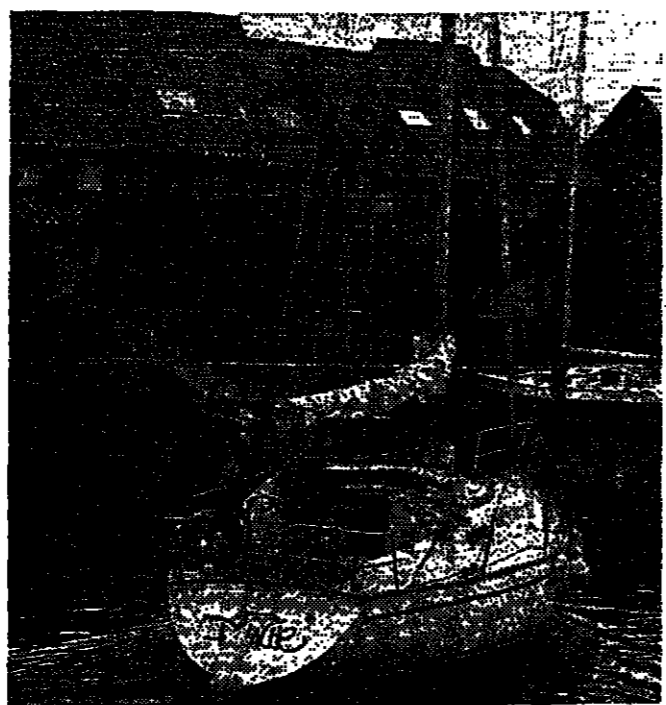
developers scrambling to get within sight of any form of water, realising that the view adds huge premiums to the value of homes, offices and shops.

Dibden Bay on Southampton Water, for instance, would once have been considered a joke. Some 600 acres of sludge dumped from excavation of the original docks, it is more water than soil. But the runaway success of Hythe Village Marina to the south and schemes such as Ocean Village and Town Quay closer to Southampton have turned this tidal swamp into another potential goldmine.

The reeking mudflats of Cardiff Bay and seven miles of ageing docks around Hull were however, Accurate figures would be impossible, says Mr Marber, because of the complexity of dealing with these difficult sites.

First, the up-front costs can be massive. Docks may have to be filled - or excavated and repaired - and are often heavily polluted by the asbestos left from broken-up ships' boilers. New roads may be required, such as at Dibden, and all the other infrastructure installed in ground conditions inevitably poor because they are close to the water.

All these are uncertain liabilities until detailed surveys reveal the extent of problems.



Hythe Village Marina: a runaway success on the waterfront

They may wipe out notional land values, negating the group's advantage in owning the land. In Hull, for instance, a large grant was necessary to make development viable. But as in so many other schemes, once ABP had created a major warehousing and leisure centre, the whole place took off and boosted surrounding values, so other developers were able to capitalise on ABP's initial investment.

"We have to create sites rather than just manipulate them," says Mr Marber. "And every scheme is a balancing act." Unlike an independent developer, ABP's first consideration is for its operational docks, so new schemes have to be designed to co-exist with shipping rather than replace it.

This may require some complex juggling. The freest site at Southampton, for instance, is pencilled in for attention once surrounding ABP schemes such as Town Quay have matured. Planners have approved large mixed-use redevelopment, but this is a thriving port, with shipping trade that ABP does not want to lose.

Another major uncertainty preventing detailed cost projection is the variety of development arrangements operated by ABP. In spite of the internal expertise, it rarely operates alone. Housing is often shunted off to a specialist, producing immediate returns. Development partnerships

for ABP's schemes at Ocean Village and Town Quay were already in place before Grosvenor Square was brought in. Shearwater has a half-interest in the former, and has been the dominant force in determining the pattern of shopping and office development. Builders like Dean & Dyball were sold the rights to build and operate the marina and housing.

ABP benefits by selling land according to a set price formula each year and receiving half the development profits. Development rights for Town Quay were passed to Bargate Securities on a ground lease deal which yields ABP a percentage of rents and profits.

Queen's Quay, however, centred on a dry-dock between these two, will be completely under the Marber influence. There are plans to spend £100m on a 225,000 sq ft office campus and a 175-room hotel and to farm out land for 200 homes.

But ABP's showpiece in future years may not be the crowded water of Southampton where high land values have made development reasonably certain and easy. Cardiff is now moving closer to the centre of attention as the Bill for a barrage to transform the mudflats into a massive waterfront redevelopment moves through Parliament. Mr Marber aims to make maximum capital out of the 160 acres he controls within the urban development corporation's territory.

MARINA DEVELOPMENT GROUP

Berth rights on long leases

MARINAS may be the focus of waterfront schemes but land lubber developers tend to look on the boats themselves as loss-leaders. Apart from groups such as Crest Nicholson and Dean & Dyball, they have little knowledge of managing berths and servicing "yachties", so they franchise to specialists.

This is understandable considering the high overheads and low returns. But Marina Development Group, Britain's biggest operator, has a new approach which should bring in capital at a time when it may need cash to fight potential bidders and to set up its own property developments.

Owners are being offered long leases on berths at £40,000 a time and 50 have put down deposits at the group's Hamble Point marina. Torquay and Port Hamble berths will be next on the block, says Mr Phillip Mason, managing director. MDG has to start cap-

italising on its assets, after escaping takeover by major shareholder Local London group by the skin of its teeth because the bidder was itself acquired by Priest Marians, another property developer.

Rumours still circulate that Brighton marina-owner Brent Walker will now come into the picture. It pulled the plug on Local London by selling a large shareholding to Priest Marians - which could now pass on its major holding in MDG. But the months have passed, MDG has just announced tripled annual profits of £4.6m and nothing has happened.

The potential reserves available to MDG from its 4,000 berths are enormous, and it is about to add to its tally of 11 marinas. Mr Mason hopes to extend lease sales to five by next year. Not all would be as valuable as Hamble's but they will still attract heavy interest because of the increasing

shortage of berthing.

Owners who may spend £45,000 on a cruiser are desperate for a guaranteed secure place to keep it. At the moment they have only annual tenure. But there are many more modest boats who fear they are being squeezed out.

One extra worry for the less-motivated classes is that investors have already moved into the US to capitalise on the strong appreciation in berth prices. Once MDG opens up its offer to outsiders, it will not be long before multiple-purchasers are knocking on its doors.

Ignoring the uncertain future of its major shareholding, MDG is also making long-term plans to exploit some of its 400 acres of land. The potential value of joint ventures will not have escaped the attention of chairman Mr David Belmann who is, after all, a property man. Water Homes is involved in an 80-

acre scheme near Thorpe Park in the salubrious Surrey stock-broker belt, where gravel pits provide the waterfront interest.

A possible 20,000 sq ft retail and office scheme may also provide the first phase of redevelopment on 20 acres at Hayling Island if the planners agree. Cobb's Quay in Poole is on the list for a new marina scheme housing once the council decides whether to build a new bridge over the harbour.

In the meantime, attention will focus on berth sales, which will raise cash without any threat from local objectors as the planners have no powers to intervene. But the MDG board may find themselves increasingly short of a drink in some yacht clubs, as thunder is already rumbling from those who feel they may be squeezed because they cannot afford to buy.

David Lawson

Homes with water views for sailors

Rush to the sea speeds up

IF SAILING can be likened to tearing up 550 notes while standing fully clothed in a shower, building homes for sailors is sometimes more like printing new notes in the comfort of a cosy office. House-builders have only recently discovered the hidden demand for bringing home and boat together, yet already there are plans for close to £2bn worth of marina-based development in more than 40 schemes around Britain.

Until the recent market collapse, this rush to the sea saw prices triple within a few years, and builders expect the roller-coaster to gather speed again when the crisis is over.

The price spiral was just as impressive on more modest apartments and houses at the other end of the scale, sold chiefly for their location rather than any suppressed nautical ability. London's Docklands, for instance, would never have succeeded without its extensive waterscapes. The problem here is that builders were so enthusiastic they have set up a production line which cannot be halted, even though demand has frozen. This is why prices are crashing.

Elsewhere, the crisis is not so severe because supply is still relatively limited. Way out at Brunel Quay in West Wales,

for instance, Dean & Dyball is offering one-bed apartments for less than £50,000. Even in glossy developments such as Port Solent at Portsmouth, many of the houses and flats are still within the range of local buyers. These were never aimed at the super-rich and the yellow-welly brigade in any case. Ordinary homes in a special setting were seen as a magnet to ordinary buyers, and this has proved a successful component to waterside regeneration schemes far removed from the hype and luxury of the leading marinas.

But while most major waterfront developments contain an element of affordable housing, they are plainly seen as a touch of glamour to revive a declining backwater. Swansea Maritime Quarter proved how successful this could be; now places as unlikely as Hartlepool are climbing on the bandwagon.

A barrage of grants plus cross-subsidies from commercial development have opened the door to the migration of marinas from high-value southern areas to run-down provincial towns.

This is all welcome grist to the mills of builders who find other inner city sites uninspiring and greenfield land unobtainable. Lovell, for instance, has more than 4,500 waterside homes under way, including

500 for the formerly drab old harbour at Barry in South Wales and 1,500 at Hartlepool. The grand title Hartlepool Renaissance indicates how different these are from the rich playgrounds of the south.

They are inner-city regenerations looking to the advantages of waterside locations. The approach may differ from the berth-with-every-home approach pioneered by Dean & Dyball at Ocean Village, the first marina created mainly for

Builders were so enthusiastic they set up a production line which cannot be halted, even though demand has frozen

housing rather than boats alone. However, it is likely to tap a much wider market. But "lifestyle" will continue to grow in importance as a marketing tool, and waterfronts could prove far more than a niche market for boats over the next decade, particularly as a privatised water industry throws up hundreds of new development sites.

David Lawson

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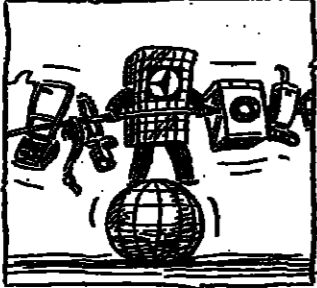
MANAGEMENT

The Italian connection: a stark contrast in corporate manners

Christopher Lorenz continues his series on Electrolux by examining the sensitive process of blending its Swedish culture with that of Zanussi, its largest European acquisition

The deep cultural differences in managerial behaviour which have to be bridged in European cross-border acquisitions have seldom been expressed more frankly than by Gian Mario Rossignolo, the man whom Electrolux brought in to chair Zanussi as part of its takeover of the big Italian appliances company at the end of 1984.

THE BIRTH OF A TRANSNATIONAL



Striving for balance

"We have now adopted the Swedish work ethic," Rossignolo declared just over two years into the integration process in a statement which spoke volumes about past attitudes, he continued: "Everybody keeps his word and all information is correct. We are trying to be honest and upright with the local authorities, the trade unions and our customers. It took some time to get the message across, but I think everyone has now got it."

Today, after two more years of integration, the way Electrolux and Zanussi operate has converged still further - a process helped considerably by the extent to which the Swedes have involved senior Italian executives in developing new structures and procedures for Electrolux's much-enlarged white goods "product line" (the equivalent to a division in most other companies). The very fact that 500 Zanussi managers a year are now learning English, the official language of the Electrolux group, has also improved communications.

Relations have been fostered further by the fact that several Italians have been given senior international co-ordination roles within Electrolux as a whole; one of them heads the global components business, while in white goods another is responsible for pan-European marketing policy, and a third for European and US washing machine development.

But for many Zanussi managers there is still a considerable and awkward gulf, between the hierarchical attitudes and behaviour to which they were used before the takeover - and which are traditional in Italian industry - and the extreme informality which pervades the way Electrolux executives have always gone about their business.

ent company, is known by his christian name within many other parts of Electrolux.

As Rossignolo himself points out, this is more than a mere matter of outward behaviour. "You can't destroy hierarchical thinking from one day to the next," he says.

Some Italian managers are experiencing considerable difficulty adjusting to the ambiguous matrix structure, which has been introduced since the Zanussi acquisition to bind it and Electrolux together and to enable them to manage a complex network of cross-frontier product flows between factories in one country and sales companies in others.

Faced with the need still to report to a (very) strong Italian white goods "country manager" while also being co-ordinated by a manager from the product line's Stockholm headquarters, the heads of several of the Italian units are finding it hard to adjust. (The thinking behind the multi-dimensional structure of Electrolux's white goods business was described in Wednesday's article, as were the innate tensions it creates in the European organisation outside Italy.)

Things are made more complicated by the fact that since the beginning of last year the Italian factory managers - 70 per cent of whose revenues come from exports - have joined their other European counterparts within Electrolux in becoming "product division managers", and gaining what is supposed to be direct control over a third dimension: the negotiation of sales volumes and transfer prices with Electrolux marketing companies throughout Europe.

This arm's length relationship is a fundamental part of the Electrolux system of breaking down its organisation into small operational units with as full responsibility as possible for their own profitability and balance sheet.

But since Italy was brought fully into this structure during last year, the result has been a tense time for everyone concerned: for the Italian product divisions and the UK sales companies; for marketing and sales company managers (especially in the UK, one of the prime customers of the Italian factories, but also in Italy itself); for the country manager in Italy and his counterpart in Britain; and for central management of the white goods product line in Stockholm.

Since last autumn Stockholm has had to adjudicate several times in serious transfer price disputes, for instance between the Italian product divisions and the UK sales companies when the Italian country manager insisted that raw material cost increases could not be absorbed by his local factories. Something similar came to a head in February when the Italian sales companies resisted a new round of price rises from their local factories.

So it is not surprising that the question of how to avoid constant disputes over transfer prices is currently exercising the minds of managers throughout the white goods product line, even if Leif Johansson, who heads it, says "the issue has been blown out of all proportion; the system is working well, except in Italy."

Several Italian executives have suggested that the system should be changed, so that all transfer prices are set centrally, by Stockholm and the "Marketing Europe" co-ordination unit it established two years ago. This would require the unit, which is based in Italy under an old Zanussi hand, Sergio Pusca, to be given stronger powers - something which many Electrolux managers across Europe consider necessary for other reasons, too.

Mario Vischi, the tough Italian country manager for white goods, says "the key in this complex international organisation is to have active mechanisms in place to create - and force - the necessary integration." (Force is a word that is rarely heard in the Electrolux culture.)

With 1982 in mind, and even today, Vischi says that Marketing Europe "needs more authority, for example clear control over the promotion of particular brands." On that point, Johansson agrees - but not with the notion of imposed authority.

One of the would-be centralisers of transfer price decisions is Aldo Sessegolo, who heads the four-brand Electrolux/Zanussi marketing arm in Italy. He complains that, because of the number of European product divisions which supply him, and the frequency of price changes, "I'm losing at least 40 per cent of my time discussing transfer prices - not just once a year but continually. This kind of organisation is only possible if the group is below a certain size."

Sessegolo also complains that giving the product division managers a degree of responsibility for marketing "is like handing a copy of Flaubert to a 14-year-old - they're getting far too concerned about it, instead of paying attention to keeping down their product costs and their price to us."

But Leif Johansson holds firmly to the principle of giving division managers as direct contact as possible with market pressures. And he continues to resist exercising his authority to intervene on transfer prices, except in extreme cases. "Our greater decentralisation than competitors on internal pricing gives us a faster speed of reaction in the marketplace," he claims.

He also suspects that much of the time which people say they spend on transfer price arguments is not internal wrangling, but actually valuable debate about what he calls "real business issues": market strategy, competitors and so on.

Johansson hopes the system will settle down after it has operated in Italy for a little longer: "It's a question of maturity," he says.

He also agrees with Mario Vischi that "the tension should be released a bit" by a change in accounting procedures this autumn which will give each product division manager quarterly data on the profit which every sales company makes on products bought from that manager's factories.



GIAN MARIO ROSSIGNOLO



MARIO VISCHI



SERGIO PUSCA



ALDO SESSEGOLO

Senior Zanussians: each has reacted differently to the Swedish company's openness, informality and lack of hierarchy

In Sweden and some other long-standing parts of the Electrolux group, managers' interest in the profitability of other units with which they have dealings is fostered by the consolidation of such transfer profits with their own local results. When Electrolux can settle all the international complexities involved, it plans to extend this principle to managers throughout the white goods product line.

In the meantime the transfer price debate rumbles on. Occupying a rather different position in it from Leif Johansson is Lennart Ribohn, the group's deputy managing director and chief financial officer. Ribohn, who is known to some of

his colleagues as "the class moultor" (literally, "the one who keeps order"), is in favour of Stockholm placing a percentage "cap" on potential price increases, while leaving the two sides freedom to negotiate beneath it.

Ribohn denies that this would require many - if any - extra central staff, but Johansson dislikes the proposal on the grounds that "it would kill some of the businessmanship which is developing in the company," by "eroding the feeling of control which the units now have over their business." He also suspects it would tend to push all price rises right up to the level of the "cap."

Anders Scharp, Electrolux's chief executive, is well aware of all the arguments but says "it's up to Leif." Whatever happens, he is determined that any changes in the transfer price system should not slow down the company's ability to react quickly to marketplace changes. "In future, speed will become increasingly important," he says. If unit managers had to consult Stockholm, via two country managers in between, "it would slow things down tremendously."

Despite Scharp's caution, Lennart Ribohn carries considerable weight in the discussion, not just because of his central position but because he is also managing director of Zanussi, Carlo Verri, who had been responsible for much of the Italian company's turnaround since 1984, left to try to repeat the achievement as head of Alitalia, Italy's much-troubled state airline.

A great admirer of things Italian, Ribohn is nevertheless all too aware of the time it can take to secure agreement on anything in Italy. It took a good six months - until April - for him to get local agreement to the streamlining of the Italian central staff, and its integration as an extended arm of the corporate head office in Stockholm. "Italians are very philosophical," he says. "It's not been a Swedish or an American type of discussion, but an Italian one - and that takes time."

The same principle applies to the generally reluctant shift of Italian attitudes and behaviour towards the ambiguous lines of authority which are endemic to the structure of Electrolux's white goods product line - a structure which was wholeheartedly approved by Carlo Verri before he left.

Even if Stockholm decides, for internal reasons or because of market issues related to 1992, to respond to some of the internal pressures for greater central control and Electrolux never leaves its organisation unchanged for long - it will still want to maintain some sort of matrix between international and national authority. Leif Johansson has a deep commitment to the principle of decentralised decision-making.

Departing from Electrolux's normal principle of studied public politeness about all things Zanussian, Anders Scharp says pointedly that the Spanish companies which Electrolux has acquired (including a part of Zanussi) "have accepted the organisation more easily." He knows that "there are still people in Zanussi who think it was wrong to sell out to Electrolux," but he says that Italian managers who still feel uncomfortable with the white goods structure "will have to become more European."

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Arts Week

OPERA AND BALLET

London

Royal Opera, Covent Garden. The nozze di Figaro, in Johannes Schmitt's very successful 1987 production, returns with substantially the original cast...

Paris

Théâtre des Champs Elysées. Stuttgart ballet. The Turning of the Screw with Marcia Haythee and Richard Cragun to John Cranley's choreography...

Vienna

Staatsoper. Die Tote Stadt conducted by Heinrich Hollreiser, with Karan Armstrong, Arma Gonda, Georg Tschay, Don Giacomini conducted by Ivan Fischer...

Milan

Teatro Alla Scala. Rimsky-Korsakov's La Fiaba dello zar Salтан in Luca Ronconi's production, designed by the architect Gae Aulenti...

Florence

Teatro Comunale. Der Rosenkavalier produced by Michael Hampe and conducted by Jiri Nejedlik...

London

The Hayward Gallery. Art in Latin America. A bold and fascinating survey of the painting and sculpture that has come out of Central and South America since the 1950s...

Paris

Carte Musées et Monuments sold in museums and Metro stations across the city. The exhibition is at 10 museums and monuments, including the Louvre, Musée d'Orsay and Versailles Palace...

Stuttgart

Staatgalerie, Konrad-Adenauer-Str. 30-32. Salvador Dali. Stuttgart presents the biggest Salvador Dali retrospective since his death earlier this year, to honour him on his 60th birthday...

Amsterdam

Muziektheater. The School of American Ballet with Balanchine's Serenade, Episodes and Symphony in C...

Berlin

Theater des Westens. Così fan tutte in Götz Friedrich's production features Angela Denning, Keith Lewis and Ute Waitzer...

Hamburg

Opera. Ariadne auf Naxos is a great performance from the Dresden State Opera. The Jeffrey Ballet New York/Los Angeles appears with choreography by Paul Taylor...

Cologne

Opera. La Clemenza di Tito has Josef Protschka, brilliant in the title role and Die Zauberflöte with Edward Eschschlager, Dieter Schweikert and Elise Hobbarr...

Frankfurt

Opera. Last performance of La Bohème with Geyerly Benza-Karen Hübscher, Keith Olsen and Robert Meyer. Così fan tutte is sung by Margaret Marshall, Mitsuko Shirai and Christopher Robertson...

Stuttgart

Opera. Der fliegende Holländer has Wolfgang Frense repeating his much praised performance in the title role. La Cenerentola has a strong cast led by Kathleen Kuhlmann, Carmen Manninger...

New York

Metropolitan Opera. The 23rd season of free outdoor performances continues with Lucia di Lammermoor with Marilyn Milm as Lucia, Alfredo Kraus as Edgardo and Pablo Plishka as Ferrando...

London

Ballet National de Espagna. Bolero. The Three Corners Hat, etc. Shows Women's University Hitomi Memorial Hall, near Sunjae Park (Ch) (S772525).

Amsterdam

Rijksmuseum. The finest of the early Italian paintings in Dutch collections have been gathered together in a show containing the work of the artist and persistent indigenous Indian culture. Daily until August 6...

Brussels

Musée d'Art Moderne. Retrospective of the Belgian abstract artist Victor Vasarely (1897-1985). Closed 16th.

Baden-Baden

Kunsthalle, Lichtenthaler Allee 5A. A retrospective of Jean Cocteau (1890-1963) to commemorate the 100th anniversary of Jean Cocteau's birth...

Rome

Villa in Farnesina, Via Della Lungara 230. Drawings from the Venetian and Lombard schools: 16th to 18th centuries. About 150 works from the Vatican Museums...

Cologne

Bilderstrecke, Rheinthalen der Kölner Messe, Mäseplatz. Deutsches Theater. The two organizers Johannes Gutschang and Siegfried Göhr, present "contradictions and contrasts as the essential source for the debate about contemporary art..."

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THEATRE

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The Merchant of Venice (Phoenix). Dustin Hoffman's Shylock a sympathetic, semaphoric gesturing alien in Peter Hall's fine Venetian Renaissance production...

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Into the Woods (Kennedy Center Opera House). Stephen Sondheim and James Lapine's update favourite fairy tales with a contemporary flair and characteristically challenging songs...

Chicago

A Funny Thing Happened on the Way to the Forum (Auditorium). Stephen Sondheim's most popular musical for which he wrote both music and lyrics...

Hamburg

The World's Theatre. The international festival from June 15 to July 1 will take place in Hamburg as part of the town's 800th anniversary of its harbour...

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Field Chronicles (Flymouth). Written by Robert Jones and starring Kinkago and the world-famous omagata Tamasauro (Ends June 28) (S41 2111).

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FINANCIAL TIMES

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Friday June 23 1989

Isolation in Madrid

NOBODY CAN doubt the tenacity and single-mindedness of Mrs Margaret Thatcher. She is a conviction politician, but the second noun in that description has always proved as important as the first. In the past she has been prepared to compromise when necessary, in the dispute over the "modernisation" of short-range nuclear weapons in Europe, for example.

Rarely in more than ten years in power can she have experienced a greater conflict between her fundamental convictions and her political instincts than she will at the Madrid Summit of the European Community next week. The central issues for discussion at the summit will be economic and monetary union, and the draft social charter. For Mrs Thatcher, the only question is which of the two proposals is more unpalatable, but in the agenda and in importance it is the former that comes first.

After forty years of experience it should be burnt into the consciousness of a British Prime Minister that she may slow down an evolution on which all other members of the EC are resolved; she may influence its form; but she will not stop it. It is true that in this case obstinate resistance can make a difference. There must be some element of compromise (since an amendment of the treaty will be required), but they can — and ultimately will — find a way around British opposition. The only issues are how moves towards monetary union will occur and how they will happen with the UK or without it.

EMS membership

If the UK were to commit itself to full membership of the EMS not too far in the future, the form and timing of economic and monetary union should be open to negotiation. Mrs Thatcher could then argue persuasively that there are elements in the proposals — notably the attempt to impose tight control over the money supply of member countries — that are at best unnecessary and at worst dangerous. What is more, she would find strong support for modifications of key aspects of present proposals, as is clear from the remarks made yesterday by none other

than Mr Karl Otto Pöhl, president of the Bundesbank. Meanwhile, the domestic arguments for commitment to full membership of the EMS have become overwhelming. There is no prospect of reconstructing a consistent monetarism, however much the Prime Minister may pray for it. Meanwhile Mr Lawson's commitment to exchange rate stability, unsupported by the Prime Minister, is widely doubted in financial markets. In short, the Government's monetary policy has become an unguided missile, with results among the worst in Europe.

Last opportunity

The time for membership was probably ripest in 1985/86, but this was far from obvious at the time. That opportunity having been lost, now would be quite as ripe as any time one is likely to see. It is when the pound is under downward pressure that full membership should help to lower inflation. There is no need to wait until the inflation is down, which is like saying that one should only put up an umbrella once the rain has stopped.

The best course would be to join on a wide band now, leaving open the possibility of subsequent adjustments if necessary. But if delay there must be, let the Prime Minister commit sterling to entry by the end of 1990. By then it will be evident that the abolition of almost all exchange controls in June 1990 has not caused the collapse of the ERM anticipated by some of her advisers.

The Prime Minister's position on the EMS, both intellectual and political, has become very peculiar. It is opposed by all who matter in her Cabinet. What is more, from the European elections one can see that few of her countrymen are concerned about the sovereignty she is so anxious to defend. If resist she must, let that resistance be to the social charter, which is hardly essential and in certain respects far from desirable. Over European monetary co-operation Mrs Thatcher is now defending the indefensible and, without compromise, she will find herself enduring the unendurable: total isolation on a vital matter among the group of countries that holds the key to the UK's future.

The teaching of English

ONE OF THE main planks in Britain's new national curriculum was nailed last week yesterday when Mr Kenneth Baker, the Education Secretary, published proposals for English study in junior and secondary schools. Mr Baker accepted without reservation the recommendations of his English working party, which was chaired by Professor Brian Cox, the former critic of progressive education. The Cox report adopts a middle-of-the-road position: it urges rigour in English teaching, but rules out the reintroduction of formal grammar lessons.

Mr Baker's proposals coincide with a fresh outbreak of concern about declining standards. This week, BP, one of Britain's largest graduate recruiters, complained that graduates are frequently unable to write unambiguously or concisely. It has to send many new recruits on report writing courses. The educational press recently ran stories about illiteracy at Oxford. Some dons are arguing that undergraduates' poor grasp of English is undermining their attempts to present clear arguments.

Grammar lessons

Such anecdotes prove nothing. But one has the suspicion that similar complaints are not heard in, say, West Germany or Japan. At some point in the 1960s, English teachers began to pay less attention to the language demands children would face in adult life and put more emphasis on goals such as "personal growth" and "cultural analysis." Formal grammar lessons also fell out of favour. The result is that many adults do not know how to write standard English.

Mr Baker says his proposals will be a milestone in reversing the decline. It is hard to share his confidence. The Cox report is not a revolutionary document. It does not analyse what is wrong with present teaching practice and then outline a clear programme of reform. On the contrary, the implicit assumption is that schools are doing rather well already. The report is highly academic in tone and relatively insensitive to the needs of the

wider world beyond the school gates. Reading it, one has the sense of listening to a jargon-laden conversation between educationalists.

The report is scornful of traditional grammar lessons, arguing that grammatical drills and sentence parsing are now recognised to be "mostly mechanical and uninteresting." But it offers nothing convincing in their place. The sophisticated discussions of linguistic structure it advocates are unlikely to help children construct sentences and paragraphs. It is as though a maths teacher were to argue that children could understand quadratic equations simply by contemplating them rather than by working through concrete examples.

Dialects championed

Much of the report can be summed up by the phrase "the pupil is always right." Dialects other than standard English are doggedly defended. "It can only be confusing to a pupil," says the working party, "if features of dialect are 'corrected' at the same time and in the same way as, for example, spelling errors." The approach recommended is a democratic discussion of when non-standard English is not appropriate. Children who do not speak standard English will not be expected to begin to write it until the age of 11 at the earliest. Yet this could have the perverse effect of magnifying the differences between children from different backgrounds.

The report also seems anxious that English lessons should cover the maximum possible ground. The curriculum includes peripheral activities such as media studies and information technology. The traditional essay, it reckons, is much overrated. Children should "increasingly" make their own decisions about their writing. "One is almost surprised that pupils are not invited to invent their own grammars."

This accent on personal freedom is attractive in its way. School ought to be fun. But the risk is surely that this kind of curriculum will produce another generation of linguistic cripples.

Kenneth Gooding and Nikki Tait on the bid for Consolidated Gold Fields

It is 19 months since Hanson, Britain's pre-eminent corporate acquirer, last made a takeover bid. Any thoughts, however, that this lengthy abstinence indicated permanent loss of appetite or preparation for a spectacular self-liquidation hence Lord Hanson and his partner Sir Gordon White reach retirement — were dispelled yesterday by Britain's largest cash bid.

Hanson's \$2.2bn all-cash offer for Consolidated Gold Fields, the world's second-largest gold producer, is almost Britain's biggest bid of any sort. It is outstripped only by the recent \$3.5bn cash-and-shares offer for Gold Fields by Minoro, an offshoot of the Oppenheimer family's South African mining empire. The failure of that offer, in May this year, provides the springboard for Hanson's attempt.

Talk of Hanson's interest in Gold Fields has circulated for years. The reasons are straightforward. On the one hand, Gold Fields offers clear break-up possibilities. It includes clearly defined assets in three associated mining companies, and a wholly-owned US mining operation called Gold Fields Mining Corporation. The role of dealer in corporate assets, after all, is where Hanson's reputation has been built.

On the other hand, Gold Fields also owns ARC and ARC America, two unglamorous but profitable aggregates businesses. Hanson has shown something of a penchant for the building materials industry — mature, cash-generative operations with a strong market position. It already owns London Brick and Butterley Brick in the UK, plus parts of Kaiser Cement and some building products and lighting interests in the US, the results of previous acquisitions.

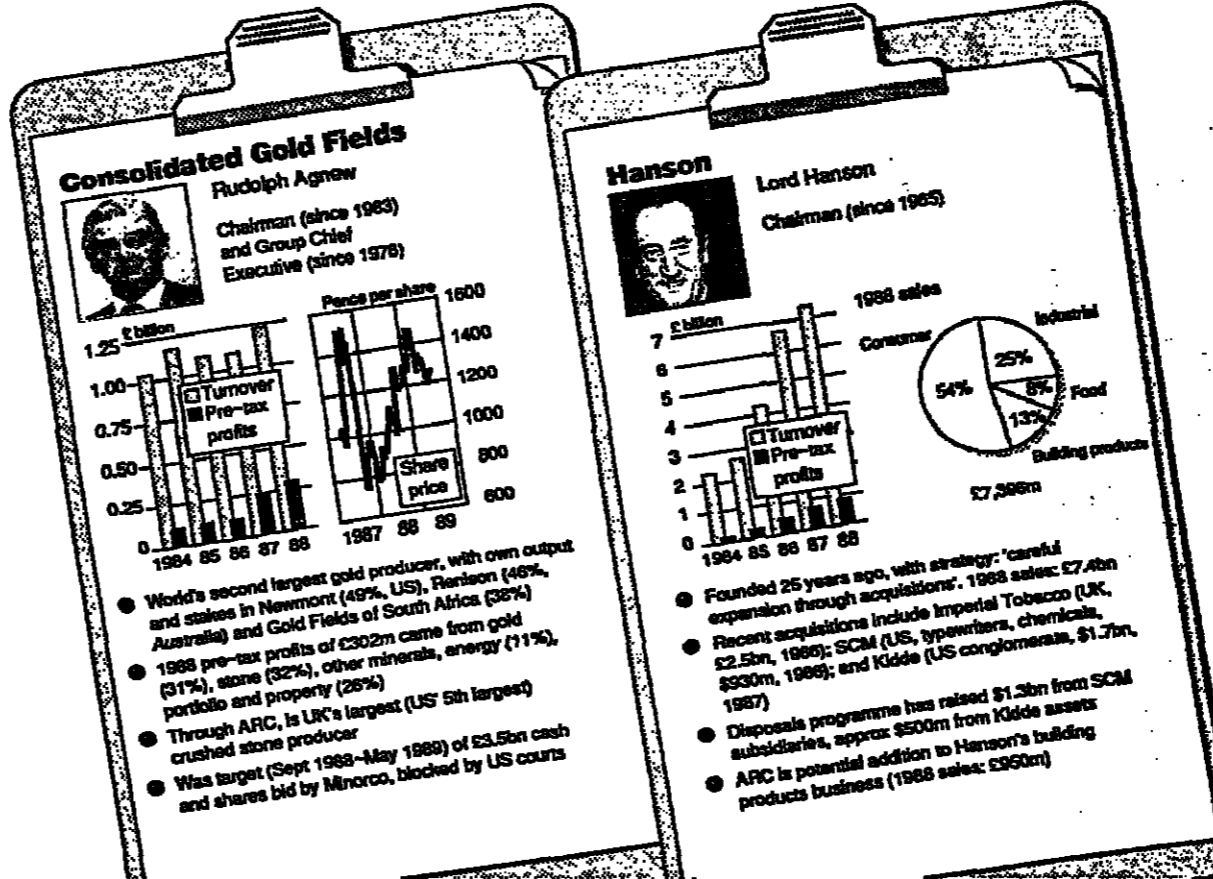
The timing of Hanson's bid for Gold Fields suggests it has lost none of its takeover skills. The nine-month battle between Minoro and Gold Fields established exactly what the regulatory hurdles are, and given a good guide to the price that will bring victory. In the closing stages of the Minoro battle, 54.6 per cent of Gold Fields shares were assented to an offer of \$15.50 a share (with only \$11.25 in cash), before the bid was frustrated by legal action in the US.

Hanson shareholders may find the group's reassertion of its takeover appetite reassuring. Certainly, over the past couple of years, there have been times when the Hanson legend, if not exactly tarnished, has lost a little of its glitter. The problem has partly been one of size. As a deal-maker, the company has needed increasingly meaty acquisitions to maintain its momentum.

After the extremely successful purchases of SCM and Imperial Group in January and April of 1986 respectively, Hanson's appetite has been a highly diversified US conglomerate, for \$1.7bn in 1987. The agreed deal was announced in August but only completed the following November, after the stock market crash. Hanson faced the aftermath of the crash with significant (though far from excessive) gearing, and some commentators suggested that it might have overpaid for Kiddie.

In the event, Kiddie has proved a perfectly respectable deal, if somewhat less exciting in terms of the speed and size of payback than that achieved with SCM. But these combined factors, coupled with a declining enthusiasm for conglomerates generally, led the Hanson share price to underperform the stock market in 1987. It did little more than bump along in line with the average between the crash and last August.

Since then, however, matters have looked up. This is partly due to Hanson's disposals over the past year and a half. Sales have included HP Foods, Ross Young, Kiddie Fire Protection, and most recently, the proposed float-



Hanson is back, and going for gold

tion of a majority stake in Smith Corona, the typewriter manufacturer. The effect has been to turn the group from modestly geared debt to net cash resources approaching £2bn. Approved corporate borrowing powers give Hanson access to sums many times that. But the company has frequently said that it saw few attractive takeover targets in what it characterised as a seller's market.

Does the Gold Fields deal suggest that Hanson has now changed its mind, and switched from selling to buying? One analyst pointed out yesterday that if high interest rates were to fall away towards the end of this year or the early part of 1990, Hanson would need to find some replacement for a substantial part of the group's earnings. The move from interest income to trading income may be timely.

Many analysts appear to feel that the offer also contains a good bit of opportunism. "I never did put too much weight on those statements about a seller's market," says one analyst. "What they meant was that companies were generally overvalued, but there are always areas and situations which are undervalued."

Hanson is as cagey as ever over what might be sold and what, if anything, retained, if its bid for Gold Fields succeeds. "We will examine each of the businesses with the managers concerned," says Mr Martin Taylor, deputy chairman.

Analysts, however, believe that Hanson would retain the ARC operations, and would aim to sell the rest for as much as possible. Mr Mark Wellesley-Wood, head of the mining team at Kleinwort Benson Securities, reckons Hanson could raise \$2.8bn from the sale of Gold Fields' other assets, giving it ARC at an effective

price of £1.1bn. That would be a good deal, since he estimates ARC's true value as at least £1.5bn. ARC, already making a 22 per cent return on capital, is considered to be a well-managed business. But the "Hansonisation" treatment would be bound to improve its profitability, said Mr Wellesley-Wood.

The break-up arithmetic is simple. Gold Fields has three quoted associates; their value is therefore easy to assess. The 49 per cent shareholding in Newmont Mining, the US's biggest gold producer, could probably fetch nearly £1bn. The 38 per cent stake in Gold Fields of South Africa is reckoned to be worth about £300m; the 48

The nine-month battle with Minoro established the regulatory hurdles and gave a good guide to the price of victory

per cent interest in Resonance Consolidated of Australia should bring in more than £250m. Buyers would not be hard to find during its bid for Gold Fields. Minoro told the US courts it had potential acquirers lined up for all these interests and could dispose of them within six months.

ARC aside, the other major Gold Fields asset is the wholly owned Gold Fields Mining Corporation. Analysts put a price tag of about £1bn on this. Minoro itself would certainly be in the queue of potential buyers if GFMFC is put up for sale. GFMFC is probably Gold Fields' most successful division. In the past few

years it has grown from being the operator of a small gold mine in New Mexico to a major gold mining operation with two substantial and very low cost mines in Nevada and California. It is expected to produce about 400,000 ounces of gold this year at a cash cost of \$111 an ounce. Along with ARC, GFMFC was one of two Gold Fields assets Minoro intended to keep if its bid had succeeded.

Even if Minoro ends up with GFMFC, after a successful Hanson bid, the result will be very much a second-best outcome for it. One reason would be the loss of ARC and its strong cash flow. Another is the strategic reasons behind its bid for Gold Fields. This was widely seen as an attempt by Mr Eric Oppenheimer and his Anglo American group to build up a substantial business outside South Africa. As a first step, new management was put into Minoro, previously a sleepy investment company. This team — headed by Sir Michael Edwards, a South African who is one of Britain's best known industrialists — intends to employ an aggressive, hands-on approach to management of its assets.

Minoro intends to become one of the world's main natural resources groups, concentrating primarily on precious metals and related businesses over which it has firm control and complete access to cash flow. Gold Fields, in which Minoro had a 29 per cent stake, was Minoro's main asset — but one where the management kept the South Africans firmly at arm's length. Minoro's bid for Gold Fields was the first overt indication that the new team meant business.

Minoro subsequently instituted a reorganisation at Charter Consolidated, its 38 per cent-owned UK indus-

trial holding company, but because of the Gold Fields bid has not had time so far to turn much attention to its other assets. These include 30 per cent of Engelhard, the US precious metals marketing and refining group, 56 per cent of Inspiration Resources, a north American copper mining company and 48 per cent of Adobe Resources, an oil and gas concern.

Some analysts suggest that Mr Oppenheimer's strategy has been back many years by Minoro's failure to win Gold Fields and the sale of its stake in the UK company to Hanson. Although Minoro would emerge with a profit of about \$400m on its Gold Fields shares, and collect about \$12m in cash to add to its existing hoard of \$1.5bn, it will not gain credibility until it proves it can put together a major natural resources group. "The only natural resource they've managed to find in the past ten years is money," says one critic. Mr Roger Phillimore, Minoro's commercial director and Mr Oppenheimer's godson, sees things differently. "The world is our oyster. We will look for good assets around the world," he says.

But even Mr Phillimore admits that one of the key elements in the Minoro strategy will now take much more time to implement. If the bid for Gold Fields had been successful, Minoro would have widened its shareholder base and reduced the combined 60 per cent shareholding of Anglo and its sister company, De Beers, below 50 per cent.

Minoro shares have been trading at a 40 per cent discount on asset value so the company at the current price is constrained from issuing or placing more shares to achieve the desired effect. However, Mr Phillimore points out that the discount is narrowing because of the Hanson bid and because Minoro is much better known as a result of the Gold Fields battle.

That battle was the biggest and among the most bitter and complex ever seen in the UK. Gold Fields won on a technicality but the celebrations when Minoro admitted defeat a month ago were muted. As Mr Gary Grimstone, of J Henry Schroder Wagg, Gold Fields' advisers said at the time: "It is only the end of Act One."

So there was almost a sense of relief at Gold Fields' headquarters in St James's, London, yesterday when news of the Hanson bid became public.

The Minoro bid from the outset raised passions. It was surrounded by allegations of insider trading, and complicated by political questions such as whether South African groups should control important UK companies and whether Anglo was attempting to form some kind of gold producers' cartel. Gold Fields will fight the new bid on only one front — price. Many analysts suggested that the offer price of \$14.30 a share was nearly enough, and that a small "sweetener" would win over the Gold Fields directors. "The market is indicating that \$14.50 is about the right price, and after nearly nine months most Gold Fields shareholders are bored with the bid and would rush to accept," suggested Kleinwort's Mr Wellesley-Wood.

The tone of Gold Fields' immediate response to Hanson is remarkably conciliatory and suggests that the board wants, if at all possible, to work out agreed terms.

Mr Rudolph Agnew, the target's chairman, says: "I intend to meet Lord Hanson to impress upon him the true worth of Gold Fields." At that meeting, however, Lord Hanson will be left in no doubt that scoured as it is from the battle with Minoro, Gold Fields is ready to fight again to get what it feels is the right price.

Notes from Madrid

■ This being Spain.

preparations for the European Council which begins on Monday are far from visibly complete. Madrid is so far devoid of the usual preliminaries to great pomp and ceremony, except for round-the-clock work on a European village. A sign at the Irish cabin tries to explain the sport of hurling in 20 words. The West Germans proclaim: "Alemania is a country of forests," but do not mention that some of them are dying. Britain claims to be "a country for all seasons," which will not convince the Spanish. The French stand is empty because its exhibits have been held up by customs at Madrid airport.

The last time Mrs Thatcher visited Madrid she stayed with the British Ambassador and is said to have suggested that he get a bigger house. This time she is staying at the Ritz, owned by Trust House Forte, where her tent has taken a whole floor. Chancellor Kohl of West Germany is staying at the same hotel, but two floors up. It is thought that they might meet in the lift. Spanish lifts have a mind of their own and can be very slow. Being on a lower floor, British officials say that the Prime Minister will be able to get in and out of the place faster than the German Chancellor. The temperature is expected to be around 40 deg C.

Suitable site

■ When Sir George Blunden, the deputy governor of the Bank of England, made his pitch last week for London to be chosen the site for a future European central bank, he dwelt on the City's natural qualifications as a major financial centre. What he omitted to mention is that the City even has accommodation for it in the form of the Bank's own site

OBSERVER

at New Change. This substantial office building, at the east end of St Paul's Cathedral and opposite the old Financial Times, was a substantial part of the Bank's Registrar's Department last year (it moved to Gloucester) and is currently being refurbished for letting. Although the Bank has made tentative arrangements for it to be tenanted, "nothing has yet been taken to the point where it cannot be undone," according to its spokesman. In short, it would be ideal. Whatever happens to it, New Change is one of the Bank's major assets. Occupying an entire City block with a frontage on Cheapside as well, it already has such well-known tenants as the Poulbot restaurant, the Body Shop and several clearing banks. The ECB would be in good company.

End of an age

■ This perhaps is the end of civilisation as we have known it. The practice of orderly queuing for the "train" — the non-stop underground line between Waterloo Station and the Bank — is breaking down. For decades there has been an unspoken agreement that, however large the crowd, passengers chose their queue and stuck to it. Each queue starts at a point on the platform where a carriage door will open to let passengers in. Sometimes the queues stretch almost into the station. It was totally beyond the bounds of convention to switch to another queue that looked shorter or was moving faster. Not any more. Passengers are reported to be darting for the doors in a way that would have been unthinkable only a few years ago. And it is no excuse that some of those seen



"Eat up all your carrots or you won't light up in the dark."

offending the other day were women.

Common Lord

■ There is a common assumption that Lord's, where the second test match might just about stretch into tomorrow, has some kind of aristocratic background. Not so. The ground has nothing to do with the House of Lords. It is named after a Roman Catholic, yeoman Yorkshirer named Thomas Lord, whose family lost its land for supporting the 1745 Jacobite rebellion and for opposing parliament. Lord fled south to Norfolk, then to London, where cricket was fashionable enough by the 1780s to support numerous clubs. He earned a living by working as a general helper and groundsman at one of these, the White Conduit Club, which played on Islington Fields. Lord leased Dorset Square for the club in 1787 and

enclosed it as a cricket ground. In good Catholic style, he became a wine merchant and was soon supplying the King and Court. Dorset Square earned money from pigeon shooting, athletics, even a balloon ascent, as well as cricket. In 1811 the rent rose. Lord dug up the turf and took it a bit further north to make a new ground. In 1813 the Regent's Canal was constructed right through the playing field. Lord dug up his turf for the last time and made his third cricket ground in St John's Wood Road, where it stands today.

Over to Delors

■ Although not once mentioned by name, Jacques Delors was widely seen as one of the chief targets of Margaret Thatcher's controversial Bruges speech outlining her vision of Europe last September. It is therefore appropriate that the equivalent speech at the Royal College of Europe this autumn will be given by the European Commission's president. It is not quite the right of reply. Professor Jerzy Lukaszewski, the college rector, says Delors was in any case an obvious choice given the new Commission team. Installed in Brussels at the beginning of the year, but he admits he felt that "it was only fair to ask him," given the sharp criticisms he was subjected to by the British leader. Like Thatcher, Delors will be marking the beginning of the academic year.

Free speech

■ A senior diplomat from the Soviet Embassy in London turned up at Gatham House to hear Dr Andrei Sakharov denounce the continuing lack of democracy even in Mikhail Gorbachev's Soviet Union. Asked what he thought of the speech, the diplomat shrugged. "Ours is a free country," he said. "Anyone can say what they like."

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POLITICS TODAY

An African trap for Thatcher

By Joe Rogaly

Mrs Margaret Thatcher has been proved wrong about the British electorate's attitude to Europe.

The reason that I cannot offer a simple yes or no answer lies in the nature of the role that Britain's Prime Minister has adopted.

The utility of this role depends upon what happens next. Mrs Thatcher could fall into one of history's traps.

There is another way of looking at it. Mrs Thatcher is famous for her practicality, her belief in getting things done.

It is therefore likely that she will be at her least bombastic when she meets Mr F.W. de Klerk, the leader of

the republic's National Party, today. I suspect that she harbours modest hopes that her visitor could turn out to be the Afrikaner Gorbachev who restructures his country.

The trouble is that the odds are against such a happy outcome. Mr de Klerk's principal merit is that he is not the dour Mr P.W. Botha, who is refusing to relinquish the office of President until after September's white elections.

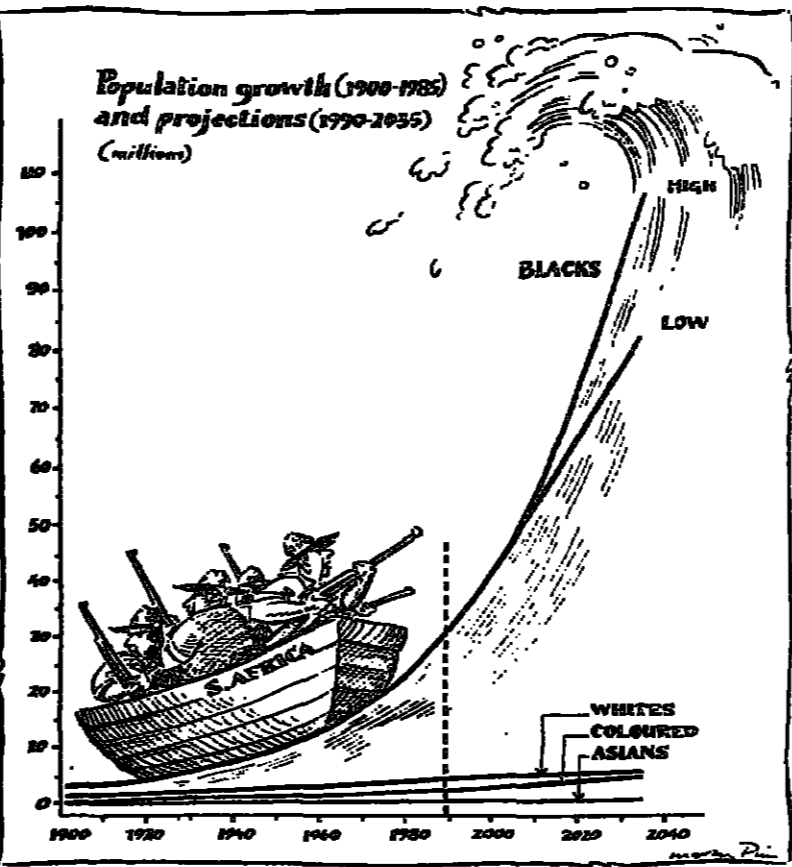
Also assume that the National Party wins in September, although the Conservatives (white supremacists) on its right and the Democrats (democrats) on its left are both expected to eat into its majority.

Now consider Mrs Thatcher's agenda for today. At the top of the list is Namibia. The peace accords have worked so far, but there will be many tense moments before the process is complete.

There is piquancy here: it would be the second time (the first was Zimbabwe in 1979) and Mrs Thatcher have worked together to facilitate a process whose end result was the arrival in office of a black nationalist of whom I am sure neither wholly approves.

So far, so good. The second item on Mrs Thatcher's mind is the release of Mr Nelson Mandela, who has now been in prison for a quarter of a century.

Once again, give the benefit of the doubt. Assume that the Mandela hurdle is jumped by an agile Mr de Klerk. The next would be the lifting of the emergency regulations under which the republic is currently governed.



de Klerk to fall short of expectations even before he achieves the minimum that London-Washington-Moscow expect of him.

of "group" (tribal) rights and "no one group dominating the others" but as Mrs Helen Suzman said as we lunched overlooking Table Mountain on Tuesday, the bottom line is continued white political predominance.

Mrs Suzman is the South African whose thinking is regarded by Mrs Thatcher as closest to her own. She is totally against sanctions and critical of the ANC and its allies, although she could happily imagine serving under Mr Mandela.

Again, a recent paper by the Afrikaans Broederbond postulates a future in which "the majority of the government members will indeed be black" but argues against a simple substitution of black control for white control.

LOMBARD An opportunity for India

By David Housego

LIVING in a large country, absorbed with their own affairs, Indians pay too little attention to what is happening beyond their borders.

For whatever the failings of Indian democracy - and Indians are the first to find fault with the corruption and inertia of their system - India has provided a stability that would be the envy of many countries.

A few Indians go further. They believe that China's catastrophe gives India a golden opportunity - the chance to take over from China the role it was establishing as a low-cost manufacturing centre in the global chain of production.

Up to now, India has not gained substantially from the rise in labour costs and the appreciation of currencies in east Asia which have diminished the competitiveness of Japan, Taiwan or Korea as manufacturing centres.

With intra-regional trade and investment growing between Japan, the Chinese-speaking world and south-east Asia, their economies had begun to reinforce each other - with the risk that an India growing faster than it has in the past would none the less get left further behind.

Indian industry was unable to benefit from these global trends because it was surfacing from a long period of protected domestic markets, high costs

and poor quality. Notwithstanding India's competitive advantages (a depreciating currency, low-priced labour and a large pool of engineering and managerial talent), foreign multinationals have been reluctant to invest on a large scale because of India's complex regulations and bureaucracy.

A sea change could be in the making on both counts. Deregulation and growing competition are stimulating Indian companies to pay more attention to quality and price.

In line with this changing environment, it is possible that the private sector will be brought in to improve roads, ports and power generation, which have proved serious bottlenecks to industrial growth.

Equally, foreign multinationals in India are benefiting from increasing deregulation. India is campaigning for more foreign investment, to provide more technology and cheaper equity investment.

Opportunities do not last indefinitely. China's upheavals provide a window of opportunity for India that could last for between one and two years. To seize the unexpected - almost unbelievable - chance it offers, the Indian Government and corporate elite have to show rapidly that the colours under which they wish to fly are those of international competition.

An election year is a difficult time to accept a move to market-oriented economics. Things move slowly in India. Possibly nothing will be done. But it is not inconceivable that something could happen.

LETTERS

Disputes in public

From Mr P.D. Jones. Sir, "Strikes and the Law" (June 16) suggests "mandatory conciliation and arbitration" in public services disputes.

Since 1979, arbitration has been almost non-existent in the civil service, despite the continuation of tried and trusted arbitration arrangements back to 1952.

Since 1983 the Government has consistently refused either conciliation or arbitration in numerous civil service disputes, arguing that this is an intolerable restriction on its freedom to "manage" that is, control by *diktat* civil service industrial relations.

Net cast for Dockland skills

From Mr Iain Mackinnon. Sir, Your article about skills training in Docklands (June 14) gives a grossly misleading impression about what is going on.

The brain drain is no myth

From Mr Andrew Smith MP. Sir, I was pleased to see that Mr Robert Jackson, the Higher Education Minister, now concedes (Letters, June 12) that there is a problem of many younger academics unable to find permanent appointments in Britain.

The Government has thus far failed to appreciate the sense of frustration felt by bright postgraduates seeking an academic career.

From Mr T.W. Brown. Sir, Timothy Raison MP (June 14) considers that it is "wise, if tough" not to restore Hong Kong's right of abode in the UK.

From Mr Brian Muirhead. Sir, The "lease" for the territory of Hong Kong expires in 1997. But the people of Hong Kong are not subject to any lease; they are not pawns to be transferred into the sovereignty of whomsoever Britain decides.

The loss of young academic talent and brilliance, as well as the consequent damage to both higher education and, ultimately, the economy, is obvious from such figures.

As you say in your own editorial on the same day, the net outflow of academic "stars" confirmed by the recent study of the economists' brain drain, has been a significant cause of demoralisation in the universities throughout the 1980s.

It does not surprise me that he scorns the anecdotal evidence for such an outflow, because the evidence is indeed gloomy.

From Mr Brian Muirhead. Sir, The "lease" for the territory of Hong Kong expires in 1997. But the people of Hong Kong are not subject to any lease; they are not pawns to be transferred into the sovereignty of whomsoever Britain decides.

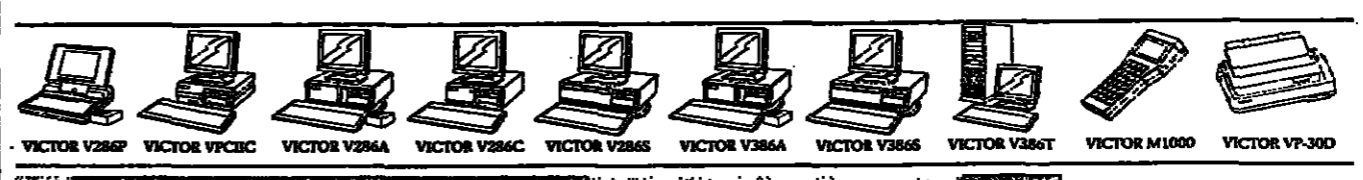
The UK Government's position is both morally and economically indefensible, destined to rebound grievously to the UK's discredit. For over 30 years we have failed to grasp the nettle of fundamental reforms in Hong Kong.

Mr Jackson's claim that "rigid national pay structures" in the universities are the prime cause of declining academic salaries is preposterous from a representative of a Government which has cut the average UK university lecturer's pay in eight out of the last 10 years.

Now that Mr Jackson has finally acknowledged the existence of the brain drain, his Government should come forward with the resources necessary to invest in the future of teaching and research and to expand access to higher education, thereby ensuring that the quality of those retained and attracted to the UK is maintained.

From Mr Brian Muirhead. Sir, The "lease" for the territory of Hong Kong expires in 1997. But the people of Hong Kong are not subject to any lease; they are not pawns to be transferred into the sovereignty of whomsoever Britain decides.

This principle has been instrumental in the de-colonisation of many countries. Why were the people of Hong Kong denied self-determination? To agree to hand over Hong Kong citizens into the bloody hands of the current Chinese dictatorship, without a referendum or a vote, is as undemocratic as using tanks in Tiananmen Square.



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FINANCIAL TIMES

Friday June 23 1989

PEARCE CONSTRUCTION (0272) 236506

JAPAN, INDIA AND BRAZIL PUT BALL BACK IN WASHINGTON'S COURT 'Unfair traders' refuse meetings with US

By William Dulforce in Geneva

JAPAN, Brazil and India, the three countries targeted as "unfair traders" by the US...

that previously voiced in Washington. He said that the US was prepared to pursue its case against Brazil under the auspices of the Gatt...

delegations to the Gatt retorted that it was not enough for Mr Yezza to talk softly in Geneva...

markets of which have been singled out, told the Gatt council yesterday that it had "no intention of negotiating under duress."

country. Adequate solutions could be found within the available international norms and mechanisms.

Their common refusal, which follows on the general outcry against the US action in the council of the General Agreement on Tariffs and Trade on Wednesday...

Tokyo had not formally placed the US action against Japan on the council agenda. But in India's case, Mr Yezza said the issues concerned were being negotiated in the Gatt's trade-liberalising Uruguay Round...

The so-called Super 301 clause written into the Act by Congress requires the US Administration to identify countries which maintain the strongest barriers to US exports...

It obstructed efforts to address the issues in a constructive manner, he declared. Brazil, under US attack for its import restrictions, said it could not accept bilateral consultations in the framework of the internal law of another

country. Adequate solutions could be found within the available international norms and mechanisms.

Limits to glasnost in Bulgaria

Mr Todor Zhivkov, Bulgaria's president, seems to have concluded that glasnost and ethnic Turks do not mix.

A flood of Turkish-speaking Moslems have left Bulgaria for Turkey - under varying degrees of duress - in the last few weeks.

feared the passports policy might soon be reversed. It is hard to discern Sofia's motive. The rapid growth in the ethnic Turks population (Ankara estimates them at 1.5m, while Bulgaria acknowledges about 900,000 "Moslem" citizens) must long have been seen as a threat by the Bulgarian leadership.



An ethnic Turk sits with his grandson among their possessions as they wait to cross the Bulgarian border at Kapikale

Only gradually did they come round to the view that the Bulgarian version of glasnost needed updating. But not too much updating, and especially not on the ethnic Turkish minority issue.

At the beginning of this year, the authorities gave several independent human rights groups permission to operate. These groups quickly tested the sincerity of the regime and the limits of glasnost.

Having failed to assimilate the community, the Bulgarian leadership may have calculated that a steep reduction in their numbers would ease the perceived threat.

But the exodus of Turks, who range from dentists and engineers to farmworkers, is exacerbating Bulgaria's already serious labour shortage.

Tehran and Moscow bury their differences

By Quentin Peel in Moscow

THE SOVIET UNION and Iran yesterday buried their often bitter differences, and pledged good neighbourliness and non-interference in each other's internal affairs.

All Akbar Rafsanjani, speaker of the Iranian parliament and acting head of the armed forces, in Moscow on a state visit, launched a campaign to end his country's international isolation after the funeral of Ayatollah Khomeini.

For his part, Soviet President Mikhail Gorbachev confirmed the willingness of the Soviet Union to supply Iran with arms, and even promote religious exchanges.

In return for this Mr Rafsanjani made an almost explicit commitment to seek political settlements to conflicts such as that in neighbouring Afghanistan.

Mr Rafsanjani was treated throughout the visit almost as a head of state.

That deal, apparently still blocked by a failure to settle the price and terms of better Soviet technology and equipment in exchange, would provide solid underpinning for a range of general economic agreements also signed by the two leaders.

Mr Rafsanjani ended his two-day official visit with a commitment to "good-neighbourly relations" with all neighbouring countries and a repeated endorsement of the principle of non-interference.

"The Soviet Union is certain to welcome the commitment to non-interference by Mr Rafsanjani, but also in Soviet Central Asia, where Moscow remains deeply concerned about the threat of Moslem fundamentalism.

He said Iran wanted "healthier" relations with all other countries, excluding only "two or three which have a bad position, or because the essence of these regimes is illegal" in that category he named only Israel and Afghanistan.

However, on the question of Ayatollah Khomeini's death sentence on the author Salman Rushdie for alleged blasphemy in his book, Satanic Verses, he remained resolute.

"The West does not understand this question. It was a prescription according to the Sharia (Islamic law), and not a personal opinion," Mr Rafsanjani said.

The Soviet Union is certain to welcome the commitment to non-interference by Mr Rafsanjani, but also in Soviet Central Asia, where Moscow remains deeply concerned about the threat of Moslem fundamentalism.

However, the Iranian leader did not go so far as to endorse contacts between the Alliance of Eight Afghan Shia opposition groups, supported by Iran, and the Soviet-backed government of President Najibullah in Kabul - a disappointment for Mr Gorbachev.

Throughout the Iranian visit indications were that both sides were determined to reach maximum political capital from their rapprochement.

In the joint declaration both sides agreed to co-operation across a range of economic areas, including the peaceful use of atomic energy.

On defence, it states: "The Soviet side is ready to co-operate with the Iranian side in strengthening its defence capacity" - tacit confirmation of an arms deal signed in April, for the supply of tanks, armoured vehicles and artillery.

But the parameters of Bulgarian glasnost were quickly defined. The leadership - notably Mr Dimitar Stoyanov, the Interior Minister - deported the protest organisers who were branded "trouble-makers" or "Moslem fanatics."

Mr Stoyanov is no amateur in dealing with the ethnic Turks. During 1985, as police chief in Kurdzhal, which has the highest concentration of ethnic Turks, he was notorious for his persistence in carrying out the name changes. Despite the initial expulsions and the use of considerable force (Sofia admits seven people were killed) unrest persisted.

In late May, Bulgaria's leadership appears to have taken the extraordinary decision that has resulted in a flood of ethnic Turks across the Turkish border: some 60,000 have arrived in Turkey so far, and Bulgarian officials indicated yesterday that the total might reach 300,000.

After years of heavy restrictions on its citizens' right to travel, Sofia suddenly issued passport and exit visas to at least 160,000 ethnic Turks.

Hanson's Gold Fields bid

Continued from Page 1 head of the mining team at least one Hanson Securities, estimated Hanson could raise £2.8bn from asset sales, leaving ARC in for £1.1bn compared with its true value of £1.5bn.

Mr Martin Taylor, deputy chairman of Hanson, said there was no reason to think there would be any regulatory or legal problems to prevent the merger going ahead. Hanson has a net cash balance of almost £2bn, and substantial borrowing powers.

Gold Fields and Hanson are expected to meet again early next week.

Timetable of the Minorco bid

- 21 Sept 1988: Minorco offers mixture of shares and cash for 71 per cent of Gold Fields... 25 Feb: Minorco launches £3.2bn revised bid... 10 April: Minorco's final offer worth £3.5bn... 24 April: Minorco says on day offer closes that acceptance have taken its potential stake in Gold Fields to 54.8 per cent... 16 May: New York court refuses again to lift injunction. Minorco admits defeat and offer lapses... 22 June: Hanson bids £3.1bn cash. Minorco accepts in respect of its 30 per cent stake... 2 Feb 1989: MMC clears

Agnew ready for a fight

Continued from Page 1 always clear that the failure of the Minorco bid only marked the end of Act One. Act Two opened with the television crews waiting once more in the foyer and Mr Agnew in expansive mood upstairs.

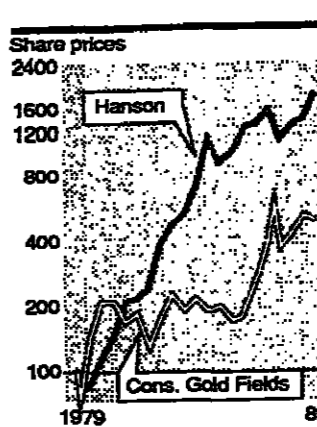
He said he was happy to negotiate with Hanson about the terms, although he was determined to fight the price of yesterday's offer and insisted that Gold Fields was not about to roll over.

At the end of its bid, Minorco owned or had acceptance of nearly 55 per cent of the shares - and it still managed to lose the battle. Hanson, with its long experience, its successful takeover tactics, may prove a more formidable opponent.

THE LEX COLUMN

Hanson's golden opportunity

It would be a gross exaggeration to suggest that Hanson's £3.1bn bid for Consolidated Gold Fields is a minor diversion. Yet it is hard to believe that this is going to be the mega-bid which is going to occupy Lord Hanson for the next three years.



profits over time. As every other civilised country amasses goodwill, the UK should fall into line in the interests of international accounting harmony.

At second sight, however, the scheme is longer on nearness than on logic. There is no economic event during the year that the portion of writ-down goodwill relates to; the length of the period is entirely arbitrary and, in any case, it is unclear why combined profits should fall when two companies merge.

Finance directors have a less theoretical reason for opposing the draft: it will devastate their figures. Saatchi's earnings, for instance, are cut in half under GAAP and, even though the footings of its US balance sheet are more than five times as big, it is still earnings that the market watches.

Goodwill is the thin end of the wedge and, were it to be amortised, similar treatment of brands and other intangibles would be bound to follow. But before analysts reach for their calculators, they might reflect on what happened to current cost accounting, off-balance sheet financing and other darlings of the ASC.

UK analysts An industry which has 50 per cent overcapacity, where 43 per cent of customers think that quality is deteriorating and where it is hard to see any sign of a profit, would justify a sell recommendation from any analyst.

So it must be doubly depressing for UK equity researchers to find that those conditions apply to their own profession, at least according to the latest Eatal survey. The elite 25 per cent of analysts seem as highly regarded as ever but for the rest quantity, not quality, appears to be the order of the day. Within five years, it seems likely that the analytical profession will be split into the top ten houses and a few big name independent individuals who can persuade institutions to part with cash for what they used to think was a free service. Today's unranked analysts would probably be best advised to see if Lord Hanson needs a few more "young Turks" in his acquisition department.

Goodwill

The present treatment of goodwill in the UK makes a nonsense of the balance sheet; but the new method being pushed by the Accounting Standards Committee threatens to do the same to the P and L.

Gateway

Mr Monk may congratulate himself at the excellent value he is getting for shareholders; but to outsiders yesterday's hastily convened auction for Gateway looked more like ego running riot.

WE'RE RESPONSIVE. Decisions. Decisions. Decisions. In the international arena, they can take forever. So while you're sitting on the sidelines twiddling your thumbs, your competition is out there. Wheeling and dealing. But with Tokai Bank on your side, this problem simply does not exist. We're one of Japan's largest banks. With offices, affiliates and subsidiaries in 23 countries. But for you, the important point is that each of our regional headquarters has great autonomy and local knowledge. So we can anticipate your every need. And respond. Just like that. After all, your goals are our goals. Get to know us better. We'll help you clear the hurdles in your path. And give you what you look for in an international bank. All the right answers. Right away. TOKAI BANK Meeting your objectives around the world.

Rule for amortisation of goodwill proposed in UK

By Richard Waters in London

THE reported profits of some of the UK's largest companies will be shaken up by a rule change which has been agreed in principle by the Accounting Standards Committee.

At present, UK companies can write off goodwill against reserves in the year it arises, leaving profits unaffected.

The committee has decided to recommend that goodwill arising from acquisitions should be put into companies' balance sheets and then written off against profits - or "amortised" - over a number of years.

Many accountants have claimed that this practice has given British companies an advantage over those in the US, which have to write goodwill off against profits over no more than 40 years.

This move, which will severely deplete the reported earnings of acquisitive companies, would bring UK practice into line with that in most other countries.

According to this view, UK companies are able to pay a higher price in takeovers in the knowledge that their profits will remain unaffected.

Mr Roger Munson, a partner at Coopers & Lybrand and chairman of the working party that produced the recommendation, said yesterday: "We will have to be prepared for the business community's response, because they will not like it."

Mr Munson said his working party had concluded goodwill was an asset like any other.

WORLD WEATHER table with columns for location, temperature, and weather conditions.

NEW ISSUE

This announcement appears as a matter of record only.

June, 1989



NIPPON SHEET GLASS COMPANY, LIMITED

U.S.\$250,000,000

4 per cent. Bonds due 1993

with

Warrants

to subscribe for shares of common stock of

Nippon Sheet Glass Company, Limited

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

- Yamaichi International (Europe) Limited
- Nomura International
- Sumitomo Trust International Limited
- Amsterdam-Rotterdam Bank N.V.
- Bank of Tokyo Capital Markets Group
- Banque Indosuez
- BNP Capital Markets Limited
- Chase Investment Bank
- IBJ International Limited
- KOKUSAI Europe Limited
- J.P. Morgan Securities Asia Ltd.
- J. Henry Schroder Wagg & Co. Limited
- Universal (U.K.) Limited

- Deutsche Bank Capital Markets Limited
- Sumitomo Finance International
- Swiss Bank Corporation
- Banca del Gottardo
- Bank of Yokohama (Europe) S.A.
- Bayerische Landesbank Girozentrale
- James Capel & Co. Limited
- Robert Fleming & Co. Limited
- Kleinwort Benson Limited
- LTCB International Limited
- Paribas Capital Markets Group
- Taiheyo Europe Limited
- S.G. Warburg Securities

Westdeutsche Landesbank Girozentrale

- Algemene Bank Nederland N.V.
- Baring Brothers & Co., Limited
- Dresdner Bank
- Kuwait International Investment Co., s.a.k.
- Merrill Lynch International Limited
- Morgan Stanley International
- Nippon Credit International Limited
- Shearson Lehman Hutton International
- Taiyo Kobe International Limited
- Tokai International Limited

- ANZ McCaughan
- Daiwa Bank (Capital Management) Limited
- Goldman Sachs International Limited
- Meiko Europe Limited
- Morgan Grenfell & Co. Limited
- NatWest Capital Markets Limited
- Saitama Finance International Limited
- Ssangyong Investment and Securities Co., Ltd.
- Takugin Finance International Limited
- Toyo Trust International Limited

UBS Phillips and Drew Securities Limited

INTERNATIONAL COMPANIES AND FINANCE

Hong Kong group in surprise rights issue

By Michael Murray

HONG KONG-LISTED China Entertainment Strategic Investments (Cesil), the investment company within the Evergo Group controlled by Mr Thomas and Mr Joseph Lau, has surprised the Hong Kong stock market with the announcement of a rights issue to raise HK\$393.5m (US\$56m) via its new Bermuda-based holding company, Superford Financial Holdings.

The four-for-one rights issue, at 90 cents per share, comes in spite of the cancellation of several rights issues by other companies in the wake of the sharp drop in Hong Kong share prices over the past month.

It will be underwritten by Cesil's parent, China Entertainment and Land Investment, which will also take up its full entitlement to 47.9 per cent of the rights shares.

Around HK\$100m will be used to finance further investments, while the balance will be used to repay part of a HK\$448m interest-bearing loan from China Entertainment and Land.

New World shelves HK\$1bn bond launch

By Michael Murray

NEW WORLD Development, the Hong Kong property developer, yesterday announced that it has shelved indefinitely the HK\$1bn (US\$128m) convertible bond it launched and then postponed in March.

It was originally postponed because the arranger, Paribas Asia, did not wish to be seen to be financing a hostile takeover bid for Wing On Holdings, the trading and retail company, announced simultaneously by New World, which has since lapsed.

Market operators said that investor response to the bond issue in March was poor, and since then share prices have plummeted in the wake of the crisis in China, leading to a cancellation of the whole exercise.

Sale of HK Bond Centre stake nears completion

By Michael Murray in Hong Kong

THE SALE by Hong Kong-listed Bond Corporation International of its 50 per cent stake in the Bond Centre office building is proceeding on schedule and should be completed on Monday, Mr Peter Lucas, Bond International's managing director, said yesterday after an extraordinary general meeting at which the sale was unanimously approved by shareholders.

The buyer is EIE Development International, part of the Japanese EIE group, which originally bought a 50 per cent stake from Bond International in 1987, but agreed on May 11 to buy out Bond International for HK\$2.26bn (US\$290m).

After the events in Peking, and amid widespread fears of a drop in Hong Kong property prices, there had been speculation that EIE might wish to reconsider. But yesterday Wardley Capital announced it had arranged an 8½-year HK\$2.05bn loan for EIE, comprising refinancing of existing facilities and new funds for the Bond Centre, with lenders including Hongkong and Shanghai Banking Corporation.

Bond Corporation Holdings owns 66 per cent of Bond International, and will receive HK\$617m of the HK\$650m special dividend to be distributed once the sale is completed. The sale marks the disposal of the last of the Hong Kong assets of Bond International, which now

holds a stake in a big property development in Rome, part of the Chile Telephone Company (CTC) and a brewery in China.

Mr Lucas said there was a possibility that Bond International would gradually make a transition to being a listed property company, with an emphasis on such regional property markets as Thailand. Property trading has been its forte since it was listed in January 1987.

The company's assets in Hong Kong were bought for a total of HK\$4.92bn and, after the Bond Centre sale, will have been sold for a gross consideration of HK\$7.56bn over and above dividend and rental income of HK\$291m.

Profit at Malaysian car maker

By Wong Sulong in Kuala Lumpur

PERUSAHAAN Otomobil Nasional, Proton, the manufacturer of Malaysia's national car, has reported a maiden pre-tax profit of 32m ringgit (\$11.5m) for the year ended March, compared with a loss of 58m ringgit the previous year.

The main reason was the turnaround in the Malaysian economy, which led to an upsurge in car sales. Proton was able to expand its share of the domestic car market to 73 per cent, from 65 per cent previously.

Mr Mohamed Saufi Abdullah, executive vice president of Heavy Industries of Malaysia (HiCom), Proton's parent company, said Proton's profit for the current year was expected to be around 100m ringgit.

He added that the car manufacturer would be introducing a second working shift in August. This would increase production to 100,000 units a year from the current 60,000 units to meet both local and overseas demand. At present, local buyers have to wait for four months for the more popular models.

Proton is 70 per cent owned by HiCom and 30 per cent by the Mitsubishi Motor group of Japan. Its 560m ringgit plant outside Kuala Lumpur began commercial production in July 1985, at a time when Malaysia was in deep recession and, as a result, was not able to meet the production and sales targets.

Up to May this year, Proton had sold more than 112,000 cars in the domestic market, and 5,200 overseas.

The most promising overseas market currently is Britain, where sales for next year are expected to be around 13,000, 20 per cent higher than earlier projections.

UK units lift Japanese securities firms

CONSOLIDATED recurring profits for Japan's Big Four securities houses showed a sharp rise yesterday, as earnings by their British subsidiaries showed healthy gains, and the US units put in markedly improved performances, writes Our Financial Staff.

	JAPANESE SECURITIES HOUSES' CONSOLIDATED RECURRING PROFITS IN 1989 (Ym)	
	US unit profits (1988)	British unit profits (1988)
Nomura	258,798 (-1,878)	12,328 (10,912)
Daiwa	158,121 (-498 (-1,587))	7,015 (428)
Nikko	137,184 54 (-3,934)	6,128 (308)
Yamaichi	114,359 (-498 (-1,574))	3,044 (2,344)

Three of the four - Nomura Securities, Daiwa Securities and Nikko Securities - registered record recurring profits on an annualised basis in their overseas units in the irregular six-month period which ended in March. The improved performances were due mainly to

increased commission income on management of rushed issues by Japanese businesses of dollar-denominated convertible bonds with stock-purchase warrants, and in bond-dealing profits.

Rationalisation efforts put the US units of both Daiwa and

Nikko back into the black, after plunges in the previous year, while Nomura cut its losses from ¥1.85bn to ¥317m (\$3.6m) and Yamaichi - the fourth-placed firm - cut its US losses from ¥1.55bn to ¥496m.

The firms forecast unchanged profit for the current year.

New Issue (European Tranche)

This announcement appears as a matter of record only.

22nd June, 1989



KOBE STEEL, LTD.

U.S.\$600,000,000

4 per cent. Bonds 1993

with

Warrants

to subscribe for shares of common stock of Kobe Steel, Ltd.

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

- Daiwa Europe Limited
- IBJ International Limited

- DKB International Limited
- Sanwa International Limited

- Credit Suisse First Boston Limited
- Bank of Tokyo Capital Markets Group
- Baring Brothers & Co., Limited
- Citicorp Investment Bank Limited
- Merrill Lynch International Limited
- New Japan Securities Europe Limited
- Taiyo Kobe International Limited
- Amsterdam-Rotterdam Bank N.V.
- Cosmo Securities (Europe) Limited
- Generale Bank
- KOKUSAI Europe Limited
- Mitsubishi Finance International Limited
- J.P. Morgan Securities Asia Ltd.
- NatWest Capital Markets Limited
- Nippon Credit International Limited
- Nomura International
- J. Henry Schroder Wagg & Co. Limited
- The Shinyei Ishino Securities Company Limited

- Kleinwort Benson Limited
- Barclays de Zoete Wedd Limited
- Chase Investment Bank
- Robert Fleming & Co. Limited
- Morgan Stanley International
- Salomon Brothers International Limited
- Yasuda Trust Europe Limited
- CL-Alexanders Laing & Cruickshank
- Dresdner Bank Aktiengesellschaft
- Goldman Sachs International Limited
- LTCB International Limited
- Mitsubishi Trust International Limited
- Morgan Grenfell & Co. Limited
- The Nikko Securities Co., (Europe) Ltd.
- Nippon Kangyo Kakumaru (Europe) Limited
- Paribas Capital Markets Group
- Shearson Lehman Hutton International
- Swiss Bank Corporation
- Toyo Trust International Limited

NEW ISSUE (Asian Tranche)

This securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

22nd June, 1989



KOBE STEEL, LTD.

U.S.\$600,000,000

4 per cent. Bonds 1993

with

Warrants

to subscribe for shares of common stock of Kobe Steel, Ltd.

Issue Price 100 per cent.

Nomura Singapore Limited

- DKB Asia Limited
- The Nikko Securities Co. (Asia) Limited

- IBJ Asia Limited
- Sanwa Singapore Limited

- Merrill Lynch International Limited
- Barclays de Zoete Wedd Limited
- BOY International (H.K.) Limited
- CS First Boston (Singapore) Limited
- Jardine Fleming Securities Limited
- NKK Merchant Bank (Singapore) Ltd
- Taiyo Kobe Finance Hongkong Limited
- BNP International Financial Services (Singapore) Ltd
- COMMERZBANK
- Goldman Sachs (Asia) Limited
- Kidder, Peabody International Limited
- Manufacturers Hanover Asia, Limited
- Mitsubishi Finance (Hong Kong) Limited
- J.P. Morgan Securities Asia Ltd.
- Nippon Credit International (HK) Ltd.
- Schroders Asia Limited
- Sogen Asia Limited
- Towa Securities (Hong Kong) Limited
- Toyo Trust International Limited

- Morgan Stanley Asia Limited
- Baring Brothers & Co., Limited
- Citicorp International Limited, Hong Kong
- Dresdner (South East Asia) Limited
- Kleinwort Benson Limited
- Salomon Brothers International Limited
- Yasuda Trust and Finance (Hong Kong) Limited
- Chase Investment Bank (Singapore) Limited
- Daiwa Singapore Limited
- Indosuez Asia (Singapore) Limited
- LTCB Asia Limited
- Marusan Securities (Asia) Limited
- Mitsubishi Trust Finance (Asia) Limited
- New Japan Securities Int'l (H.K.) Ltd.
- Paribas Capital Markets Limited
- Shearson Lehman Hutton International
- Tokyo Securities (Asia) Limited
- Toyo Securities Asia Ltd.
- Wako International (Hong Kong) Limited

INTERNATIONAL COMPANIES AND FINANCE

Bupa to buy HCA's UK hospitals

By Lisa Wood in London and James Buchan in New York

BUPA, Britain's largest independent health care organisation, is to buy the UK hospitals and nursing homes of Hospital Corporation of America for \$2.6bn (£1.42bn) in cash. The acquisition of 10 hospitals and seven nursing homes will consolidate Bupa's position as the second largest operator of private hospitals in the UK after Nuffield Hospitals. The sale is the latest in a string of disposals by HCA to help finance the purchase of the company by its management. HCA, based in Nashville and up to recently the largest US hospital management chain, bought out its public shareholders in March in a \$6.6bn management buy-out.

Earlier this month, the management, led by Mr Thomas Frist, completed the most important sale - of its psychiatric hospitals for \$1.23bn. The sale enables HCA to pay off the most pressing commitments from lenders to the buy-out. The sale has been agreed in principle, with completion of the transaction subject to the execution of a definitive purchase agreement. Bupa expects the transaction to be completed within 45 days. The agreement also brings to Bupa Health Services, the Bupa subsidiary for hospital operations, a 26 per cent stake in Little Aston Hospital, near Birmingham. Bupa has already made a separate £7 per share

offer for Little Aston Hospital - valuing it at £14m - and has received irrevocable commitments to sell from 54 per cent of shareholders, including HCA. Bupa will also have the opportunity to acquire a 50 per cent stake held by HCA in a 161-bed hospital in Rome. Mr Keith Riddlestone, assistant director (business development) of Bupa Health Services, said the HCA hospitals and nursing homes made a very good geographical fit with Bupa's 15 acute hospitals and four nursing homes. The HCA hospitals were in areas where Bupa did not have hospitals - including Cambridge, Hull, Southampton, Blackpool and

South-end-on-Sea. Mr Riddlestone said Bupa might not keep all the nursing homes because they straddled a number of market segments and Bupa was concentrating on the higher priced end of the sector. Last Christmas Bupa, which opened its first new hospital in 1981, bought three hospitals from National Medical Enterprises, a US company, for an undisclosed sum. The UK private hospital market grew rapidly in the early 1980s after the 1979-1981 boom in private health insurance. Growth in the sector has slowed down since then with a degree of rationalisation and consolidation.

Flotation price values Pirelli Tyre at Fl 2.4bn

By Our Financial Staff

SHARES in Pirelli Tyre Holding will be floated at Fl 54 each on the Amsterdam Stock Exchange, giving the new unit that comprises the Italian concern's tyre operations a market value of Fl 2.4bn (£1.7m), lead manager Amsterdam-Rotterdam Bank said yesterday. The final issue price for the 5m shares was just above the middle of an indicated Fl 48 to Fl 58 price range. Applications for the stock opened yesterday and close at 1 pm GMT on June 28. Trading, at a nominal value of Fl 10 per share, will start on July 3. The payment date is July 11.

Pirelli Tyre Holding is being listed in Amsterdam instead of Milan where the Pirelli group is based, to avoid confusion with the Pirelli group's two existing Milan listings. Amsterdam was also chosen because the Dutch bourse was well regulated and internationally oriented and offered a base for further distribution of the stock. Pirelli Spa owns 78 per cent of Pirelli Tyre while Swiss-based Internationale Pirelli owns the remaining 22 per cent.

After the flotation, 20 per cent of Pirelli Tyre will be held by the new shareholders with the Milan-based Pirelli holding 65 per cent and the Swiss holding company 15 per cent. Amro will act as regional lead manager. Global co-ordinator is Morgan Stanley International, which is applying for a listing of the Pirelli Tyre stock on London's Stock Exchange Automated Quotation (Seaq) International service.

Pirelli is the world's fifth largest tyre producer with a 5 per cent market share and a 1988 turnover of \$3.01bn. Operating profits were \$307m last year, while net profits before minority interests totalled \$106m. Pirelli Tyre added that it expected profits and sales to rise this year. The company has 29 production plants in nine countries and employs 33,500.

Portugal plans laws to ease sales of state groups

By Diana Smith in Lisbon

THE PORTUGUESE Government plans privatisation laws that will encourage the sale of some state-owned companies by tender and greater flexibility about the proportion of shares Portuguese or foreign groups may own. A big constitutional change approved in June 1 allows full denationalisation: until now only privatisation of a minority share has been possible. The law is expected to reflect this, and the Government of Mr Anibal Cavaco Silva recently revealed that, over the next six years, it plans to shed most of the banks, insurance companies, factories and transport companies that were nationalised overnight in the 1976 revolution.

The state also plans to sell its majority or minority shares in dozens of financial or industrial enterprises, including leading concerns such as Cimpor (cement), Emalminco (mining), Froilamentar (food processing), Soporcel (tulp), Incesol (property leasing), Nacional (foodstuffs), Sociedade Financiera Portuguesa, Centralcer (brewing) and Quimigal (chemicals). So far, semi-privatisations



Anibal Cavaco Silva: Portugal's Prime Minister have been made on the capital market. Foreign buyers as a whole can only hold 5 per cent of total capital of a privatised corporation; Portuguese groups or individuals cannot hold more than 10 per cent each. Mr Luis Faria de Oliveira, Portugal's Treasury Secretary, said the new law would offer three forms of full or partial privatisation: public subscription; public auction on the capital market; and tender. The law would, he said, be more

flexible about freezing transactions of shares sold at a discount to staff, emigrants and small savers and offer free shares if buyers agreed not to sell for a set period. More flexible limits would be set on shares which Portuguese or foreign groups or individuals may hold. He did not specify what the new limits would be. Sale by tender, said Mr Faria de Oliveira, would be useful when state companies have specific technological or market needs: compatible groups of buyers could make joint bids and thus bring new life to a company. Portugal's biggest stock market operation ever begins on Monday, when Banco Totta e Acores (BTA), the fourth largest nationalised bank, offers 49 per cent of its capital, worth \$220bn (US\$120m) in a subscription for staff and small savers and three public auctions for depositors, fund managers and the general public, between June 28 and July 12. BTA earned \$570m in the first four months of 1989 - 165 per cent more than January to April 1988. Cash flow grew to \$55bn against \$2.9bn in January to April 1988.

Bank of Spain cracks down on debt deals

By Peter Bruce in Madrid

THE BANK of Spain appeared yesterday to have successfully cracked down on yet another effort to sidestep its tough reserve requirements when Banco Interoctidental Espanol (Bankinter) said it was suspending operations under which it has been selling public debt linked to repurchase agreements. Mr Mariano Rubio, the central bank governor, warned on Tuesday night that the authorities might be forced to raise

Spain's tough liquidity reserve requirements if certain banks did not stop inventing ways to get around them. The Government recently increased these reserve ratios (the proportion of deposits lodged with the Bank of Spain) to 18 per cent in order to clamp down on credit, which is fueling inflation in Spain. But a number of banks have been selling *letras del Tesoro* (Treasury bills) to the depositors and promising to buy

them back. The effect has been to take the deposit off the bank's books - and lower its reserve requirement. It is not known how much money is involved, but Bankinter, the second largest bank in the Banco Santander group, is understood to have done a roaring trade using the system. The central bank has hinted that it knows of other banks doing the same thing and further "withdrawals" are likely.

Union Explosivos Rio Tinto (ERT), the Spanish chemicals group, and the fertiliser company Cros are to proceed with a planned merger after the Spanish Finance Ministry granted them tax exemptions, Reuters reports. ERT said the Ministry would give 99 per cent tax exemptions on asset revaluations arising from the merger of the two companies, which will have combined sales of Ptas50bn.

Nordstjernan advances 70%

By Robert Taylor in Stockholm

NORDSTJERNAN, Sweden's listed real estate and construction group controlled by the Johnson family, reports a 70 per cent rise in profits (after financial items) in the first four months to SKr488m (\$70m) from SKr276m a year earlier. Revenues for the January-April period also rose impressively, from SKr5.78bn to SKr7.08bn. The group, which has interests in shipping, construction, property and steel, expects its activities to continue to grow this year but at a lower rate than in 1988. It expects its other business concerns to produce better results than last year.

Skyscraper move muddies BfG results

By Haig Simonian in Frankfurt

BANK FÜR Gemeinwirtschaft (BfG), the West German bank now majority-owned by the Aachener und Münchener insurance company, raised partial group operating profits by 43 per cent to DM228m (\$138m) last year, confirming its gradual recovery under its new owner. By contrast, partial operating profits at parent company level leapt by 53 per cent to DM27m compared to DM158m in 1987. The difference in the rates of increase, which seriously impairs any assessment of the bank's performance last year, stems partly from its decision to defer until this year the receipt of its 1988 dividend from its new mortgage banking subsidiary.

However, by far the biggest influence behind the confusing figures is the highly complex sale of BfG's present Frankfurt headquarters, and its reinvestment in a new skyscraper, due to be completed around 1994. As part of a painstaking arrangement to minimise tax liabilities, the BfG group has bought the present building from a subsidiary and other unnamed parties, depressing group earnings on account of the difference between the book and market value of the property. Whether any one-off gain from the sale, said to have netted some DM550m, will show up in this year's accounts remains uncertain as BfG will endeavour to minimise the declared gain.

Interest income fell by 1.2 per cent to DM887m last year, while fee income remained unchanged at DM219m. The bank, which had to set aside an unspecified "three digit million D-Mark figure" for its role in rescuing the troubled Co op retailing group, nevertheless said provisions last year had been at their lowest level in its history. Total group assets rose by 8.4 per cent to DM282.3bn. In the first five months of this year, partial operating profits were running below the corresponding level for 1988, said Mr Thomas Wegscheider, BfG's chief executive. Interest earnings have declined owing to continuing pressure on margins, while fee income has remained around last year's level, he said.

COMPANY NEWS IN BRIEF


RHEINMETALL, Berlin, the West German arms to vehicle parts maker, lifted 1988 group net profits to DM22.8m (\$41.8m) from DM23.5m, as group sales rose from DM2.99bn to DM3.25bn, Reuters reports. The company said that group sales in the first five months of this year were almost unchanged from the same period last year at DM496m. Mr Hans Brauner, managing board chairman, said that incoming orders increased 22.7 per cent over the same period to DM1.25bn, while orders in hand rose 11.5 per cent to DM3.34bn. Rheinmetall was looking for a partner for its Pierburg car components unit after buying a 20 per cent stake from Robert Bosch, and was negotiating with two or three companies, he said. Mr Brauner said that Pierburg's problems were caused by the planned introduction of stricter EC car exhaust emission rules.

Agence Havas, the French advertising group, says it will raise its capital via an issue of new shares with warrants attached but gives no further details. The company says that the Havas board has decided to proceed with the issue after yesterday's shareholders' meeting. The meeting voted to allow the group to raise up to FF1.5bn (\$1.1bn) in new funds and to increase share capital to a maximum of FF1.5bn. Legrand, the French electrical company, said it will acquire a 45 per cent stake in the capital of Bassant Ticino in Italy under an agreement between the two electrical concerns. Financial details of the transaction were not disclosed, but industry observers said that Legrand's investment would be about FF1.1bn (\$849m). Ticino is Italy's leading manufacturer of low-voltage electrical equipment. It

reported consolidated sales equivalent to FF22bn last year. Legrand said that the partners intend to strengthen their technological, commercial and geographical co-operation. Ticino is present in several countries from which Legrand has been absent up to now, notably in South America. Club Med, the French tourism group, lifted group net profit for the first half of 1988/89 by 58 per cent from FF75.5m (\$11.3m) to FF120m. It also said that its US unit Club Med had group net profit in the same period of \$23.01m against \$15.58m. Turnover rose 15.8 per cent to \$289.11m. Tabacalera, the Spanish state-owned tobacco group, lifted 1988 group net profit to Ptas9.78bn (\$77.8m) from Ptas8.0bn in 1987. Pre-tax profit rose to Ptas12.66bn from Ptas8.64bn. The company said that Ptas3.7bn carried over into reserves last year, against Ptas2.28bn in 1987.

All these securities having been sold, this announcement appears as a matter of record only.

NEW ISSUE June, 1989



SUZUKI MOTOR CO., LTD.

U.S.\$300,000,000

4 PER CENT NOTES DUE 1993 WITH WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF SUZUKI MOTOR CO., LTD.


ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

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This announcement appears as a matter of record only.

22nd June, 1989



NIPPON OIL & FATS CO., LTD.

(Nippon Yushi Kabushiki Kaisha)

U.S.\$150,000,000

4 1/8 per cent. Guaranteed Notes 1993

with

Warrants

to subscribe for shares of common stock of Nippon Oil & Fats Co., Ltd.

The Notes will be unconditionally and irrevocably guaranteed by

The Fuji Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

<p>IBJ International Limited</p> <p>Algemene Bank Nederland N.V.</p> <p>James Capel & Co. Limited</p> <p>Credit Suisse First Boston Limited</p> <p>Robert Fleming & Co. Limited</p> <p>Kleinwort Benson Limited</p> <p>J.P. Morgan Securities Asia Ltd.</p> <p>New Japan Securities Europe Limited</p> <p>Nomura International</p> <p>Saitama Finance International Limited</p> <p>Tokai International Limited</p>	<p>The Nikko Securities Co., (Europe) Ltd.</p> <p>Salomon Brothers International Limited</p> <p>Yasuda Trust Europe Limited</p> <p>Banque Internationale a Luxembourg S.A.</p> <p>Commerzbank Aktiengesellschaft</p> <p>DKB International Limited</p> <p>KEB International Limited</p> <p>Merrill Lynch International Limited</p> <p>Morgan Stanley International</p> <p>Nippon Kangyo Kakomaru (Europe) Limited</p> <p>Paribas Capital Markets Group</p> <p>Taiheyo Europe Limited</p> <p>UBS Phillips & Drew Securities Limited</p> <p style="text-align: right;">S.G. Warburg Securities</p>
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These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

22nd June, 1989



TOYO CONSTRUCTION CO., LTD. (Toyo Kenseiyo Kabushiki Kaisha)

U.S.\$100,000,000 4 1/2 per cent. Guaranteed Bonds 1993

Warrants to subscribe for shares of common stock of Toyo Construction Co., Ltd. Payments of principal of and interest on the Bonds being unconditionally and irrevocably guaranteed by

The Sanwa Bank, Limited

Issue Price 100 per cent.

Nomura International

- IBJ International Limited, Sanwa International Limited, New Japan Securities Europe Limited, Barclays de Zoete Wedd Limited, Baring Brothers & Co., Limited, Credit Suisse First Boston Limited, Kleinwort Benson Limited, KOKUSAI Europe Limited, Merrill Lynch International Limited, The Nikko Securities Co., (Europe) Ltd., Nippon Credit International Limited, Salomon Brothers International Limited, J. Henry Schroder Wagg & Co. Limited, Shearson Lehman Hutton International, Swiss Bank Corporation, Taiyo Kobe International Limited, Towa International Limited, Toyo Trust International Limited, S.G. Warburg Securities, Yamaichi International (Europe) Limited

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

22nd June, 1989

OMRON OMRON TATEISI ELECTRONICS CO. (Tateisi Denki Kabushiki Kaisha)

U.S.\$250,000,000 4 per cent. Bonds due 1993

Warrants to subscribe for shares of common stock of Omron Tateisi Electronics Co.

Issue Price 100 per cent.

Nomura International

- The Nikko Securities Co., (Europe) Ltd., Mitsubishi Finance International Limited, Yamaichi International (Europe) Limited, Amsterdam-Rotterdam Bank N.V., Bank of Tokyo Capital Markets Group, Banque Bruxelles Lambert S.A., Banque Indosuez, Barclays de Zoete Wedd Limited, Baring Brothers & Co., Limited, BHF-BANK, Citicorp Investment Bank Limited, CL-Alexanders Laing & Cruickshank, Crédit Commercial de France, Credit Suisse First Boston Limited, Daiwa Bank (Capital Management) Limited, Daiwa Europe Limited, Robert Fleming & Co. Limited, Goldman Sachs International Limited, Kleinwort Benson Limited, Kuwait Foreign Trading Contracting & Investment Co. (S.A.K.), Merrill Lynch International Limited, Mitsui Finance International Limited, J.P. Morgan Securities Asia Ltd., Morgan Stanley International, NM Rothschild & Sons Limited, Salomon Brothers International Limited, Société Générale, Sumitomo Finance International, Swiss Bank Corporation, UBS Phillips & Drew Securities Limited, Wako International (Europe) Limited, S.G. Warburg Securities

INTERNATIONAL CAPITAL MARKETS

US bonds rebound despite continued dollar weakness

By Janet Bush in New York and Stephen Fidler in London

US TREASURY bonds yesterday recouped Wednesday's losses, which were in response to weakness in the dollar, in spite of another weak showing by the US currency.

GOVERNMENT BONDS

quoted 1/4 point higher, reversing the loss of 1/4 point on Wednesday and taking its yield back down to 8.28 per cent from 8.33 per cent. Fed funds were quoted firm at midsession at 8 1/2 per cent.

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Bid Price, Price Change, Yield, Week, Month. Includes entries for UK GILT, US TREASURY, JAPAN, GERMANY, FRANCE, CANADA, NETHERLANDS, AUSTRALIA.

London closing, *denotes New York morning session. Yields: Local market standard. Prices: US, UK in 32nds, others in decimals.

FT INTERNATIONAL BOND SERVICE

Listed are the latest International bonds for which there is an adequate secondary market.

Table with columns: US DOLLAR, YEN STRAIGHTS, DEUTSCHE MARK STRAIGHTS, FLANKING RATE, CONVERTIBLE. Lists various international bonds with their respective prices and yields.

Swiss franc, Japanese yen, and other international bond market data. Includes a note: * Only one market maker supplied a price.

Zurich SE banks agree compromise over fees

By John Wicks in Zurich

MEMBER banks of the Zurich stock exchange have agreed to a series of revisions to their convention on brokerage fees in a move aimed at heading off criticism from the Swiss cartel authorities.

Proposals made recently by the federal cartel commission recommended the abolition of the convention in an attempt to make Swiss brokerage fees more freely negotiable.

Berliner Bank in venture with Kuwait investor

By Leslie Collin in Berlin

BERLINER BANK has formed a joint venture with the Kuwait Investment Authority (KIA) to channel investments into medium-sized West German and other European companies.

The joint company will be involved in direct investment and business consulting, mainly for customers in the Near and Middle East.

Berliner Bank, which is still principally owned by the city of West Berlin, says it expects a big expansion of its successful business relations with the Gulf States and, in particular, with Kuwait.

BUSINESS LEADERSHIP IN THE COMMUNITY

The Financial Times proposes to publish this survey on: 14th July, 1989

For a full editorial synopsis and advertisement details, please contact: Rachel Fiddimore on 01-873 4152

or write to her at: Number One Southwark Bridge London SE1 9HL



INTERNATIONAL COMPANIES AND FINANCE

Investor ready to rescue Integrated

By Janet Bush in New York

MR ROBERT Bass, the Texas investor, has emerged as a possible rescuer for Integrated Resources, the real estate and insurance company which effectively defaulted last week on more than \$955m of short-term debt.

Mr Bass, who recently took over American Savings Bank, the troubled California savings and loan, put his proposal to Integrated Resources this week. He is reported to be prepared to invest around \$100m to \$200m to assume control of the company.

His plans are conditional on holders of Integrated's debt and common stock accepting a restructuring. The company, which has around \$1.5bn in total debt, has declined to comment on the proposal.

Mr Bass's interest is believed to be in Integrated's network of around 4,500 financial consultants selling real estate investments, insurance and leveraged buy-out investments.

Integrated's slide into a liquidity crisis, after being hailed as a story of success financed by high-yield bonds at

Drexel Burnham Lambert's annual junk bond conference only three months ago, has been alarmingly swift.

The company said on June 14 that it could not sell any more short-term commercial paper and, the next day, halted principal and interest payments on all its holding company's debt pending a meeting this Monday with commercial paper holders and its bank lenders.

It asked holders of \$955m worth of commercial paper and bank demand loans to accept

new, longer-term securities.

The value of Integrated's stock and bonds has plummeted since last week. Yesterday, its opening on the New York Stock Exchange was delayed because of an order imbalance. The last quoted price is \$4, compared with a peak of \$18 which came only last month.

According to analysts, if the Bass proposal is not accepted, Integrated could be forced to file for protection under Chapter 11 of the bankruptcy code. Integrated's troubles, Page 37

Eastern applies to break pilots' contracts

By Roderick Oram in New York

EASTERN Air Lines has asked a bankruptcy court for permission to break its labour contract with striking pilots - a strategy that its parent, Texas Air, used six years ago to defeat pilots at Continental Airlines, its other operating subsidiary.

"This is not a union-busting tactic," said Mr Harvey Miller, Eastern's head bankruptcy lawyer. "It is one caused by an economic problem."

Eastern has operated less than 10 per cent of its flights since its pilots backed a machinists' strike in March. The company is selling assets, paying off debt and hiring new pilots to try to build up through the summer to about two thirds of its old schedule.

To help it return to profit as a smaller carrier, Eastern says it needs labour concessions. It wants to cut pay by 10 per cent for the first six months after a

pilot returns to work, 5 per cent in the second six months and postpones holidays for a year.

It also wants to increase pilots' flying time to 68 hours a month next year and 60 hours in subsequent years from 46 hours under the existing contract.

The Air Line Pilots Association reacted angrily to Eastern's application, saying it would fight the issue in court.

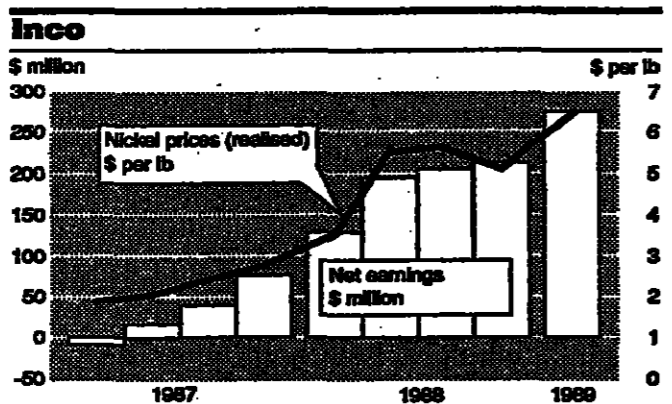
Eastern is planning to present its reorganisation plan to the court by July 7, after which deadline other parties would be free to present their own plans.

Mr Frank Lovren, Texas Air's controversial chief executive, rebuilt Continental using this bankruptcy court technique. Outrage about the contract breaking prompted changes in federal laws which make it harder to employ the same tactic again.

Inco strikes gold through nickel

Kenneth Gooding finds a metal producer enjoying buoyant prices

FRESH from handing out US\$1.05bn to shareholders through a controversial special dividend, and another \$55m in bonuses to employees for the 1988 financial year, Mr Donald Phillips, chairman of Inco, the Canadian metals group, has been talking about where his group is heading next.



manace has paid off. The debt-equity ratio is back to 45 per cent and by the end of the year, says Mr Phillips, will be at 35 per cent which he considers is most comfortable.

Some analysts believe that the Inco management was not clever when negotiating the latest pay deal, which resulted in the hourly-paid workforce receiving some quarterly bonuses for six months, \$10.

Mr Phillips points out that the bonus scheme can be renegotiated when the present three-year contract ends, and is related to Inco's realised price - not the London Metal Exchange price. Bonuses are awarded if the realised price falls below \$2.25 a lb.



He obviously prefers to look ahead rather than ruminate about the past year, during which the Inco management has been criticised for a lack of imagination in dealing with the extraordinary profits from the nickel price boom.

It also ran foul of some shareholders for linking its \$10-a-share special dividend with a "poison pill" scheme - the first attempted by a Canadian company and so doubly controversial.

Inco was able to make such huge handouts because it is the world's largest nickel producer and nickel prices have been near record levels for about 18 months.

Mr Phillips says that in five years' time "Inco will be what it is today the lowest-cost nickel producer in the world, producing about one third of the world's nickel."

"We will get there by spending to keep production at about 450m lbs of nickel a year at the lowest cost we can achieve."

"If we have that kind of production we must also ensure that we can market 400m lbs a year - even in economic downturns."

That is why Inco has been tempting nickel users with long-term contracts containing clauses to stabilise prices. Current contracts put a ceiling price of \$4.50 a lb on Inco's nickel and a floor price of \$2.50. Fluctuations within these limits are based on the London Metal Exchange's cash price, currently about \$5.50 a lb.

So far Inco has lined up long-term contracts with stainless steel producers for about 100m lbs a year and for another 100m lbs with customers that have high-nickel alloy operations. Another 40m lbs is nickel of a type unique to Inco.

"So we have over half the 400m lbs firmly committed. And if we have 50 per cent sold under long-term contracts, the rest could be sold even in a deep recession and we don't see a deep recession in the next five years."

However, Mr Phillips says there will be differences in Inco's make-up in five years.

It will have a bigger share of nickel sales in the Pacific rim area, thanks to an expansion by one-third in the capacity of its PT Inco subsidiary in Indonesia.

Its alloys division, produc-

ing more than 100 wrought and mechanical alloyed compounds, many of which are proprietary to Inco, "will be larger and more profitable," insists Mr Phillips.

The Inco Gold subsidiary will be producing at least 500,000 troy ounces of gold a year - "and possibly double that amount." Inco may also have floated off part of its gold business. "You can often get more for equity in a gold company than for the gold itself," he points out.

Mr Phillips says that no new gold mine will be brought on-stream by Inco unless cash costs can be kept below \$200 an ounce.

Inco's five-year strategy will absorb a lot of cash. "If we have any money left over we will look at the possibility of paying another special divi-

dent or instituting a share buy-back programme," says Mr Phillips.

He points out that two ballots on the issue each produced support from more than 70 per cent of shareholders who voted.

But the controversy is not dead. The Caisse de Depot de Placement du Quebec, which invests Quebec pension and insurance plan contributions and holds about 3 per cent of the Inco capital, has asked a court to overturn the decision.

Criticism over Inco borrowing about half the cash needed for the special dividend is now more muted. That exercise sent Inco's debt-to-equity ratio up from 45 to 62 per cent as many observers believed the nickel price was about to crash.

However, the management's faith in the metal's perfor-

formance has paid off. The debt-equity ratio is back to 45 per cent and by the end of the year, says Mr Phillips, will be at 35 per cent which he considers is most comfortable.

Some analysts believe that the Inco management was not clever when negotiating the latest pay deal, which resulted in the hourly-paid workforce receiving some quarterly bonuses for six months, \$10.

Mr Phillips points out that the bonus scheme can be renegotiated when the present three-year contract ends, and is related to Inco's realised price - not the London Metal Exchange price. Bonuses are awarded if the realised price falls below \$2.25 a lb.

"If the nickel price drops to rock-bottom levels at least we have a cushion of \$56m we won't have to pay," he says.

Inco has also been taken to task for not using its cash to widen its base by acquisitions. Mr Phillips suggests that Inco wants to "stick to its knitting" and is not interested in diversification for the sake of it.

"The alloys business might offer scope for synergies, but there would have to be synergy between the operations to be bought and Inco's own. "We don't want to duplicate capacity."

There are no bargains to be had at the moment, according to Mr Phillips, particularly when any potential acquisition has to be able to achieve the 15 per cent return on equity that Inco sets itself.

Mr Phillips says that Inco considered using its mining expertise for a wider group of base metals. "We studied copper, lead and zinc and the fundamentals were not as good as those for nickel. We will stay with the best metal."

To this end Inco's annual exploration budgets include \$12m to \$18m for searching for nickel outside the areas where it is being mined. Included in that budget is money for Inco's platinum search - Mr Phillips believes the prospects are good for a platinum mine in the nickel-rich Sudbury area of Canada. Meanwhile gold is not forgotten. Inco is spending \$30m this year looking for more of the yellow metal.

Mack Trucks expects loss for first half

MACK Trucks, the US heavy truck manufacturer, expects to suffer a loss in the second quarter and first half of the current year, AP-DJ reports.

Renault Vehicules Industriels, the commercial vehicle subsidiary of the French state-owned car group, holds a stake of more than 40 per cent in Mack. EVI has been seeking to improve the US company's financial performance.

In the second quarter of last year, Mack reported net income of \$10.1m, or 34 cents a share, on sales of \$571.9m. In the six month period net income amounted to \$15.2m or 51 cents on sales of \$1.06bn.

The company said that deliveries of its Class 8 heavy-duty trucks were expected to fall by at least 12 per cent below those recorded during the strong second quarter of 1988.

It attributed the shortfall to the transition to new products and to softness in the Canadian and Venezuelan heavy-duty markets.

Mack also said that gross profits on truck sales were lower than anticipated during the 1988 second quarter because of the mix of trucks sold.

The proportion of trucks going to larger fleets increased, while the proportion sold in the Canadian and Venezuelan markets declined.

All these securities having been sold, this announcement appears as a matter of record only.

New Issue (Asian Tranche) June, 1989

C. ITOH & CO., LTD.
(Itochu Shoji Kabushiki Kaisha)

U.S.\$1,000,000,000

4½ per cent. Notes 1994
with
Warrants

to subscribe for shares of common stock of C. Itoh & Co., Ltd.

Issue Price 100 per cent.

Yamaichi International (H.K.) Limited

BOT International (H.K.) Limited
Morgan Grenfell (Asia) Limited
Amro Finance & Securities (Asia) Limited
Baring Brothers & Co., Limited
Commerzbank Aktiengesellschaft
CS First Boston (Singapore) Limited
DB Capital Markets (Asia) Ltd.
Dongshu Securities
Japan Cosmo Securities (Hong Kong) Ltd.
Kuwait International Investment Co. s.a.k.
Mitsubishi Trust Finance (Asia) Limited
Morgan Stanley Asia Ltd.
Nomura Singapore Limited
Salomon Brothers International Limited
Standard Chartered Asia Limited
Taiyo Kobe Finance Hongkong Limited

LTCB Asia Limited
J. Henry Schroder Wagg & Co. Limited
Bank Brussels Lambert, Singapore Branch
BNP Capital Markets Limited
Credit Lyonnais (Singapore) Merchant Bankers Limited
Dai-ichi Securities Pacific Limited
The Development Bank of Singapore Ltd.
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The Nikko Securities Co. (Asia) Limited
Paribas Capital Markets Group
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Samitomo Finance (Asia) Limited
UBS Phillips & Drew Securities Limited

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DKB Asia Limited
The Kasei Securities (Asia) Co., Limited
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Saitama Finance International Limited
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IBJ Asia Limited
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Meiho Securities (H.K.) Limited
Mitsui Finance Asia Limited
Mitsui Securities International (H.K.) Ltd.
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New Issue (European Tranche) June, 1989

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(Itochu Shoji Kabushiki Kaisha)

U.S.\$1,000,000,000

4½ PER CENT. NOTES DUE 1994 WITH WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF C. ITOH & CO., LTD.

ISSUE PRICE 100 PER CENT.

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Daiwa Europe Limited
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Morgan Stanley International
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Sanwa International Limited
Taipei Europe Limited
Tokai International Limited
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Yasuda Trust Europe Ltd.

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S.G. WARBURG GROUP plc

INTERNATIONAL CAPITAL MARKETS

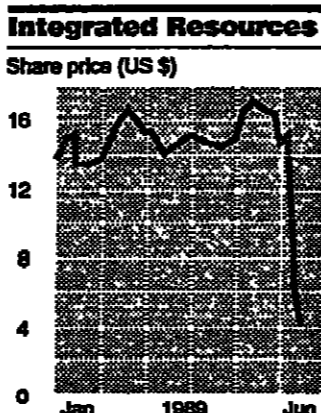
Euro-paper default raises several ugly questions

Norma Cohen on the repercussions arising out of the failure of a New York financial services group

The Euro-commercial paper markets have just witnessed their first ever default by a borrower...

programme and about \$490m in short-term bank lines of credit. Integrated said that roughly all its ECP programme was being utilised and that all securities would fall due within 45 days.

investors organised by Dresel Burtham Leisner which is asking the company to provide additional information to help decide whether or not to accept the exchange offer.



under some circumstances, those precedents stem from court rulings on US securities laws.

stockholder, stepped in to provide liquidity. But clearly, Integrated has a much more arm's length relationship with the arrangers of its ECP programme than did Klockner.

it did not act to do so until June 14, the day the company first announced its lenders would not extend new credit.

AIBD suspends member after investigations

By Andrew Freeman

THE ASSOCIATION of International Bond Dealers (AIBD) has suspended one of its members after investigations into the firm's investment activities.

W Germans take stake in Eurasco

METALLGESSELLSCHAFT, the West German metals and mining group, has taken a one-sixth stake in Eurasco Zurich, a financing company owned by Soviet, East German and West German interests.

European Community issues Pta15bn matador bond

By Katharine Campbell

THE European Community took advantage of the boost conferred by the Spanish debt market by the peseta's entry into the European Monetary System at the beginning of the week to bring the first matador bond with a maturity under five years.

as low as 100 basis points below London interbank offered rates.

NEW INTERNATIONAL BOND ISSUES

Table listing new international bond issues with columns for Issuer, Amount, Coupon, Price, Maturity, Fees, and Book runner.

INTERNATIONAL BONDS

discount to the issue price, inside fees of 1 1/2 per cent. It is the second matador bond for the EC and the first permitted by the Spanish Treasury in a sector which historically has maturities between five and 10 years.

While the lead manager would not comment, market sources believed that Pta15bn had been swapped.

With interest in many of the seasoned matadors rekindled, dealers expected the EC issue to be well supported.

entirely swapped into floating-rate Australian dollars.

Two equity warrants also came to the market yesterday. Nichimen issued a four-year bond carrying an indicative coupon of 4.375 per cent.

terms will be set on June 26. Yamachi, which brought the deal, quoted a bid price of par.

WORLD COMMODITIES PRICES

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table showing FT-Actuaries Share Indices for various equity groups and sub-sections as of Thursday June 22, 1989.

FIXED INTEREST

Table showing Average Gross Redemption Yields for various fixed interest instruments as of Thursday June 22, 1989.

RISES AND FALLS YESTERDAY

Table showing rises and falls in various market indices and sectors for the previous day.

LONDON RECENT ISSUES

Table listing recent bond issues in London with details on issue type, amount, and price.

FIXED INTEREST STOCKS

Table listing fixed interest stocks with details on issue, amount, and price.

RIGHTS OFFERS

Table listing rights offers for various companies with details on issue, amount, and price.

LONDON TRADED OPTIONS

Large table listing London traded options for various stocks, including call and put options, with details on strike price, volume, and price.

Opening Index 2183.9; 10 am 2175.9; 11 am 2177.0; Noon 2171.5; 1 pm 2172.9; 2 pm 2176.8; 3 pm 2175.2; 3.30 pm 2175.8; 4 pm 2178.6; 4.15 pm 2178.6; 4.30 pm 2178.6; 4.45 pm 2178.6; 5 pm 2178.6.

Handwritten signature or scribble at the bottom of the page.

NSM. Breaking new ground.

NSM, the mining, minerals and building materials group, is now leaner, fitter and stronger.

With the annual results to prove it.

In just 12 months negative earnings per share of 176 pence have been reversed into positive earnings of 8.5p a share.

All our activities are now profitable.

Major acquisitions have been made in the building materials field.

Our management team has been further strengthened.

Year to	31 March 89 £'000	5 April 88 £'000
Turnover	110,929	84,903
Pre-tax profit	16,517	(29,028)
Earnings per share	8.5p	(176p)
Dividend	3.0p	Nil

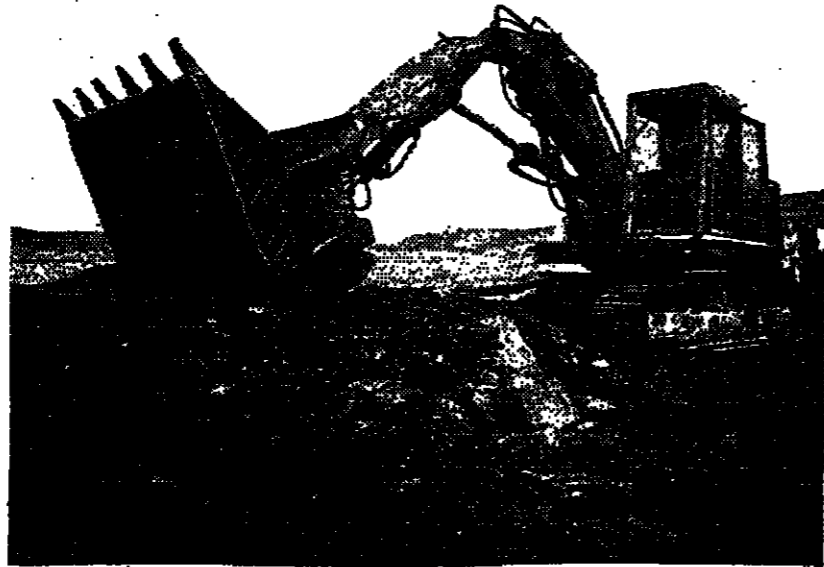
And we now clearly target what many will see as major growth areas of the 1990s - low cost power generation, building and refurbishment and environmental management.

In short, there is every reason to look forward with confidence.

UK Mining and Minerals

NSM's subsidiary, Coal Contractors Ltd, is Britain's leading producer of private opencast coal. The coal produced is generally of a higher quality than other forms of coal, being lower in sulphur and chlorine.

This makes it more environmentally friendly, more profitable and gives it a more



exciting future than ever before.

Coal Contractors' strengths in opencast mining also make it well placed to take advantage of the projected privatisation of electricity

and coal. In addition, the company is expanding production of fireclay, gypsum and other minerals.

UK Building Materials

With our acquisition of Bison we now dominate the fast growing prestressed concrete flooring market.

Bison is the market leader in this highly profitable field and its products are used in virtually all types of building.

We have also made acquisitions in plastic and timber building products.

These will now be marketed under the Bison name, further enhancing its product range.



US Mining and Minerals

NSM's US subsidiary in Pennsylvania, PBS Coals Inc, specialises in supplying "compliance" (low sulphur) coal to power stations.

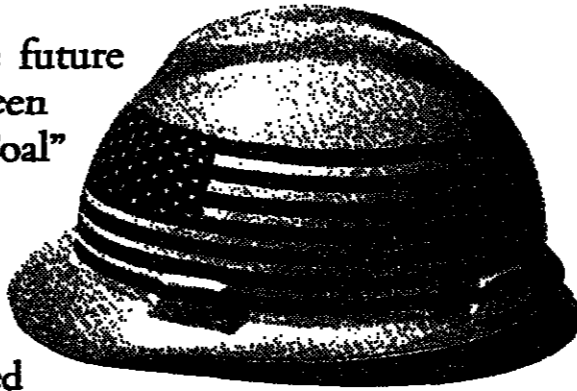
80% of all its production is now sold for power generation locally and on the US Eastern seaboard. The company has substantial reserves and stands to benefit from impending acid rain legislation.

Indeed, the future for what has been termed "Green Coal" is outstanding, world-wide.

PBS Coals Inc has also profitably resumed the shipping of metallurgical coal to the Japanese steel industry.

To conclude, NSM has broken a lot of new ground in the past year.

We are now focused on major growth areas and face the future with strength, confidence and purpose.



NSM plc

The 1989 Annual Report will be mailed to shareholders in early July. If you would like a copy please contact The Secretary, NSM plc, Carlton House, Carlton Road, Worksop, Norm S81 7QP.

UK COMPANY NEWS

Luxury goods division helps Rothmans to £327m

By Vanessa Houlder

ROTHMANS International, the cigarettes and luxury consumer goods company, yesterday announced a 13.1 per cent rise in pre-tax profits from £238.6m to £266.7m for the year to end-March.

Gross turnover of the group, including associated companies, increased from £5.1bn to £5.25bn. Cost savings and efficiency improvements in the tobacco division helped improve operating profits by 4.7 per cent to £238.1m (£276m) on a slight fall in net sales revenues, excluding taxes and duties, to £1.65bn (£1.67bn).

The profits of the tobacco subsidiaries were reduced by adverse currency translation effects of £2m and rationalisation charges of £12.5m (£9.5m) which arose from the closure of a Canadian factory.

per cent rise in the operating profits of the luxury goods and other activities division. This division now accounts for 32 per cent of total operating profit compared with 24 per cent last year.

Net interest receivable increased from £22.2m to £23m as a result of higher interest rates and an increase in net liquid funds from £442.4m to £454m. Mr Thompson said that although the group was ever alert to acquisition possibilities, it had a problem in finding another Dunhill or Cartier at a realistic price.

An extraordinary gain of £10.1m represents the share of profits arising from the sale by the group's associate, Rothmans Holdings, of its interest in confectionery manufacture.

Stockbrokers' special deal on Abbey National shares

By Clare Pearson

TWENTY-FIVE stockbrokers are to offer special dealing services in shares of Abbey National, the former building society, which plans to join the stock market in a £1.7bn flotation on July 12.

Operating from some 6,000 outlets up and down the country, the firms will be in competition with the service Abbey National has already arranged with Sharelink, the share dealing subsidiary of British Telecom.

announced yesterday that it will be relaxing a number of its requirements to make it easier for member firms to transact business in the shares during the early days of trading.

These mostly mirror measures carried out during the more recent Government privatisations. It also said that the London Traded Options Market had agreed to introduce traded options on Abbey National's shares on the first dealing day.

Meanwhile, IG Index, the London bookmaking firm specialising in financial bets, has opened a book on the price at which shares in Abbey National will close on the first day of dealings.

The betting provides a form of hedging for Abbey National members who have applied for, and expect to receive, extra shares. However, they will not be notified of how many shares they are getting till after the offer closes next Thursday.

New chief at Bestwood as battle goes on

By Andrew Hill

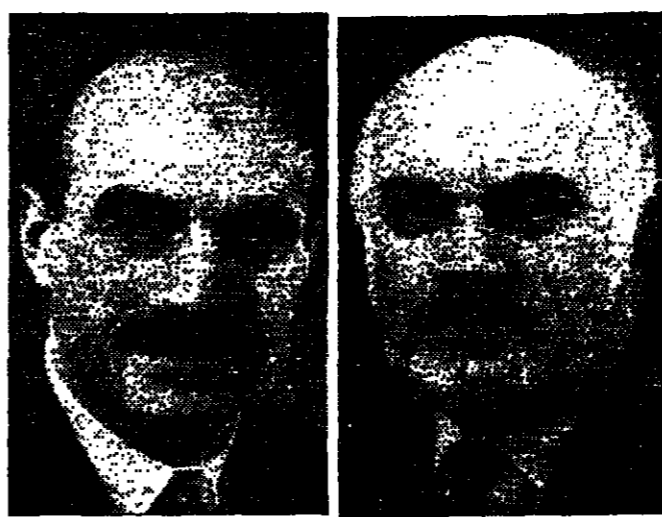
BESTWOOD yesterday appointed its third chairman within a year, but the move may not have defused the battle for control of the property and industrial holding company.

The new chairman is Mr Jim Furlong, a director whose householding business was bought by the company in September 1987.

He and his family own some 35 per cent of Bestwood, and their stake was instrumental in preventing Mr Tony Cole, who resigned as chairman of Bestwood last July, from depositing the group's existing management at the end of March.

The resignation of the latest chairman, Mr Anthony Holmes, means that Mr Cole has achieved his principal aim. Mr Holmes will not seek re-election to the Bestwood board.

But Mr Cole, who owns 20 per cent of Bestwood, said yesterday that his position was unchanged, despite the resignation of Mr Holmes. "The key question is still: when are the shareholders going to get some value?" he said. Three weeks after the egm, Mr Chris Still, who will be chairman and chief executive of the combined group, said he and his partners had concluded that the task of setting up a true European network of the calibre that clients like Unilever require is just not on at this point.



Two ex-chairmen: Tony Cole, (left), pursuing legal actions, and Anthony Holmes, who will not seek re-election to the board.

Mr Cole wrote to Mr Furlong saying he was considering a bid approach to Bestwood, which would have valued the company at £38m, or 77.5p a share. The group's shares were unmoved at 33p yesterday. He refused to comment yesterday on the possibility of a bid for the group.

Mr Cole added that he would continue to pursue outstanding legal actions, which include two libel writs against Mr Holmes. He is also questioning the validity of the Furlong family voting its 25 per cent stake in favour of the board at the EGM.

Mr Cole had hoped to win a place on the board himself, although after the March egm he said he would not necessarily put himself forward as an alternative to Mr Holmes if another meeting were called.

Merger to create 10th largest ad agency

By Clay Harris

LINTAS-LONDON, part of the US-based interpublic group of advertising agencies, is to merge with Still Price Court Twivy D'Souza, a four-year-old UK agency. The price of the transaction was not disclosed.

The deal will create Britain's 10th largest agency, with an estimated £129m in billings in 1989, according to Mr Ken Robbins, chairman of Lintas-International, the London-based parent of the new combined agency.

The merger is unusual in that Lintas will have a majority equity stake but the former partners in Still Price will have voting control over the agency. It will be called Still, Price, Court, Twivy, D'Souza: Lintas (UK).

This reflects, Mr Robbins said yesterday, Lintas' desire to strengthen its UK management and creative presence. Perhaps Still Price's most notable recent campaign has involved Dame Edna Everage's stogie making percolator noises as she pours boiling water on Brooke Bond Red Mountain instant coffee.

Lintas also sought the merger to boost its position in the UK league table. Still Price, on the other hand, said it had grown to the point where advertisers wanted to use it not just in the UK but also in other countries.

ing selling a minority interest to Omnicom, another US advertising group, but chose Lintas for two reasons, Mr Still said last night. One was Lintas' close ties with Unilever, which accounts for 40 per cent of Still Price's business. The other was Still Price's desire not to report to Mr Martin Boase of Boase Massimi Pollitt, which is being taken over by Omnicom in a bid declared unconditional yesterday.

Interpublic, which also owns McCann-Erickson, recently agreed to raise its holding in Lowe Howard Spink & Bell, the UK advertising and public relations agency, from just under 25 per cent to 35.7 per cent.

Most of the other key executives will also come from Still Price, except for Lintas' Mr Ced Vidler, who becomes executive creative director. Mr Gerald Wright, chairman of Lintas-London, moves to become chairman of Lintas UK Group, which oversees two other British-based agencies, CM/Spectrum and Lintas Overseas.

Kemp profits fall against backdrop of higher charges and intense competition

By Ray Bashford

SHAREHOLDERS of PE Kemp, the theatrical engineer and scenery builder quoted on the Third Market, received another disappointment yesterday following news of a sharp decline in pre-tax profits from £118,790 to £34,339 for the six months to April 30.

In his two previous statements, Mr Peter Kemp, chairman, referred to the "difficult times" being experienced by the theatre servicing industry, a situation that resulted in group profits falling from £310,000 to £177,000 in the last full year.

Contributing factors for the latest downturn included a sharp turnaround from interest receivable of £899 to charges of £50,558 and the intense competition in theatre, exhibition and display work, reflected in turnover down from £1.52m to £1.58m.

Mr Kemp said the liquidity position had improved following the sale in April of freehold premises owned by its Barker Homan and Bravery subsidiary and there would be a first-time contribution to profits by that company with more to come from the interest in Unit 1 Production Services.

The interim dividend is held at 0.5p from earnings of 0.57p (4.7p) per 5p share; last year's dividend total was 1.5p.

Camford hits out at Markheath

By Ray Bashford

CAMFORD ENGINEERING yesterday expressed fresh concern about the intentions of Markheath Securities, the UK investment vehicle of Australian businessman Mr John Spalvins, which has continued to increase its holding in the motor components manufacturer.

Mr Brian Cox, Camford chairman, said he believed that Markheath planned to lift its stake to 29.99 per cent, after reaching 28 per cent on Wednesday through the purchase of a further 2 per cent.

Signalling the possibility of a bid for the company Mr Cox said: "If there are any further significant developments shareholders should await advice from their board."

Mr Ian Creber, a Markheath director, described the Camford statement as "emotionally charged" and said that he had no firm plans for the holding. "The only thing we won't do is sit and do nothing," he added.

Mr Cox said that despite several discussions with Mr Spalvins he did not know what the Australian planned to do with the holding. "Mr Spalvins could well become a seller of the shares if Markheath needed the money or when he loses interest in the investment," Mr Cox said. "I rather get the impression that Mr Spalvins likes to control companies while holding less than 50 per cent of the capital. This policy seem to suit him but I find it over bearing and bullying and it does not do justice to the majority of shareholders," he said.

It is understood that the question of board representation for Markheath has been discussed. However, they failed to reach agreement on the conditions which could have included an undertaking not to bid or an accord on how Markheath's stake would be disposed of if there was a decision to sell.

Markheath began purchasing Camford shares early last year and between last December and January this year was an active buyer, boosting its holding from 11 per cent to about 19 per cent.

Camford shares yesterday firmed 5p to 207p. Markheath acquired a large portion of its stake at about 190p.

Trillion back in the black with £144,000

By David Waller

TRILLION, the television and production company in which Brent Walker holds a 29.9 per cent stake, yesterday reported its first profit at the pre-tax level since 1986.

In the six months to the end of March, the company made a pre-tax profit of £144,000 against a loss of £735,000 in the first half of last year.

Turnover fell - from £7.7m to £5.7m - reflecting the disturbance created by the move away from the Limehouse studios for which the company received £55m in March.

Mr Keith Wilkinson, finance director, said that the company would recover the turnover and more following the summer's £5.25m purchase of Lee International's studios in Wembley.

The balance sheet was strong, and the full effects of a huge rationalisation programme at Trillion had yet to be felt, Mr Wilkinson said. The interest bill for the half year fell dramatically, from £1.024m to £291,000; earnings per share were 0.2p against a loss of 2.5p.

There is no dividend.

EMAP £17.5m offer for Bucks & Herts

EMAP, the newspaper, magazine and exhibition group, has made a recommended £17.5m offer for Bucks & Herts Newspapers, a newspaper publisher and contract printer.

Bucks & Herts made pre-tax profits of £1.4m on turnover of £7.5m in 1988. The bulk of the payment will be made in EMAP shares, with the remainder in cash or loan notes.

EMAP said the offer was subject to a number of conditions, including the receipt of acceptances for a total of 25.16m Mollinare shares (91.93 per cent). The recommended cash offer has been extended until July 5.

WINDHAM GROUP is to sell a portfolio of properties situated in Cardiff for sale on completion on July 6. The purchaser of the portfolio is Letinvest of Knightsbridge, London.

HYMAN has acquired Verta Holdings for a consideration of £1.5m to be satisfied by £1.03m cash and £397,000 by the issue of Hyman ordinary stock units. Verta is a specialist converter of polyurethane foams and is based in Manchester.

MOLLINARE VISIONS: WH Smith Group owned, had contracted to purchase and had received acceptances for a total of 25.16m Mollinare shares (91.93 per cent). The recommended cash offer has been extended until July 5.

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BOARD MEETINGS

Table with columns for company name, date, and details of board meetings.

OFFSHORE OIL INDUSTRY. The Financial Times proposes to publish a Survey on the above on 6th September 1989. For a full editorial synopsis and advertisement details, please contact: Ian Ely-Corbett on 01-873 3389 or write to him at: Number One, Southwark Bridge London SE1 9HL.

GENERALE REPORT 1988. The shareholders' general meeting of June 20, 1989 approved the accounts for the 1988 financial year and agreed to the payment of an unchanged dividend of BEF 115 net on ordinary "part de reserve shares". BEF 82.675 on partly paid up "part de reserve" shares and BEF 140.35 on AFV "part de reserve" shares. The extraordinary general meeting which was held after the annual general meeting approved the proposed share split in the proportion of three new shares for two old ones. Between June 26 and 30, 1989, 7 million "part de reserve" shares (after the share split) will be publicly offered for sale. This is approximately 11% of the total number of shares.

EUROPE 1992 and BEYOND. The Financial Times proposes to publish a Survey on the above on 24th July 1989. For a full editorial synopsis and advertisement details, please contact: Simon Timmis or Gillian King on 01-873 4797 or 01-873 4823 or write to him/her at: Number One, Southwark Bridge London SE1 9HL.

WATER INDUSTRY. The Financial Times proposes to publish this survey on: 25th July 1989. For a full editorial synopsis and advertisement details, please contact: DENIS CODY on 01-873 3301 or write to him at: Number One Southwark Bridge London SE1 9HL.

COMPANY NEWS IN BRIEF

CONTROL TECHNIQUES is to acquire at book value the stock and work in progress, and, at an agreed valuation, the fixed assets of Power Electronics, an American company specialising in telecommunications receivers and AC/DC motor drives. The exact consideration payable will be determined on completion of a stock-take. The current total value for the assets being acquired is estimated to be below A\$1.5m (about £750,000). Consideration will be paid in cash on completion, expected to be July 3. HYMAN has acquired Verta Holdings for a consideration of £1.5m to be satisfied by £1.03m cash and £397,000 by the issue of Hyman ordinary stock units.

DIVIDENDS ANNOUNCED

Table with columns for company name, current payment, date of payment, corrected payment, total for year, and total last year.

COMPANY NOTICES. BAYER AKTIENGESELLSCHAFT PAYMENT OF DIVIDEND. NOTICE IS HEREBY GIVEN to shareholders that following a Resolution passed at the Annual General Meeting of shareholders held on 21st June, 1989 a Dividend for the year 1988 of DM.12.00 per share of DM.50 nominal will be paid as from 22nd June, 1989 against delivery of Coupon No. 48. All dividends will be subject to deduction of German Capital Yields Tax of 25%.

PUBLIC NOTICE. Please take notice that Mellon Commercial Bank Ltd., U.K. operations (operating from ground floor, 161-163 Commercial Road, London E1 2DA and 553 Cathcart Road, Glasgow G42 8JG) will be closed down on 30th June 1989. All the assets and liabilities will be merged with Allied Bank of Pakistan Ltd., Trinity Square, London EC3N 4AA.

UK COMPANY NEWS

No accounting for goodwill

David Waller and Richard Waters ponder on the ASC's new ruling

LORD HANSON, chairman of the acquisition-driven conglomerate which bears his name, was in the news yesterday as his company launched the UK's latest mega-bid, in this case a £3.1bn offer for Consolidated Gold Fields.

The ennobled entrepreneur is better known for this sort of corporate buccannery than for his contribution to the fierce philosophical debate on the best way of accounting for goodwill.

Nevertheless, on the day on which the Accounting Standards Committee came out with a contentious ruling on the subject, Lord Hanson's musings on the knotty issue last year deserve to be remembered.

"If you're trading a horse," he explained, when asked by a baffled shareholder about the problem, "it's the value to the buyer and what the seller can get for it."

If only it was as simple as that. Yesterday's recommendation from the ASC - that goodwill should be put into companies' balance sheets and written off against the profit and loss account - will have a significant effect on the reported earnings of many public companies.

It is another case, all too familiar in the accountancy world, of a technical rule

change which - if implemented - would have a serious, possibly distorting, influence on the decisions of businessmen and institutional investors alike.

On the face of it, the arguments are fairly removed from the world of commercial realities.

Advocates of capitalisation (regarding the goodwill that arises from an acquisition as an asset and putting it into a balance sheet) and amortisation (writing the asset down over a number of years) say that goodwill is an asset, like any other, and should be written down like any other.

Others claim that it cannot be treated like other assets.

Goodwill (a term which actually covers all the intangible assets of a business, from brand names to the abilities of the chief executive) is something that no company can operate without, and which all companies are continually rebuilding. It is therefore wrong to write it down against profits, since this would imply it is a wasting asset.

Both approaches are adopted by UK companies. British & Commonwealth Holdings, the financial services group, is in the capitalisation and write-off camp.

Its balance sheet is buttressed by intangible assets amounting to £1.25bn, but its

profit and loss account is depleted each and every year by a write-off of one 25th of that.

"The goodwill arose as a result of four acquisitions," explained Mr Rusty Ashman, B&C's finance director yesterday.

"We felt that all the money we had spent had gone on something valuable. It seemed daft not to show that on the face of the balance sheet."

Not only daft, but something impracticable, because a full write-off would all but eliminate shareholders' funds.

This is a problem suffered by many acquisitive companies in the service sector. They are the most vulnerable to goodwill problems as the value of the business depends more on people than plant and machinery.

There is evidence of this in the latest accounts from Satchi & Satchi, the international advertising group. They show that after writing off goodwill of £177m in 1988, net assets stood at £107.6m compared to £277.9m in the previous year. Despite the company's well-publicised problems with its consultancy arm, few would argue that such a figure gives a real indication of the true worth of a company which made pre-tax profits of £138m last year.

Some companies adopt a

halfway-house position. Thus, for example, the TI Group has taken to presenting its figures before and after the write-off of goodwill that arose on acquisitions in 1987 and 1988.

As recently as 1985 the UK seemed to have come up with its preferred answer. That year saw the introduction of Statement of Standard Accounting Practice 22 on accounting for goodwill, which recommended that goodwill be written off against reserves.

Many companies followed this, only to find themselves embroiled in fresh controversy when they took steps to shore up the balance sheet in the aftermath of the write-off.

The "brand accounting" fashion of recent months, sparked by Ranks Hovis McDougall, has been an attempt by companies to repair their balance sheets by effectively turning part of the goodwill into brands. These brands are put into the balance sheet and not written off.

Thus Guinness, the brewing and drinks group, initially wrote off £1.38bn on its acquisition of Distillers in 1986, only to add £1.38bn back again in 1988 by way of a brand revaluation.

It seems highly unlikely that the ASC's latest recommendation will be accepted without a fuss and the muddle is likely to continue for some time.

All-round growth lifts Granville over £1m

By David Lascelles, Banking Editor

GRANVILLE, the privately-owned UK banking and financial services group, saw a strong increase in profits in its latest financial year to March 31 1989. The result was helped by good performances in all its main activities, banking, stockbroking and investment services.

Profits before tax were £1.12m, up 35 per cent from £831,000, the first time the group has topped the £1m mark. During the year the group's investment portfolio also increased in value to £8.3m from £6.3m.

Mr Robin Hodgson, the managing director, said: "It has been a good year, and it will continue."

The group has been active in corporate finance, where it specialises in development capital and merchant banking for small and medium sized companies. It also provides stockbroking services for institutions and individuals, fund management and personal financial planning. The group has recently launched its second development capital fund with £25m.

Mr Hodgson said he was encouraged by the prospects for small groups like Granville which were able to provide specialist services. The group had also been able to make a profit from its private client business at a time when others were pulling out. Controlling back office costs was the key to this, he said.

Following some recent acquisitions, Mr Hodgson said that "the building blocks are now in place" for an expansion of the business. "We see ourselves growing quite rapidly in the next three years", he said.

Alexander Russell \$3.5m US sale

Alexander Russell has sold Amcoet Coal, its US subsidiary, to Diamond Coal Company for \$3.5m (£2.25m), \$50,000 of which was paid on completion. The balance is due in 10 equal instalments over a five-year period.

The others involved the study were Mr Paul Marsh, professor of management and finance, Mr Patrick Barwise, senior lecturer in marketing and Mr Christopher Higson, lecturer in accounting.

In an apparent allusion to possible conflicts of interest in audit firms, it added that these considerations "must leave

Drummond falls to £1.6m after a year of difficult conditions

By Alice Rawsthorn

DRUMMOND GROUP, the Bradford-based wool textile company in which Chargeurs de France has bought a stake, saw pre-tax profits fall from £2.1m to £1.6m in the year to April 2 due to erratic domestic demand and a slowdown in exports.

Mr Stefan Simmonds, chairman and a substantial shareholder, said the group had experienced a "difficult year". Earnings per share fell to 11.12p (15.7p). Nevertheless the board has decided to raise the final dividend to 2.7p making a total of 3.7p (3.1p).

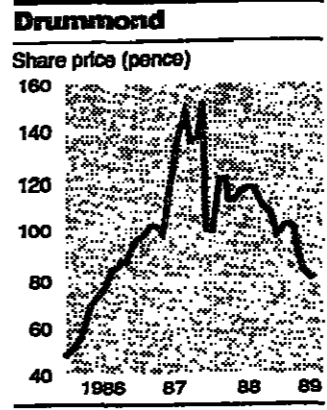
Drummond weaves cloth for women's wear, men's wear and workwear at its Yorkshire mills. It managed to boost turnover to £32.8m (£30.1m) during the year, but profitability was depressed by the cautious pattern of retail buying in the UK. At the same time exports, representing 10 per cent of sales, suffered from economic instability in the Middle East. Operating profits fell to £2.3m (£2.6m).

The company's stock levels rose because of erratic retail buying. The impact of this increase was exacerbated by higher interest rates and its interest payment rose to £697,000 (£466,000). Drummond

has exhausted its tax losses and made a higher tax payment of £356,000 (£334,000) thereby depressing earnings per share.

In December Drummond negotiated an agreement whereby Chargeurs, the French textile group, took a 30 per cent stake in the Yorkshire company in return for a cash injection of at least £3.7m.

The cash injection has reduced its gearing - from about 50 per cent a year ago to 17 per cent - and will enable it to embark upon a £5m investment programme. Drummond



plans to use the money to re-equip its weaving and finishing facilities over the next three years.

Mr Simmonds said the pattern of trading was still "patchy" but the group expected to return to profits growth this year.

COMMENT

The troubled tale of Drummond is becoming all too familiar in the textile sector. The combination of increasing imports and retail caution over consumer spending has imposed intense pressure on profitability. And the impact of increased interest rates on companies struggling against rising stocks is yet another burden to bear. The problem is that there is no real prospect of improvement. The weaker pound will eventually enable Drummond's customers in the clothing industry to be more competitive against imports. But it takes time for currency changes to affect the pattern of retail buying and the pressure on interest rates is as intense as ever. Drummond's profits should rise to £1.5m this year. But its shares, on a prospective p/e of 6½ at 80p yesterday, may take rather longer to revive.

Arthur Lee advances to £3.6m

By Edward Sussman

PROGRESS in all divisions allowed Arthur Lee & Sons, the steel and plastics group, to increase pre-tax profits by 30 per cent from £2.7m to £3.6m in the six months to March 31.

Mr Peter Lee, chairman, said the steel division performance was "very strong". The company plans to focus on stainless steel through its Lee Steel Strip subsidiary. Some £5m in expenditures for plant are planned for Lee Steel over the next two years. Arthur Lee's push into plastics also continued to show growth, although the £225,000 (£273,000) in plastic-related operating profit is still well below the £3.27m (£2.52m) derived from steel and related products.

Non-UK turnover grew 43 per cent to £10.3m (£7.2m) against a 16 per cent rise in the UK to £49m (£42.3m). Group

turnover increased 20 per cent to £69.3m.

Earnings per share rose to 7.21p (5.81p) and the interim dividend is 1.55p (1.25p).

Mr Lee said the stake held in Arthur Lee by GM Firth (Holdings), the engineering, steel stockholding and investment group, was 12.79 per cent, against the 12.67 per cent held in March. While not in close communication with Firth, Mr Lee said he believed a takeover attempt was highly unlikely.

COMMENT

Arthur Lee has again turned in a solid performance, although its profit growth in steel products is clearly being affected by capacity limitations - the substantial step-up in plant investments should help remedy this by year end. The only possible chink in this steel

armour would be a significant downturn in the UK economy, a risk Arthur Lee is trying to diminish through greater diversification of its products and sales base. The company is looking to boost its plastics earnings from about 16 per cent of profits to 25 per cent and wants to expand its distribution in Europe. Acquisitions in these areas are high on the agenda. With relatively low gearing of 30 per cent the company is in a position to carry out its plans as long as a UK downturn does not hit harder or faster than seems likely. Forecast pre-tax profits of £7.3m for the full year put the shares, which slipped 2p to 158p yesterday, on a prospective multiple of about 10.5. That rating is probably supported by takeover speculation concerning the Firth stake.

ICA-commissioned research criticises the valuation of 'brands' in balance sheets

By Richard Waters

"**B**RAND" ACCOUNTING, the fashionable UK practice of valuing brands and inserting them into balance sheets, was yesterday attacked in a damning report by four academics from the London Business School.

They concluded that brands usually cannot be identified separately and so do not satisfy the test of an "asset" required for inclusion in a balance sheet.

Also, the valuation methods that have been used are subjective, and the stock market regards the information as of little use.

The heavyweight research

study was commissioned by the Institute of Chartered Accountants in England and Wales in an attempt to bring some academic discipline to bear on the subject. It will be used by the ASC this summer as it tries to agree on accounting rules to cover this area.

The researchers concluded: "The implication for standard-setting is that the present position, far from being neutral, is potentially corrosive to the whole basis of financial reporting and that to allow brands to continue to be included in balance sheets would be highly unwise."

If accepted by the ASC, this

poses a significant question for those companies which have already shown brands in their accounts, which may in future find that they are required to reverse their policy.

The report also makes uncomfortable reading for auditors who have gone along with their clients' decisions to value assets. It said of its conclusions: "Taken together, these problems add up to a highly tenuous basis for audit, about which auditors must be gravely concerned."

In an apparent allusion to possible conflicts of interest in audit firms, it added that these considerations "must leave

them open to serious unwelcome commercial pressures".

Mr Andrew Lickierman, one of the researchers and professor of accounting and financial control, said yesterday: "If you continue to allow this practice, the way is open to all sorts of 'funnies'."

The others involved the study were Mr Paul Marsh, professor of management and finance, Mr Patrick Barwise, senior lecturer in marketing and Mr Christopher Higson, lecturer in accounting.

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The Investors' Compensation Scheme

Established by the Securities and Investments Board under the Financial Services Act 1986

£100,000,000

Revolving Credit Facility

Arranger and Agent

S.G. Warburg & Co. Ltd.

Managers

- Banque Nationale de Paris
- Commerzbank Aktiengesellschaft
- Deutsche Bank Aktiengesellschaft
- National Westminster Bank PLC
- The Sumitomo Bank, Limited
- Barclays Bank PLC
- The Dai Ichi Kangyo Bank, Limited
- Morgan Guaranty Trust Company of New York
- The Royal Bank of Scotland plc
- Swiss Bank Corporation
- Union Bank of Switzerland

This announcement appears as a matter of record only.



THE INTERNATIONAL STOCK EXCHANGE LONDON

£200,000,000

Standby Revolving Credit Facility

Arranger and Agent

S.G. Warburg & Co. Ltd.

Managers

- Banque Internationale à Luxembourg S.A.
- Barclays Bank PLC
- Credit Suisse
- Hill Samuel Bank Limited for The TSB Group
- Midland Bank PLC
- The Royal Bank of Scotland plc
- Westdeutsche Landesbank Girozentrale
- Banque Nationale de Paris
- Commerzbank Aktiengesellschaft
- Dresdner Bank Aktiengesellschaft
- The Industrial Bank of Japan, Limited
- The Mitsubishi Bank, Limited
- The Sumitomo Bank, Limited

UK COMPANY NEWS

CHI advances 64% to £15.34m

By John Thornhill

CHI INDUSTRIALS, the specialist engineering, building and chemicals group, increased pre-tax profits 64 per cent from £9.33m to £15.34m in the year to April 1. Turnover rose 74 per cent from £110.02m to £191.57m. Strong growth was achieved in the specialist engineering division, which encompasses the group's interests in sun-roofs, vehicle components, and train interiors. Turnover - boosted by two acquisitions - almost doubled to £81.88m (£41.31m) with operating profits up 72 per cent to £5.1m (£2.95m).



Alan Cooper, Chairman of CHI. Strong growth in specialist engineering

The first full year's contribution from Grippetrods, the floorcovering accessory products manufacturer, helped push profits in the household products and furnishings up 41 per cent to £3.6m (£2.56m). Turnover, however, rose 91 per cent to £42.56m (£22.16m). The declining margins were attributed to furniture activities which produced an overall loss. CHI has now reorganised the management in this division and said that it would perform better in the current year. Improved margins for build-

ing to plant problems at its Cheri-Foam subsidiary. A £5m writ has been served on the plant manufacturer.

COMMENT

CHI has had a pretty impressive run in recent years and there seem to be few reasons to believe that this rate of progress will not continue in the immediate future. The company has not been afraid to make acquisitions and issue paper but, commendably, this has not detracted from its ability to achieve healthy earnings growth. Just under half of turnover now comes from transport-related activities and this area would seem to offer the main motor of future growth. But other markets may soften this year and CHI's experiences in the shopping sector show it is not invulnerable. Money raised from a preference share issue in February gives CHI the wherewithal to make acquisitions without wrecking its balance sheet. These may take the form of small "infill" acquisitions or a major purchase, or conceivably both. Something, although it is not clear exactly what, may also come from CHI's shareholdings in Ricardo Consulting Engineers, Scott & Robertson, and Manganese Bronze Holdings. Pre-tax profits may rise to about £20m putting CHI on an undemanding prospective multiple of about 3.5.

(£14.02m) but a declining number of shopfitting contracts meant that these activities did not contribute in the second half.

Property sales and investment income contributed £4.57m (£2m) and profits from associated companies amounted to £1.7m (£1.28m), including a £791,000 contribution from Manganese Bronze Holdings.

A final dividend of 3.25p increases the total to 4.875p (£3.79p), an increase of 30 per cent. Fully diluted earnings per share increased at the same rate to 16.82p (£12.67p). An extraordinary loss of £4.17m included costs of a disposal and a £2.2m charge relat-

ERF steps up a gear with rise to £7.84m

By Graham Dettler

ERF (Holdings), Britain's last publicly-quoted independent truck manufacturer, yesterday reported another confident step in its recovery from the uncertain performance of the mid-1980's.

In the 12 months to April 1, the Cheshire-based group achieved pre-tax profits of £7.84m - a rise of 40 per cent on the £5.61m attained in the previous year and a far cry from the losses of £440,000 sustained in the 1984-85 year.

However, a cautious note was sounded by Mr Peter Foden, chairman. It was difficult to predict market trends, he stated, due to the Chancellor's determination to hold down inflation.

Mr Foden said the group anticipated a "hardening" of the market, especially in the consumer retailing sectors. There was, on the other hand, still a strong demand for the company's new E8 and E8 medium range vehicles.

Tax, charged at just over 29 per cent, amounted to £2.3m (£431,000), leaving earnings of £6.48p (£5.42p) per share. The dividend for the year is raised to 15p (9p) via a recommended final of 11p.

Burns-Anderson up by 12% and in £13m purchase

BURNS-Anderson Group, the acquisitive financial services and recruitment company of which Sir John Harvey-Jones is non-executive chairman, reported interim pre-tax 12 per cent higher at £1.51m, against £1.35m. It also announced a further acquisition.

Turnover for the six months to the end of March almost doubled from £5.25m to £10.16m. After tax of £228,000 (£473,000), earnings per share worked through at 3.81p (3.52p).

An interim dividend of 1.5p (1.75p) has been declared.

The group is buying Ultimate Response, a marketing services company, for a maximum of £12.87m. An initial payment of £1.69m will be satisfied by £50,000 cash and the balance in shares. Further payments will be made on a profit-related basis.

Ultimate had taxable profits of £432,000 in 1988.

Sir John said that the group had changed substantially in the six months with the development of Burns-Anderson Independent Network, the wholly-owned financial services subsidiary, and the rapid expansion of the recruitment division.

Since the end of the period the network, a group of financial advisory firms, had raised £3m by offering 11 institutions 3m convertible preference shares. It is hoped to float the network within five years when the institutions will receive ordinary shares worth £1.50 for each convertible share.

Overall the financial services division was said to be satisfactory producing 65 per cent of operating profits.

The recruitment division expanded during the six months with seven acquisitions for £5.5m. It now operates 35 staff agency branches and 10 training centres.

The division's trading is weighted towards the summer months and the proportion of group profits is expected to be higher in the present period.

Hilclare up 48%

Hilclare, a manufacturer of electronic, security and lighting products, lifted taxable profits 48 per cent from £178,000 to £265,000 in the 12 months to March 31 1989.

Turnover of this Third Market listed group expanded to £1.93m (£1.14m). Tax took £24,000 (£24,000) resulting in earnings per 10p share rising from 4.8p to 6.6p.

Erostin tops prospectus forecast with £7.51m

EROSTIN GROUP, the property developer which came to the market last July, lifted pre-tax profits 85 per cent from £4.07m to £7.51m in the year to April 5, comfortably exceeding the £6.2m forecast in its prospectus.

Group turnover more than doubled to £54.19m (£26.55m). The balance between residential and commercial development was substantially altered in the period to mitigate the effects on the group of the decline in the housing market in the second half.

While residential pre-tax profits rose 65 per cent to £3.93m on turnover up 62 per cent to £21.18m, the commercial side almost trebled profits to £3.6m (£1.24m) on turnover up almost fivefold to £19.21m (£4.12m).

Tax took £2.77m (£1.46m), leaving earnings per share at 22.9p (16.5p) at the basic level and 22.4p (16.5p) fully diluted.

A final dividend of 4p has been proposed to make 6p for the year - 9 per cent ahead of the forecast 5.5p.

After allowing for the dividend payment, the company's net assets have increased to £30.7m or 94p per share, a rise of 20 per cent on last time's adjusted figure.

Management buy-out of Dowty hydraulics side

By Vanessa Houldier

DOWTY GROUP, the electronics and engineering company, has completed the sale of three hydraulics businesses to a management buy-out team.

The sale, which follows last month's management buy-out of its mining equipment subsidiary, completes the disposals of Dowty's non-core divisions.

It now consists of four core operations: aerospace, electronic systems, information technology and polymer engineering. Dowty has sold Dowty

Hydraulic Units and Hydrostatic Transmissions, both based in the UK and the US-based Dowty Industrial Corporation.

The total payment, which includes the repayment of intra-group loans, will be £7.1m, to be paid in three instalments. The net assets of the three companies at March 31 were £10.1m.

The management team is led by Mr Derek Burton, previously operations director of Dowty Hydraulic Units and is backed by SUMIT, a Birmingham-based investment group.

Tavern Leisure to join Third Market with £7.67m value

TAVERN LEISURE is joining the Third Market through a placing and offer for subscription which values the Oxford-based public house and catering group at £7.67m, writes Vanessa Houldier.

Jacobson Towersley is organising a placing and preferential offer for subscription for shares to existing shareholders under the Business Expansion Scheme. Shares are being

issued at 30p apiece, representing 65.1 per cent of the enlarged share capital.

The company is raising £4.7m in order to buy, refurbish and develop 31 new pubs. At present the company has 11 pubs, which made gross profits of £165,000 on turnover of £259,000 in the year to March 31, when they traded for an average of four months.

Orbital placing 6m shares to raise £3m

By Vanessa Houldier

ORBITAL Communications, a greenfield company providing cellular telephone services, is raising £3m through a placing on the third market.

Baynard Securities is selling 6m shares at 50p each, representing 37.5 per cent of its equity.

Orbital's main purpose in joining the market is to acquire a licence to provide services and to meet the capital requirements for the holder of the licence. At present, Orbital has a conditional agreement with Racal-Vodafone, under which it will act as an intermediate providing tele-

phone equipment and maintenance services to the end user. At present, the group's main activities include the sale and rental of cellular and other office communications equipment to both corporate and individual users.

The company currently has three year contracts with three car-rental companies for the installation and maintenance of 115 telephones. The company said it wanted to develop its activities further through joint marketing ventures with car rental, car leasing, chauffeur driven and private taxi companies.

Amber Ind expands 27%

AMBER Industrial Holdings, controlled by Caledonian Investments, improved pre-tax profits 27 per cent to £1.55m in the year to March 31 against a previous £1.22m.

A final dividend of 9.75p (7.75p) is proposed for a total of 18.5p (11p).

Earnings per 10p share improved from 28.3p to 34.5p after tax of £248,000 (£281,000).

The group has interests in industrial aerosols, silicone products and sealants, and the provision of refractory installation services. Turnover advanced from £10.86m to £11.36m.

The directors said it was not possible to make predictions about the current year's trading.

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TOP FINANCE (BERMUDA) LTD
US\$15,000,000
Floating Rate Notes due 1989
Notice to bearer please read for the interest period from 21st June, 1989 to 21st December, 1989 the notes will carry an interest rate of 6.5375% per annum.

ITO-YOKADO CO., LTD
CDRs
Referring to the advertisement of February 7th, 1989 the underwritten amount that as from 28th June 1989 bonus dividend no. 37 of CDRs Ito-Yokado Co. Ltd will be payable in cash with US\$ 124.50 per CDR repr. 6 Dep. Shs.; a 10 shs US\$ 1,245.00 per CDR repr. 20 Dep. Shs. a 10 shs. and with US\$ 1,245.00 per CDR repr. 100 Dep. Shs. of 10 Shs. at Ito-Yokado N.V., Spuiboulevard 172, 1012 VT Amsterdam, The Netherlands, June 12th, 1989
AMSTERDAM DEPOSITARY COMPANY N.V.

STATE BANK OF INDIA
U.S.\$100,000,000
Floating Rate Notes due 1997
For the six months, 22 June 1989 to 22 December 1989 the Notes will bear interest at 9.50% p.a. with a Coupon amount of US\$488.00 per US\$ 10,000 Note and US\$12,200.00 per US\$250,000 Note payable on 22 December 1989
Agent Bank:
Lloyds Bank Plc.

The Annual Report as of 31st December 1988 has been published and may be obtained from:
Pieroon, Halding & Pieroon NV.
Europe Growth Fund
Herengracht 214, 1016 BS Amsterdam, The Netherlands.

Citicorp. The vision to recompose credit card debt into positive security.

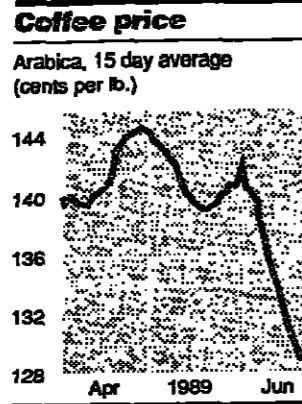
CITICORP/CITIBANK

COMMODITIES AND AGRICULTURE

Coffee price fall triggers cut in arabica quotas

By David Blackwell

THE SUDDEN sharp fall in coffee prices which followed the collapse early last week...



Only two of the arabica quota cuts are being made in the final quarter because the ICO stipulates that a maximum number of two cuts can be made in any one quarter.

Nigeria sells further 20% stake in oil field

By John Wyles in Rome and Max Wilkinson in London

NIGERIA HAS agreed to sell 20 per cent of its 11.8bn barrel southern oilfields to a group of international oil companies...

oil and gas requirements which can be satisfied from Eni's own reserves. "With this purchase, which costs around \$1 a barrel, we have laid the ground for a greater security of supply for Italy," said Mr Franco Reviglio...

Eni says that the deal follows a decision by the Nigerian Government to reduce its holding in the field from 80 per cent to 60 per cent. Nigerian production will raise its total world-wide output to 750,000 barrels a day of oil and gas, bringing...

Ministry shines green light on UK farming

By Bridget Bloom, Agriculture Correspondent

THE BOOKLET is glossy and its contents the purest green: clearly, it describes one of the star exhibits of the British Government's recent conversion to environmental friendliness.

Published in full colour by the British Ministry of Agriculture Fisheries and Food this week, the booklet is green: clearly, it describes one of the star exhibits of the British Government's recent conversion to environmental friendliness.

But that they were needed at all is itself testimony to the environmental deprivations by farmers who had been encouraged by government policies to produce ever more food without thought for the wider consequences. It is only in these times of surpluses and above all costly farm budgets that a gentler approach seems more appropriate.

Britain is so far the only European Community country to have introduced ESAs. Nineteen areas have been designated since 1987, covering 333,000 hectares and involving around 3,000 farmers.

The 19 areas differ widely, from the wetlands of the Somerset Levels to the sandy heath of the Suffolk Breckland.

In each, however, the aim is conservation. Under ESA rules, farmers must maintain hedges, stone walls and drinking ponds, be sparing with chemicals, plough very little and graze less intensively.

Generous grants are available - from £70 a hectare for managing riverine pasture to £200 a hectare for turning cereal land into traditional meadow.

Farmers, according to the booklet, are responding well. Certainly all the organisations including the Government's own advisers, the Countryside Commission are keen to see more ESAs.

The new booklet is cautious. It notes, however, that the ministry is to spend £150,000 to monitor the impact and to meet the extra costs of the ESAs over the next two years, presumably with their extension in mind.

Meanwhile, the booklet will come in handy when the Government feels like reminding its Green image to visitors. Among the first of these will be Mr Henri Nallet the French farm minister who will be taken to deepest Suffolk next month and shown the ESA sights there.

*FTMSO and booksellers, 27.50

Chilean copper project ahead of schedule

Barbara Durr reports that the Escondida mine could be in production by April 1991

CHILE'S LA Escondida copper mine, expected to become the world's third largest producer, is due to come on line at least four months ahead of schedule in 1991. Company officials say that the rapid pace of construction will allow them to begin recovery by April instead of August 1991.

PAPOUA NEW Guinea will impose a state of emergency on Bougainville island next week to quell a rebellion by landowners demanding heavy compensation for mining operations on their land, reports Reuter from Port Moresby.

negotiating contracts for the remaining 23 per cent of its production that is uncommitted. It said potential sales are so far and they praise their Chilean employees and subcontractors as highly efficient. By the end of this year, Mr Robert Hickman, MEL's general manager, said that one third of the 172m tonnes of cover will be stripped, construction of the concentrator will be well under way and, most importantly, processing equipment will have been delivered.

Other large new mines such as Neves Corvo in Portugal, OK Tedi in Papua New Guinea and Olympic Dam in Australia will contribute to excess production in the early 1990s. With growth of copper demand estimated at just 1 per cent per year over the next decade, and lower prices, Mr Hickman predicts a weeding out of the industry. Older and less efficient mines will be forced to close. La Escondida, estimated to produce for just 40 US cents per pound, will be able to ride out the price fall, according to Mr Hickman. Chile is already one of the world's lowest cost producers and the country could be expected to dominate copper production in the 1990s. The only two copper mines in the world larger than La Escondida are also here - Chuquibambilla, which produced 530,000 tonnes last year and El Teniente, which produced about 554,000 tonnes. Chuquibambilla, with an ore grade of just 1.5

per cent, produces for about 45 cents per pound. Chilean officials are already predicting that the copper price could drop to 80 cents a lb by next year. During May, copper fell 12.3 per cent to an average price of 124.15 cents. Although Chile has diversified its exports, the metal still accounted for over half its \$7bn in export income last year. The closeness of price predictions is not having an effect on Antofagasta, the town perched on the northern desert coast 180km from the mine. It is booming from the impact of La Escondida. The influx of workers and subcontracting personnel has forced house prices to double. A growing housing shortage has meant that MEL is projecting construction of 200 to 300 housing units. Some 30 flats and 15 houses have already been completed. The town's old-timers do not seem too ruffled. Antofagasta has seen other boom times. In the 19th century, the nitrate business was big and the British, to serve their investments in the area, built a railway from Bolivia to Antofagasta La Escondida, still works. As a monument to these good old days, a clocktower sits in the park studded central square, a gift to Antofagasta in 1910 from the British colony.

South African ferro-alloy prices reduced

By Jim Jones in Johannesburg

SOUTH AFRICA'S ferro-alloys producers, who face the prospect of over-supply later this year have cut export prices for third quarter deliveries. The country's principal ferro-chrome producers have reduced their quotes for US customers to 82 US cents a lb from the second quarter's 84 1/2 cents while Highveld Steel & Vanadium has sliced vanadium pentoxide prices to an effective \$6.30 a lb from the second quarter's \$7.50.

annual production capacity of 150,000 tonnes while, within the next few months, Samancor and CMI are also to commission new capacity. Mr Jonker says it is not inconceivable that ferro-chrome export prices could fall as low as 50 cents a lb during the next 12 months though he adds the caveat that supplies will be reduced as producers carry out long-delayed maintenance on their currently over-worked furnaces.

The South African ferro-alloy prices are dropping. The price of ferro-chrome has fallen to 82 US cents a lb - average production costs are only 20 cents. However, producers in other countries could be pushed into the red. Highveld has reduced its vanadium pentoxide quote in response to sharply lower ferro-vanadium prices and spot market pentoxide levels. During the last quarter Highveld sold at \$4.50 a lb but lifted its \$2.50 surcharge for the second quarter. At that stage spot pentoxide prices were reaching \$11 a lb as specialty steelmakers scrambled for supplies at any price.

The Great US Drought comes to a damp end. The GREAT US Drought of 1988 has come to a very damp end. In fact, some areas of the eastern Corn Belt - particularly the Eastern Corn Belt - are now having too much rain.

US drought comes to a damp end

By Nancy Dumas in Washington

The GREAT US Drought of 1988 has come to a very damp end. In fact, some areas of the eastern Corn Belt - particularly the Eastern Corn Belt - are now having too much rain.

Other areas "remain vulnerable" to dry weather, according to the US Agriculture Department. But recent rainfall has so improved the outlook for the spring wheat crop, that total US wheat production could jump by 13 per cent.

The USDA is predicting a record world wheat crop for 1989-90. Consumption is still likely to exceed output, and world stocks should continue to drop, despite high prices. Lower US stocks and increased foreign production are expected to knock down US wheat exports by 30 per cent.

Jamaica 'will meet banana target'

JAMAICA'S BANANA industry, which was destroyed by a hurricane last September, will achieve its export target of 45,000 tonnes of fruit to Britain this year, according to the island's Banana Export Company, writes Candice James in Kingston.

The Company said shipments to Britain were running at 1,800 tonnes a week. Exports, which were halted after the storm, returned to the island's shipments to Britain last year totalled 28,000 tonnes.

LONDON MARKETS

SUGAR prices rose sharply yesterday on unconfirmed reports that a French trader has bought 100,000 tonnes of white sugar to the Soviet Union. The London Daily Sugar was 323.70, up 17.20. The main driving force in the recent price advance has been growing concern over the tight supplies of white sugar.

On the Life the dollar's strength against sterling put nickel prices under further pressure. The current downward also reflects a lack of significant consumer orders in Europe, dealers said. Copper prices were also dominated by currency factors. The market is now leaning chart support around \$2,450 per tonne, which was reached briefly during overnight inter-office dealings after heavy selling prompted by Noranda's settlement of a new three-year labour contract.

SPOT MARKETS

Table with 4 columns: Commodity, Unit, Price, Change. Includes items like Crude oil, Natural Gas, Heating Oil, and various metals.

COMMODITY PRICES

Large table with multiple columns: Commodity Name, Price, Change, and other market data. Includes sections for LONDON METAL EXCHANGE, SUGAR, POTATOES, SOYABEAN MEAL, RUBBER, and FRUIT AND VEGETABLES.

WORLD COMMODITIES PRICES

Table with multiple columns: Commodity Name, Price, Change. Lists various international commodities and their market values.

US MARKETS

IN THE METALS, prices drifted lower in most markets after lackluster trading, reports Crelxell Burnham Lambert. Copper futures were again active, closing lower after choppy trading. In the softs, sugar rallied sharply from news of Russian tender activity. The July contract closed at 1999.94. Cocoa prices also advanced with fund short covering and commission house buying noted. Coffee was higher but switch activity made up most of the volume. The grains were all lower as commission house selling was featured late in the day. The soy complex had the biggest declines led by the July beans losing 15 cents basis. July, corn and wheat futures closed soft in light volume. The livestock all featured quiet sessions with prices closing mixed. The energy market gained slightly after sluggish trading.

Chicago

Table with multiple columns: Commodity Name, Price, Change. Focuses on Chicago market data for various commodities.

New York

Table with multiple columns: Commodity Name, Price, Change. Focuses on New York market data, including gold, silver, and oil.

LONDON METAL EXCHANGE

Table with multiple columns: Metal Name, Price, Change. Lists prices for various metals like aluminum, copper, and nickel.

COMMODITY PRICES

Table with multiple columns: Commodity Name, Price, Change. Lists various commodities and their market values.

SPOT MARKETS

Table with multiple columns: Commodity Name, Price, Change. Lists various spot market commodities and their prices.

LONDON STOCK EXCHANGE

Bid moves boost morale in equities

A LONDON stock market still basically uneasy over sterling and the domestic labour relations background was overwhelmed yesterday by a wave of bid developments led by a £3.1bn cash offer for Consolidated Gold Fields from the Hanson group.

Account Dealing Dates table with columns for First Dealing, Option Dealings, and Last Dealing for various months.

for Gold Fields, in addition to throwing the spotlight on a number of other mining and building aggregate stocks, also offered the prospect of substantial cash profits for many major investment portfolios.

indices was a sharp rise in Hanson shares, an unusual response from a company making a large cash bid and a tribute to the Hanson balance sheet.

communications. The final reading on the FT-SE Index showed a net gain on the day of 7.8 points at 2,180.0 and the fifth consecutive daily gain.

UK base rates may have to rise to 15 per cent to combat internal inflationary pressures. This week has brought a resurgence of industrial relations troubles in the UK, which is regarded as a sign that the next wage round will be hard fought.

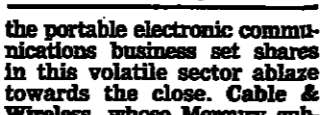
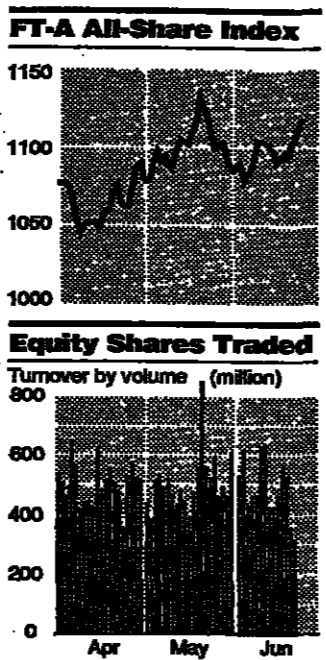
Gold Fields tops bid price

The market was caught unawares by Hanson's £3.1bn bid for Consolidated Gold Fields but quickly sensed the likelihood that the way was open for an agreed, recommended deal between the two companies.

were a definite non-beneficiary. Buoyed recently by speculation that it could be a Hanson target, the shares took a beating as speculative holders hurried to reduce their commitments.

Gateway drama After a hectic session in which two separate bids for Gateway were announced within the space of 90 minutes, Isoceles appeared close to winning its battle with Newgate.

The consensus among analysts was that it was now extremely difficult for Newgate to win enough acceptances to foil Isoceles. "It is all now in the hands of the one or two investors who each own a couple of per cent of Gateway," said one.



the portable electronic communications business set a blaze towards the close. Cable & Wireless, whose Mercury subsidiary has been effectively guaranteed one of the new licenses, jumped 21 to 486p.

estimates for the current year from 9p to 94p and for 1990 from 104p to 114p. The advice to investors is changing from a hold to a buy and he is tipping, for currency reasons, his forecast for current year profits from £100m to 105m.

Shares in Bass, the UK's largest brewer, traded nervously ahead of this morning's hastily-arranged conference with City analysts and journalists. The shares were initially a few points higher in early trading, but after news of the meetings reached the market the price remained obstinately stuck at 1016p, where it closed.

stands at a discount to its historic net asset value, the core businesses have strong defensive qualities and are undervalued, and the shares are likely to outperform in the event of a strategic acquisition.

more at 346p, while Mersey Dock units shot higher late to 215p for a gain of 23. One or two good buyers appeared suddenly for Aitken Hume, the financial services group, which rose 7 to 58p.

FINANCIAL TIMES STOCK INDICES

Table of stock indices including Government Secs, Fixed Interest, Ordinary, Gold Mines, and S.E. ACTIVITY indices.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for various major stocks including A&A Group, Anglo Group, and others.

Reverberations...

The Hanson bid sent speculative buyers seeking out other stocks which could be affected by the move. Hanson gained 11 to 214p despite its cash bid.

NEW HIGHS AND LOWS FOR 1989

- List of new highs and lows for 1989 including companies like Laker, Kwik-Fly, and others.

APPOINTMENTS

- List of appointments including Mr. Ewan Niven, Mr. Frederick Osborn, and others.

Glaxo US chief executive

Dr Charles Sanders has been appointed chief executive officer at the US division of Glaxo, Britain's biggest drugs company, writes Peter Marsh.

Granada man to join Kingfisher

KINGFISHER has appointed Mr Geoff Powell as director responsible for its home improvement, electrical, and autocare markets.



Mr David Baker (above) has been appointed managing director of SUN LIFE INVESTMENT MANAGEMENT SERVICES.

Important notice to Gateway Shareholders

Gateway shareholders who have accepted any offer from Isoceles PLC can withdraw. The procedure for withdrawal is set out on the withdrawal form which has already been sent to Gateway shareholders.

This advertisement, which has been issued by Lazard Brothers & Co., Limited, Lazard Frères & Co. Limited and Morgan Grenfell & Co. Limited, members of The Securities Association, on behalf of The Gateway Corporation PLC ("Gateway"), has been approved by a duly authorised committee of the Board of Gateway.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-525-2125

AUTHORISED UNIT TRUSTS

Main table containing unit trust information, organized into columns for various trust categories and their respective prices.

GUIDE TO UNIT TRUST PRICING. A detailed section explaining the pricing methodology, including net asset value, unit price, and the impact of charges and expenses.

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

INSURANCES

Table listing insurance policies and their associated unit trusts, including details like policy numbers and terms.

Main table of unit trusts, organized by category such as 'City of Edinburgh Life Assurance', 'Deutsche Life', 'General Accident Life Assurance', etc.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-825-2128

Main table containing unit trust information, organized by region: JERSEY (GD REGISTERED), JERSEY (GD UNREGISTERED), GUERNSEY (GD REGISTERED), GUERNSEY (GD UNREGISTERED), LUXEMBOURG (GD REGISTERED), LUXEMBOURG (GD UNREGISTERED), SWITZERLAND (GD REGISTERED), SWITZERLAND (GD UNREGISTERED), and OFFSHORE AND OVERSEAS. Each entry includes fund name, price, and other details.

FT UNIT TRUST INFORMATION SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts such as British Funds, Commonwealth & African Loans, and Offshore Insurances, with columns for Name, Price, and Yield.

LONDON SHARE SERVICE

Table of London Share Service, including sections for British Funds, Commonwealth & African Loans, and American stocks, with columns for Name, Price, and Yield.

Table of Money Market Bank Accounts, listing various bank accounts and their interest rates, with columns for Name, Rate, and Bank.

Money Market Trust Funds
UNIT TRUST NOTES
Prices are in units unless otherwise indicated and those indicated in dollars refer to U.S. dollars. Trusts are listed in a descending order of yield. A periodic payment scheme (i.e. a single interest payment) is shown in brackets. All rates are in percent. A detailed list of all unit trusts is available on request. The list is subject to change without notice. The list is published by the Unit Trust Association of the United Kingdom.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-825-2128

AMERICANS - Contd. Table listing various American companies such as 3M, Amgen, and Amstar with their respective share prices and financial data.

CANADIANS Table listing Canadian companies such as Alcan, Bell Canada, and Canadian National with their share prices and financial data.

BANKS, HP & LEASING Table listing financial institutions and leasing companies like Citicorp, Citicredit, and Citicard.

Hire Purchase, Leasing, etc. Table listing companies involved in hire purchase and leasing services.

BEERS, WINES & SPIRITS Table listing beverage companies such as Carlsberg, Heineken, and J & B.

BUILDING, TIMBER, ROADS Table listing construction and infrastructure companies like Bovis Lend Lease and Bovis Lend Lease.

BUILDING, TIMBER, ROADS - Contd. Table continuing the list of construction and infrastructure companies.

CHEMICALS, PLASTICS Table listing chemical and plastic companies such as ICI, Hoechst, and Shell.

DRAPERY AND STORES Table listing retail and drapery companies like Debenhams and Debenhams.

BUILDING, TIMBER, ROADS Table listing construction and infrastructure companies like Bovis Lend Lease and Bovis Lend Lease.

DRAPERY AND STORES - Contd. Table continuing the list of retail and drapery companies.

ELECTRICALS Table listing electrical and electronics companies such as GEC, ICL, and ICL.

DRAPERY AND STORES Table listing retail and drapery companies like Debenhams and Debenhams.

BUILDING, TIMBER, ROADS Table listing construction and infrastructure companies like Bovis Lend Lease and Bovis Lend Lease.

ENGINEERING Table listing engineering and technology companies such as BHP, British Steel, and British Steel.

ELECTRICALS Table listing electrical and electronics companies such as GEC, ICL, and ICL.

DRAPERY AND STORES Table listing retail and drapery companies like Debenhams and Debenhams.

BUILDING, TIMBER, ROADS Table listing construction and infrastructure companies like Bovis Lend Lease and Bovis Lend Lease.

INDUSTRIALS (Miscel.) - Contd. Table continuing the list of industrial companies.

ELECTRICALS Table listing electrical and electronics companies such as GEC, ICL, and ICL.

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BUILDING, TIMBER, ROADS Table listing construction and infrastructure companies like Bovis Lend Lease and Bovis Lend Lease.

INSURANCES

INSURANCES Table listing insurance companies such as Aviva, Aviva, and Aviva.

LONDON SHARE SERVICE

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INSURANCES - Contd

Table listing insurance companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

LEISURE

Table listing leisure-related companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

PAPER, PRINTING, ADVERTISING - Contd

Continuation of paper, printing, and advertising companies and their share prices.

PROPERTY

Table listing property-related companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

SHIPPING

Table listing shipping companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

SHOES AND LEATHER

Table listing shoes and leather companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

SOUTH AFRICANS

Table listing South African companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

TEXTILES

Table listing textile companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

TOBACCO

Table listing tobacco companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies and their share prices.

FINANCE, LAND, etc

Table listing finance, land, and other companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

OIL AND GAS

Table listing oil and gas companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

OIL AND GAS - Contd

Continuation of oil and gas companies and their share prices.

TRUSTS, FINANCE, LAND - Contd

Continuation of trusts, finance, and land companies and their share prices.

FINANCE, LAND, etc

Table listing finance, land, and other companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

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Table listing oil and gas companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

OIL AND GAS - Contd

Continuation of oil and gas companies and their share prices.

OIL AND GAS - Contd

Continuation of oil and gas companies and their share prices.

OVERSEAS TRADERS

Table listing overseas traders and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

PLANTATIONS

Table listing plantation companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

MINES

Table listing mining companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

MINES - Contd

Continuation of mining companies and their share prices.

Far West Rand

Table listing Far West Rand companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

O.F.S.

Table listing O.F.S. companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

Diamond and Platinum

Table listing diamond and platinum companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

Central African

Table listing Central African companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

Finance

Table listing finance companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

Australians

Table listing Australian companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

MINES - Contd

Continuation of mining companies and their share prices.

THIRD MARKET

Table listing third market companies and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

NOTES

Stock Exchange dealing classifications are indicated to the right. Dividend cover is based on latest annual reports and preliminary figures. Dividends are based on latest annual reports and preliminary figures. Dividends are based on latest annual reports and preliminary figures.

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

TRADITIONAL OPTIONS

Table listing traditional options and their share prices, including details like '1989 Low', '1989 High', 'Stock', 'Price', 'Div', 'Yield', 'P/E', 'CAGR'.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar comes under pressure

THE DOLLAR and sterling hovered around technical support levels yesterday, after a sudden bout of pressure on the US currency and a continuation of the recent steady decline of the pound.

Lack of economic news has tended to concentrate attention on chart points. The market ignored an upward revision to 4.4 per cent from 4.3 per cent in first quarter US GNP growth.

Technical support for the dollar is seen at around DM1.9450 to DM1.9500, after the breaching of a higher support level at DM1.9700 on Wednesday in New York.

A sudden weakening of the dollar followed publication of a report by a Washington economic consultancy claiming that the US, West Germany and Japan - known as the Group of Three - had agreed the dollar should weaken between now and a meeting of the International Monetary Fund in September.

£ IN NEW YORK

Table with columns: June 22, Last, Previous Close. Rows: 1 month, 3 months, 6 months, 12 months.

STERLING INDEX

Table with columns: June 22, Previous. Rows: 10.00, 10.00, 10.00, 10.00, 10.00, 10.00.

CURRENCY RATES

Table with columns: Bank, Bid, Offer, Spread, % Change. Rows: Sterling, US Dollar, Canadian, etc.

CURRENCY MOVEMENTS

Table with columns: Bank, Bid, Offer, Spread, % Change. Rows: Sterling, US Dollar, Canadian, etc.

OTHER CURRENCIES

Table with columns: Country, Bid, Offer, Spread, % Change. Rows: Argentina, Australia, Brazil, etc.

MONEY MARKETS

London rates steady

THERE WAS little change in interest rates yesterday on the London money market. Trading was nervous, as a result of sterling's slide below DM3.05 and ahead of the UK trade figures next Tuesday, but the market does not believe the authorities are willing to endorse higher bank base rates at present.

FINANCIAL FUTURES

Good trade in German bonds

SEPTEMBER DELIVERY West German Government bonds was the most active contract trading on Life yesterday. This traded over 25,000 lots while September short sterling managed less than 19,000 trades.

Short sterling opened a little firmer at 85.63, and held within a narrow range of 85.56 to 85.77 before closing at 85.72 compared with 85.65 on Wednesday. This takes it back to around the middle of the range that the market regards as most likely at present.

UK's trade position in May

German Government bonds weakened to 84.85 from 85.24, after an active day, reflecting speculation that a strong economy could lead to a rise in the Bundesbank's discount rate around the contract's delivery time in September.

US Treasury bond futures options

Table with columns: Strike, Call, Put, Pct. Settlement. Rows: 100, 105, 110, 115, 120.

US Treasury bill futures options

Table with columns: Strike, Call, Put, Pct. Settlement. Rows: 100, 105, 110, 115, 120.

US Treasury note futures options

Table with columns: Strike, Call, Put, Pct. Settlement. Rows: 100, 105, 110, 115, 120.

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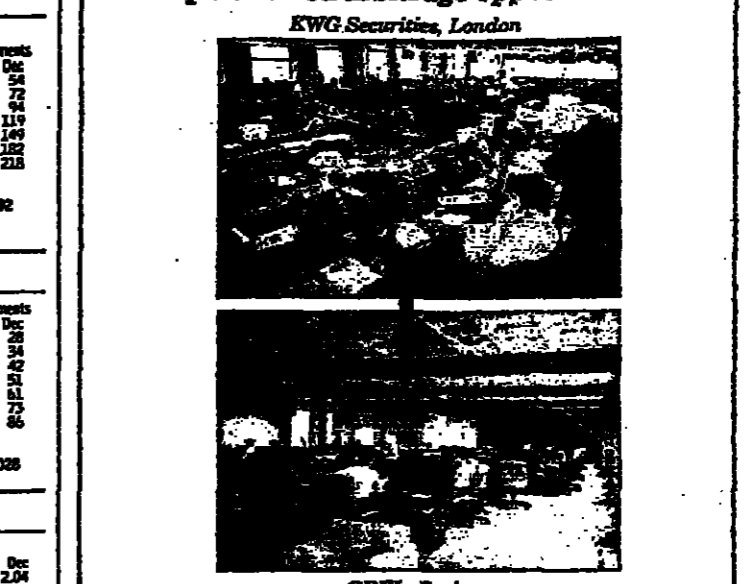
US Treasury note futures options

Table with columns: Strike, Call, Put, Pct. Settlement. Rows: 100, 105, 110, 115, 120.

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Read all about it! King Edwin Walton, David Watkins, Jeff Rose, Jean-Fred Mounet or Hubert Montagne for your copy of our brochure including an invaluable 8-page Fact Sheet on French Government Securities

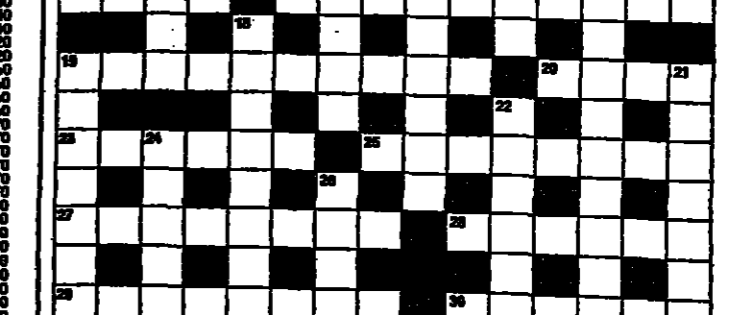
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EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol, Off, Vol, Last, Vol, Last, Stock. Rows: Gold C, Gold D, Gold E, Gold F.

CROSSWORD

No.6,967 Set by VIXEN



- 1 Only just a hundred - in shock (6)
2 Plant about a quarter before the fall to get early blossom (8)
3 Crooked gang, having drooped leader, went ahead (6)
4 Old soldiers, when broke, serve rent (8)
5 Firm can't carry on road building (8)
6 In Polynesia, the Nature goddess (6)
7 Stern - of the voice of God, Wordsworth (8)
8 The picture appears masterly framed by a Greek character (7)
9 Fighters are men. This is as it should be (8,7)
10 Lacking work - and it's the same with the French (4)
11 Point to Georgia in the wine bar (6)
12 Taking tea to occupy sup-porter (8)
13 An official event - and the person chosen gets cross (8)
14 The warning sound of some gliders (8)
15 The current may be down, true (8)
16 Did some writing, but not truly (8)
17 Bearing with a pressman causing distress (4)
18 Trusting others - and fly about it (8)
19 Some tasks are a delight, he wrote (5)
20 Course for a fool turned philosopher (7)
21 Eradicate mice possibly in one particular area (7)
22 Maintains the estate about right (7)
23 China's after interior game (8)
24 Stern - of the voice of God, Wordsworth (8)
25 The picture appears masterly framed by a Greek character (7)
26 The know-it-all had for example double trouble (7)
27 Giving a guy time to run (6)
28 It's anxiety that makes many pursue their books (5)
29 Appeal for help and love, as is only fair (2,5)
30 Solution to Puzzle No.6,966

1 Notices about an... about spirited meetings (7)
2 Entering a strange country (8)
3 Found note in a box (8)

WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, France, Germany, Italy, and Switzerland. Columns include stock names, prices, and changes.

Table of stock market data for Canada, including Toronto and Montreal sections with columns for stock names, prices, and changes.

Table of stock market data for Japan, listing various companies and their stock prices.

Table of stock market data for New York, including Dow Jones and NYSE Composite indices.

Table of stock market data for Australia, listing various companies and their stock prices.

Table of stock market data for Tokyo, listing most active stocks and their prices.

Table of stock market data for various international indices, including Australia, Austria, Belgium, Denmark, Finland, France, Germany, Hong Kong, Italy, Japan, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, and the UK.

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Advertisement for Room 609, featuring a large key graphic and text: 'A word of advice (and comfort) for business travellers staying at North America's leading hotels... ALWAYS ASK FOR YOUR COPY OF THE FINANCIAL TIMES!'

Advertisement for FT Hand-Delivery, available in North America, with contact number U.S. 1-800-344-1144 and Canada 1-800-543-1007.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, organized into columns with headers like 'High', 'Low', 'Open', 'Close', 'Change', and 'Volume'. It lists numerous individual stocks and their corresponding market data.

Continued on Page 47

Handwritten Arabic text: "لا اله الا الله"

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for Stock, High, Low, Close, and Change. Includes a section for AMEX Composite Prices at the bottom.

OVER-THE-COUNTER

Nasdaq national market, 3pm prices June 22

Table of Over-the-Counter prices with columns for Stock, High, Low, Close, and Change. Includes a section for Madrid (01) 7339548 and a footer for Financial Times.

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AMERICA

Equities rebound strongly with gains in final hour

Wall Street

AFTER A weak start, equities rebounded quite strongly although, as on many occasions in recent months, most of the gains came in the last hour, writes Janet Bush in New York.

The Dow Jones Industrial Average closed 17.26 points higher at 2,482.17 on moderately active volume of 176m. Other major indices also made healthy gains.

The Treasury bond market rallied as traders focused on downward revisions in the first quarter's inflation indicators in spite of an upward revision in GNP growth, although price gains were limited by a sharp fall in the dollar.

While growth was revised upwards slightly to 4.4 per cent from 4.3 per cent, the implicit price deflator gain was reported as 3.6 per cent from 3.9 per cent previously indicated and the fixed weight deflator, the preferred measure for many economists, was revised downwards to a gain of 4.6 per cent from 5.0 per cent earlier reported.

Yesterday's GNP release is

not expected to have a lasting effect on the trend of markets with the data looking old as we approach the end of the second quarter.

The encouraging aspect of yesterday's bond rally, which helped stocks a little, was that it came in spite of another weakening in the dollar, partly on rumours, later denied, that President George Bush had been shot.

The recovery in stocks yesterday morning may have more to do with the fact that the market has been dropping for several days now than any fundamental economic factors. In the previous seven sessions, the Dow had recorded falls in six of them, taking the index to a level well below its post-crash high of 2,518.66 on June 12.

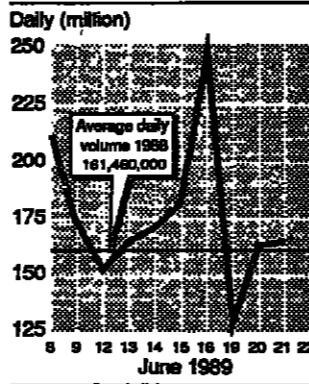
Although there has been a fairly substantial correction after reaching this post-crash high, the market continues to look vulnerable overall. In fact, the two companies' conviction either when the sellers or buyers have been in charge, although price falls have been exacerbated by rounds of stock index arbitrage programmes.

Mr Newton Zinder, technical analyst at Shearson Lehman Hutton, said: "While the bears have been doing better than they have since the late winter, they have still not been able to fully take charge. Time could soon run out on them, especially if the market works itself into an overvalued condition and it is not too far away from doing that."

Given the fact that opinion on the direction of the economy and the balance of policy is so mixed, market movements from day to day can be influenced almost entirely by the pattern of trading in the last few days and the level of the main indices.

Takeover stocks continued to be in the limelight. News of Hanson Trust of Britain's bid for Consolidated Goldfields sparked some interest. Newmont Mining, 49 per cent owned by Consolidated Goldfields, rose 3 1/2 to \$90. Newmont Gold, a subsidiary of Newmont Mining, added \$2 to \$33 1/2 and Hanson's ADRs rose \$4 to \$187.

NYSE volume



which is struggling with a severe liquidity crisis, rose 3/4 to 4 1/4 on news of a possible takeover by Mr Robert Bass, the Texas investor. Integrated's stock has plunged from a peak of \$18 last month because of difficulties in meeting payments on nearly \$1bn in short-term debt.

Kinetic Concepts fell \$2 1/4 to \$5 1/4 in over-the-counter trading after the company warned about lower second quarter earnings.

ASIA PACIFIC

Surge in yen provokes a see-saw response

Tokyo

INITIALLY heartened by the yen's surge and rumours of an agreement by the US, Japan and West Germany to curb the yen's rise, the Tokyo market marched to the improvement in business results.

For the second day in a row, the three most active issues were large capital shipbuilders. Mitsubishi Heavy Industries gained ¥20 to ¥1,220 after rising to a record high of ¥1,230 in early trading. It was the most active stock with 58.3m shares changing hands.

The day's high was ¥3,427.40 while the low was ¥3,262.18. Gains led losses by 468 to 413, with 205 issues unchanged. Although morning volume was healthy at 350m shares, the decline of interest in the afternoon left total turnover at only 584m shares, down from the 688m on Wednesday.

The Topix index of all listed shares rose 4.14 to 2,473.54. In late trading, the Nikkei 50 index fell 2.08 to 1,966.85.

Rumours spread in Tokyo early yesterday that the Group of Three were collaborating to bring the dollar down below parity with the yen. The Group of Seven industrial nations in July. After plunging in overnight trading in New York, the dollar continued its downward in Tokyo.

The yen's rise, however, did not bring about a quick recovery in confidence. Some investors have become extremely cautious about currency. They fear that if the yen can rise so rapidly and strongly, then it could fall just as quickly.

Optimists on the other hand, said that the strengthening yen could bring an inflow of capital into Tokyo equities. There were buy orders for construction and domestic demand-related stocks and foreigners were again net buyers. But caution appeared to prevail, as the low volume indicated.

SOUTH AFRICA

THE RISE in the billion price caused active trade and a spurt by gold shares in Johannesburg. The upward trend spread to most other sectors.

Twists and turns in Milanese plot Simon Greaves asks if Italy's surge was merely an 11-day wonder

TWO weeks ago, the Italian market caused widespread surprise by taking off on a sudden and sharp ascent after being grounded for most of the year.

The bull run lasted for 11 glorious days and took Milan's Comit index up by 6.4 per cent. That compares with the paltry 3.8 per cent advance that the market had managed since January 1, during a period when European hopes as a whole had climbed 13 per cent.

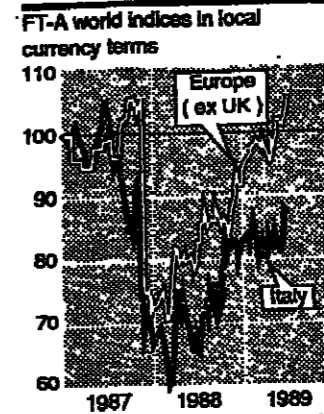
But Italy's sparkling surge came to an abrupt halt this week, with the market ending mixed yesterday and the Comit index at 646.93, 0.7 per cent below last Friday's high of 651.72. After spending days cheerfully ignoring the absence of a government, the bourse lost its nerve in the wake of the European election results.

What has happened was not in line with expectations. However, he is cautiously bullish. "I have formed the view that when people have had a bit more time to consider the results sentiment will again be a bit more optimistic. Prices are still not very high."

Even at its peak last Friday, the market was still about 30 per cent below its all-time high of 908.30, reached in May 1988. One obstacle to long-term recovery, he points out, is the slow progress towards reform of the financial markets and the introduction of legislation covering insider trading, anti-trust law and public offerings.

Italy's Consob regulatory authority has been accused of weakness and inefficiency. As Mr Azoni put it: "What Italy needs is re-regulation not de-regulation."

The bourse is also a long way from computerised trading, with squabbles emerging over access to information, the choice of systems and who should get the order for the software.



at Swiss Banking Corporation in London, says the consolidation after the 11-day rise was expected, although it was "a bit more violent than we anticipated." He adds: "We are positive and we think the market should look quite well supported in the next few days."

observers note that foreigners, particularly UK and US institutions, moved in during the later stages. The Japanese were even said to be "dipping their toes" into the market.

On the more sceptical side, Mr Roberto Morelli of County NatWest WoodGave said there were no new factors to support a further recovery by the market.

"We have seen a domestic sentiment-driven rise, which was very euphoric towards the end, fizzle out. My feeling is that until something fundamental changes the market is not going into a sustained rally," he says.

A fundamental change, in his view, would be either signs of improvement in Italy's public sector debt problem or a political development to break the current deadlock.

Mr John Walchod, strategist at Robert Fleming Securities, also believes that the political problems remain. "There is less cause to be positive than there was before the European elections and we consider that there will be rising concern about the financial system right up to the abolition of exchange controls in 12 months' time. We expect Italy to underperform the European average," he says.

EUROPE

Frankfurt powers ahead in spite of profit-taking

WEST GERMAN stocks continued their solid advance, straggling off profit-takers, while most other European markets ended mixed, writes Our Markets Staff.

FRANKFURT surged ahead again in spite of warnings that it had risen too far too fast, and the indices shook off bouts of profit-taking to close at new highs in very active trading.

A weakening in the dollar, and a fall in domestic money supply growth to 5.4 per cent in May from April's 6.2 per cent, provided an encouraging backdrop for further gains.

There was no promising news on the tax front, with Mr Helmut Haussmann, economics minister, proposing that the corporate tax burden be cut by DM25bn-DM30bn after 1991.

The FAZ index climbed close to the 630 level, rising 3.51 to 618.56, while the DAX ended 9.22 better at 1,483.83, below its best of the day. Turnover rose to DM7.5bn worth of German shares from Wednesday's DM6bn. The after market was generally firm on the back of Wall Street.

Leading blue chips remained actively traded. Insurers were in demand, benefiting from having underperformed the market and from the Allianz interest rate hike. Allianz rose DM49 to DM191.2.

Mannesmann gained DM2.50 to DM262 after news of an offshore pipe order from BP. Steel stock Hoesch added DM2 to DM283 amid news of a Soviet co-operation project. Continental, a recent underperformer, advanced a solid DM7.50 to DM310, benefiting from strength in the car sector.

Chemical Bayer dropped DM13.30 to DM238.50, going ex a dividend of DM12.

Legrand, which makes power distribution equipment, was an outstanding performer, jumping FF226, or 7.7 per cent, to FF2,580 on 67,000 shares and buying a 45 per cent stake in Italian competitor Ticino. Brokers County NatWest WoodMac, in a buy recommendation, said the cost of the stake was thought to be about FF1bn and that the two companies' products were complementary.

Shares of Jacobs Vohardt, the confectioners, were volatile after the company's announcement that foreigners would be allowed to own its registered shares for the first time.

Shares of SFR221 were unchanged at SF7,210 while registered shares closed SF35 firmer at SF1,550.

BRUSSELS ended mainly lower in quiet trading. The cash index lost 30.26 to 6,096.0. Holding company Société Générale, which on Tuesday announced its issue next week would be priced at BFr3,000, dropped BFr310 to BFr4,540. The offer is equivalent to a price of BFr4,500.

One of the few companies to attract interest was chemical group Gechem which rose BFr12 to BFr1,180 on a turnover of 22,600 shares.

STOCKHOLM closed slightly lower in lacklustre trading before the long holiday weekend. Electrolux was the most actively traded stock with free-B shares worth SKr20m changing hands, but it closed unchanged at SKr223.

The Affarsvärlden General index fell 1.1 to 1,206.7. HELSINKI also slipped in advance of the long weekend with the Unitas all-share index down 3.4 to 790.1.

CBO closed mixed in moderate turnover worth Nkr239.1m as the all-share index dipped 0.11 points to 489.27.

FT-ACTUARIES WORLD INDICES

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Table with columns for National and Regional Markets, Thursday June 22 1989, Wednesday June 21 1989, and Dollar Index. It lists various global indices and their daily changes.

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